



The Original Vienna Library - maintained by Historic Vienna along with the Little Free Library in memory of the late mayor, M. Jane Seeman.

Picture by Adam Kincaid

Fiscal Year 2016-2017 Adopted Budget

TABLE OF CONTENTS

| | | | <u>Page</u> |
|-----|----------|------------------------------------|-------------|
| I. | BUDGE | Γ MESSAGE | _ |
| | | _ | |
| 11. | | E | |
| | A. | Community Snapshot | |
| | В. | Organizational Chart | |
| | C. | Profile | |
| | D. | Core Values | 28 |
| II | I.BUDGE | T AND FINANCIAL SYSTEMS | 29 |
| ΙV | .BUDGE | Γ IN BRIEF | 48 |
| | A. | General Fund | 49 |
| | В. | Debt Service Fund | 51 |
| | C. | Water & Sewer Fund | 52 |
| | D. | Stormwater Fund | 53 |
| | E. | All Funds | 54 |
| | F. | All Funds by Department | |
| | | | - / |
| V. | | JES & EXPENDITURES BY FUND | |
| | A. | Revenue - General Fund | |
| | В. | Revenue - Debt Service Fund | |
| | C. | Revenue - Water & Sewer Fund | |
| | D. | Revenue - Stormwater Fund | |
| | E. | Expenditure - General Fund | |
| | F. | Expenditure - Debt Service Fund | |
| | G. | Expenditure - Water & Sewer Fund | |
| | H. | Expenditure - Stormwater Fund | 68 |
| V | I.EXPEND | DITURES BY DEPARTMENT | |
| | Legis | <u>lative</u> | 69 |
| | | 11110 Town Council | |
| | | 11120 Town Clerk | 74 |
| | | 11130 Boards & Commissions | 77 |
| | | 11140 Vienna Public Art Commission | 84 |
| | | 11150 Donations and Contributions | 87 |
| | ۸ ماسه | inistration | 90 |
| | Aum | inistration | |
| | | 11211 Town Manager | |
| | | 11221 Legal Services | |
| | | | |
| | | 11251 Information Technology | |
| | | 11255 Risk Management | |
| | | 11400 T UDIIC IIIOTHIAUOTI | 109 |

| Finance | | 114 |
|--------------------|--------------------------------------|-----|
| 11231 | Revenue Operations | 117 |
| | Finance Administration | |
| 11243 | Disbursement Operations | 127 |
| 11253 | Purchasing | 131 |
| 11270 | Data Processing | 135 |
| 11271 | Central Services | 137 |
| 11275 | Gang Task Force (GTF) | 141 |
| Police | | 145 |
| | Police Administration | |
| | Traffic | |
| | Communications | |
| 13180 | Patrol | 159 |
| | Personnel, Property & Animal Control | |
| | Investigations | |
| | Community Services | |
| Fire and Res | <u>cue</u> | 172 |
| | Volunteer Fire Department | |
| | • | |
| | <u>s</u> | |
| | DPW Administration | |
| | Street Maintenance | |
| | General Maintenance | |
| | Snow Removal | |
| | Traffic Engineering | |
| | Vehicle & Equipment Maintenance | |
| | Sanitation | |
| | Leaf/Brush | |
| 14320 | Building Maintenance | 203 |
| Tax Relief P | rograms | 206 |
| | Tax Relief Programs | |
| | Revitalization Tax Exemption Program | |
| Parks & Rec | reation | 212 |
| 1 711 0 | Parks & Rec Administration | 215 |
| 17120 | Parks Maintenance | 218 |
| 17130 | Community Center | 222 |
| | Program | |
| | Special Events | |
| | Teen Center | |
| 17250 | Historic Preservation | 236 |

| | Planning & Zoning | 239 |
|---|---|-----|
| | 18110 Planning & Zoning | |
| | Reserves | 247 |
| | 19143 Reserves | |
| | 19144 PEG Reserves | |
| | 19150 PC Replacement | |
| | 49590 Vehicle and Equipment Replacement | |
| | Debt Service Fund | 258 |
| | 49500 DS Administrative Costs | |
| | 49507 1999 Bonds Retirement | 262 |
| | 49509 2006 G.O. Debt Retirement | 264 |
| | 49510 2010 Bonds Retirement | 266 |
| | 49512 2012 G.O. Bonds Retirement | 268 |
| | 49514 2014 G.O. Bonds Retirement | 270 |
| | 49516 2016 G.O. Bonds Retirement | 272 |
| | 49590 Equipment Replacement | 274 |
| | 49599 Reserve/Future Debt Service | |
| | Water & Sewer Fund | 278 |
| | 50111 Water Services | 280 |
| | 50112 Water Meter Maintenance & Reading | 284 |
| | 50113 Billing/Customer Service | |
| | 50114 Sewer Services | 292 |
| | 50141 Interfund Transfers | 296 |
| | 59500 Water & Sewer Fund | 298 |
| | Stormwater Fund | 300 |
| | 55111 Stormwater Fund Administration | 302 |
| | UNMET NEEDS | 306 |
| • | PAY PLAN | 308 |
| | CAPITAL IMPROVEMENTS PROGRAM | 312 |
| | GLOSSARY | 354 |
| | | |

BUDGET MESSAGE

The budget message details the priorities and issues for the fiscal year. It identifies the most significant changes, choices and modifications to the budget and articulates the rational for these changes.



July 1, 2016

The Honorable Mayor and Members of the Town Council Town of Vienna Vienna, Virginia 22180

Dear Mayor DiRocco and Members of the Town Council:

As required by Section 5.1 of the Town Charter, I present the adopted Town of Vienna Fiscal Year 16-17 Operating Budget that becomes effective on July 1, 2016. This document includes the Town's four operating funds: General Fund, Water and Sewer Fund, Storm Water Fund and Debt Service Fund.

As shown in the following chart, the adopted budgets of the Town's four funds total \$33,827,770, an increase of \$656,580 or 2.0 percent above the prior fiscal year.

| | Adopted FY 2015-2016 Budget | Adopted FY 2016-2017 Budget | Net Change | Percentage Increase (Decrease) |
|--------------------|-----------------------------------|-----------------------------------|--------------|--------------------------------------|
| General Fund | \$ 23,130,060 | \$ 22,614,320 | \$ (515,740) | -2.2% |
| Debt Service Fund | \$ 2,641,000 | \$ 3,605,530 | \$ 964,530 | 36.5% |
| Water & Sewer Fund | \$ 7,018,000 * | \$ 7,237,170 | \$ 219,170 | 3.1% |
| Stormwater Fund | \$ 382,130 | \$ 370,750 | \$ (11,380) | -3.0% |
| Total | \$ 33,171,190 | \$ 33,827,770 | \$ 656,580 | 2.0% |

^{*}Revenue \$7,018,000 and Expenses \$6,990,510

GENERAL FUND

The General Fund adopted budget decreased 2.3 percent from the adopted FY 15-16 budget. Excluding the decrease in inter-fund transfers from moving Capital Lease payments to the Debt Service Fund, the main driver of the decrease is a decrease in Parks and Recreation revenue and expenses while the Community Center operations are downscaled during renovation and construction. This is partially offset by minor increases in salaries and insurance costs across the board due to a merit and COLA increases for most employees, and a 14% increase in health insurance premiums. Personnel changes are minimal, and consist of increases for upgrading a position to deputy in the Information Technology department, a position upgrade from part-time to full-time in Parks and Recreation to support the Community Center once the renovation is complete and a decrease for changing a funded position in Finance to a reimbursed position.

The following chart summarizes adopted General Fund expenditures for the next fiscal year by department, followed by the budget highlights of the various departments and functions.

| Department | Adopted FY 2015-2016 Budget | Adopted FY 2016-2017 Budget | Net Change | Percent Increase (Decrease) |
|--|-----------------------------------|-----------------------------------|---------------|-----------------------------------|
| Legislative | \$ 432,650 | \$ 425,900 | \$ (6,750) | -1.6% |
| Administration | \$ 2,709,360 | \$ 2,763,740 | \$ 54,380 | 2.0% |
| Finance | \$ 1,639,760 | \$ 1,583,350 | \$ (56,410) | -3.4% |
| Police | \$ 6,366,680 | \$ 6,476,930 | \$ 110,250 | 1.7% |
| Fire and Rescue | \$ 62,400 | \$ 59,710 | \$ (2,690) | -4.3% |
| Public Works | \$ 6,908,210 | \$ 6,963,620 | \$ 55,410 | 0.8% |
| Tax Relief | \$ 237,300 | \$ 242,600 | \$ 5,300 | 2.2% |
| Parks & Recreation | \$ 3,013,560 | \$ 3,094,380 | \$ 80,820 | 2.7% |
| Planning & Zoning | \$ 824,170 | \$ 847,050 | \$ 22,880 | 2.8% |
| Transfers & Reserves | \$ 79,380 | \$ 107,040 | \$ 27,660 | 34.8% |
| Computer Replacement Reserve | \$ 50,000 | \$ 50,000 | \$ - | 0.0% |
| PEG Fund | \$ 150,000 | \$ - | \$ (150,000) | -100.0% |
| Vehicle Replacement/ Debt Service (1) | \$ 656,590 | \$ - | \$ (656,590) | -100.0% |
| Total | \$ 23,130,060 | \$ 22,614,320 | \$ (515,740) | -2.2% |

⁽¹⁾ Transfer of Vehicle Replacement Debt Service to the Debt Service Fund.

Adopted Budget Message July 1, 2016 Page 3 of 6

Legislative

The Legislative budget (Town Council, Boards and Commissions, Town Clerk, Vienna Public Art Commission and Donations and Contributions) has decreased by \$6,750 or 1.6 percent. The decrease is due to a minor decrease in donations and minor adjustments to benefits budgeted, offset by COLA and merit increases for employees.

Administration

The Administration budget (Town Manager, Legal Services, Human Resources, Risk Management, Public Information, and Information Technology) has increased by \$54,380 or 2.0 percent. A position was upgraded to Deputy Director in the Information Technology department, and funds were added for a Classification and Compensation study to be performed on selected positions in FY 16-17.

Finance

The Finance Department budget has decreased \$56,410 or 3.4%. This is mainly due to replacing a funded revenue auditor position with a reimbursed position, partially offset by merit and COLA increases.

Police

The Police Department budget for FY 16-17 has increased \$110,250 or 1.7 percent over the approved FY 15-16 budget. The increase is due to changes in salary and benefits relating to the merit and COLA increases as well as changes in career progression.

Fire and Rescue

This department was separated from Legislative for the FY 16-17 Budget. The budget has decreased by \$2,690 or 4.3%. In FY 15-16 the Town raised its donation to compensate the Fire Department for increased Town use of their parking lot during Community Center construction. This donation decreased back to the standard level in FY 16-17.

Public Works

The Public Works Department budget for FY 16-17 has increased by \$55,410 or 0.8 percent. Addition funds have been added to the Public Works budget for additional road striping and the purchase of salt brine spreading equipment and a Bobcat plow. All three of these items will positively impact snow removal efforts. These increases were slightly offset by employee attrition which lowers total salary cost for the department.

Tax Relief Programs

The Tax Relief budget for elderly and handicapped residents includes relief from Property Taxes and Vehicle License fees. The \$5,300 budget increase is due primarily to more exemptions authorized this year by the County. Current exemptions total 227 compared to the

Adopted Budget Message July 1, 2016 Page 4 of 6

previous year's 219, an increase of 3.6 percent. The Revitalization Tax Relief budget is down as the program has now ended. Future expenditures will decline each year.

Parks and Recreation

The Parks and Recreation Department budget totals \$3,094,380; an increase of \$80,820 or 2.7 percent from FY 15-16 levels. The increase of \$52,790 is due to merit and COLA increases and increasing a position from part-time to full time.

Planning and Zoning

The Planning and Zoning budget for FY 16-17 is \$847,050, an increase of \$22,880 or 2.5 percent. The changes are related to personnel cost increases due to the merit and COLA increases.

Transfers and Reserves

PEG (Public, Educational, and Government) Fund reserves decreased by \$150,000 as there is no planned spending from this account in FY 16-17. These expenditures can only be made for very specific purposes related to the Cable TV channel, and none are planned for FY 16-17.

The remainder of the decrease in this department is due to transferring the equipment reserve payments to the Debt Service Fund to provide a consistent presentation of debt payments.

General Fund Revenues

Budgeted General Fund Revenue for FY 16-17 was adjusted to move revenue to cover capital lease payments to the Debt Service Fund and to eliminate the use of PEG funds in FY 16-17. These two items reduced FY 16-17 budgeted General Fund Revenue by \$756,590 for accounting changes not related to operations. Exclusive of these two changes, budgeted General Fund Revenue increased \$240,850, or 1%. Holding the real estate tax rate constant at \$0.2250 per \$100 value combined with assessment increases of 5.1 percent resulted in real estate property taxes increasing by 468,000 or 5 percent.

As noted above, total taxable assessed values grew by 5.1 percent over that of last year. Total residential assessed values grew by 5.3 percent and non-residential assessed values increased by 4.5 percent due to improvements at some commercial properties in 2016. Approximately \$250,500 of the \$468,000 increase in real estate tax is due to net new construction.

Residential assessments continue to account for about 82 percent of the Town's taxable values.

Adopted Budget Message July 1, 2016 Page 5 of 6

DEBT SERVICE FUND

The Debt Service Fund is balanced with Meals and Lodging Tax revenue equivalent to debt service payments. The Town issued \$6.2 million of new debt in the middle of FY 15-16. The new Bond payment is partially offset by payments on older Bond funds that decrease each year. The Town's outstanding general obligation debt at the beginning of FY 16-17 will be \$23,546,000, the equivalent of about half of one percent of the Town's total taxable values. The Town's general obligation debt includes that of the Water and Sewer Fund and the Storm Water Fund, those portions of the debt being supported by transfers from those funds.

WATER AND SEWER FUND

The total Water and Sewer budget for the coming fiscal year totals \$7,237,170, an increase of \$219,170 or 3.1 percent. This is mainly due to a biennial rate increase of 6.2 percent resulting in an annual increase of about \$26 for the average customer. This rate increase covers salary merit and COLA increases, and increases in the cost of wastewater treatment. Additionally, the unrestricted Net Asset deficit of FY 11-12 is now fully paid back due to conservative spending and targeted rate increases. The deficit resulted from significant upswing in water and sewer treatment and debt service costs from the 2010 bond.

The combined impact of adopted tax and utility rates is shown in the following chart:

| | FY 2015-2016 Actual | FY 2016-2017 Adopted | Net Change |
|------------------------------------|------------------------|-------------------------|---------------|
| Average Residential | | | |
| No Growth Assessment* | \$ 681,026 | \$ 695,021 | \$ 13,995 |
| Adopted Tax Rate | 22.50 Cents | 22.50 Cents | (00.00) Cents |
| Annual Water and | | | |
| Sewer Charges | \$ 742.24 | \$ 768.48 | \$ 26.24 |
| assumed at 16K gallons per quarter | | | |

^{*}Calculated as Total Existing Residential Assessment divided by number of residential properties in that category. "Existing Assessment" is assessment on properties that have not increased in assessed value because of improvements. Source: Fairfax County's 2015 Town of Vienna Assessment Reports.

Adopted Budget Message July 1, 2016 Page 6 of 6

CAPITAL IMPROVEMENT PROJECT FUND

The Town has included in this budget its financial projections for the capital fund. Within the capital improvement fund the forecast is projected through 2034 for capital project expenditures including funding streams. The addition of an Unmet Needs report allows for thoughtful prioritization and planning.

SUMMARY

We are seeing stability and modest growth in the Town's property values due to continued residential building activity. The passage of the Maple Area Corridor (MAC) ordinance in FY 15-16 is attracting developers to commercial renovation projects along the Town's main business thoroughfare, adding to the real estate tax base. Meals and Lodging Tax revenues, Sales Tax receipts and Bank Franchise taxes have grown in the past year, indicating a continuing upswing in the local economy.

Thanks to many years of conservative fiscal policies and practices by Town Council and management, the adopted budget starts from a sound financial base that has earned the Town AAA bond ratings which were reaffirmed in 2016. Town departments met 0 percent increase budget requests. The Budget Committee, with the help of several sub-committees, provided valuable insight and ideas concerning areas where budgetary and operational changes can be made without jeopardizing the quality of Town services. The Operation's Unmet Needs list is in its third year of use and is proving to be a valuable tool for both internal management and Council oversight. The listing shows those departmental needs and Town needs which are unfunded. It is utilized by Council and management for ease of focus and priority. All of these in combination have been instrumental in our ability to present an adopted budget that we believe will successfully continue quality services to Town residents and businesses while maintaining the Town's healthy finances and excellent credit ratings.

Respectfully submitted,

Mercury T. Payton Town Manager

Mercun



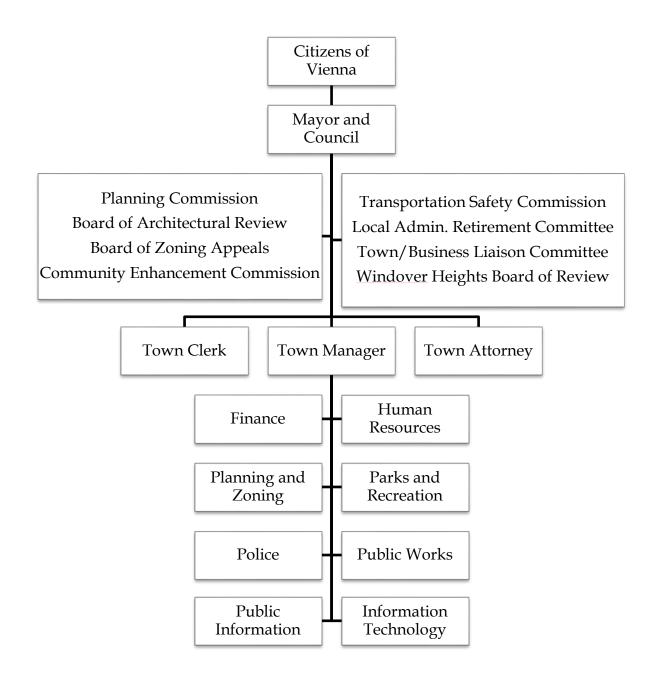
The Government Finance Offers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to the **Town of Vienna**, **Virginia** for its annual budget for the fiscal year beginning **July 1**, **2015**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to the program requirements, and we are submitted it to GFOA to determine its eligibility for another award.

COMMUNITY PROFILE

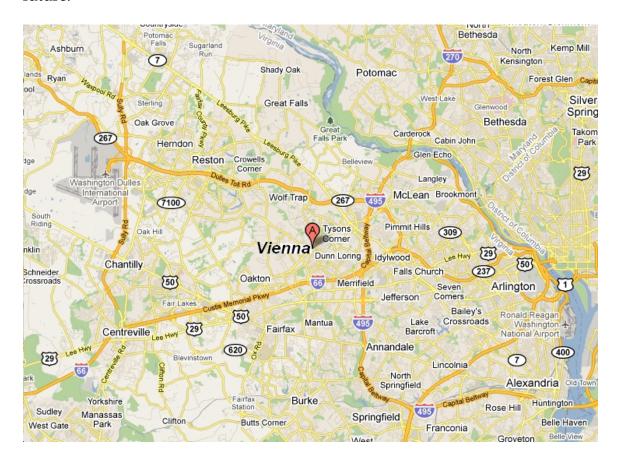
| DATE OF INCORPORATION | 1890 |
|---|--------------------------------|
| FORM OF GOVERNMENT | Council-Manager |
| POPULATION | 15,687 |
| Number of Registered Voters | 11,105 |
| TOTAL HOUSEHOLDS | 5,311 |
| PERCENT FAMILIES | 74.70% |
| AVERAGE HOUSEHOLD SIZE | 2.71 PERSONS |
| AVERAGE FAMILY SIZE | 3.08 |
| MEDIAN HOUSEHOLD INCOME | \$85,519 |
| MEDIAN FAMILY INCOME | \$93,049 |
| MEAN HOUSEHOLD INCOME | \$101,729 |
| PER CAPITA INCOME | \$37,153 |
| BOND RATING (GENERAL OBLIGATION BONDS) (STANDAR | AAA D & Poor's and Moody's) |
| MILES OF ROADWAY | 62.14 |
| Number of Parks | 8 |
| ACRES OF PARKS AND PARKLAND | 156.62 |
| Number of Building Permits (2014) | 683 |
| Number of Dog Licenses | 1,581 |
| WATER CUSTOMERS IN TOWN OUT OF TOWN | 5,600 3,600 |

ORGANIZATIONAL CHART



HISTORY

Vienna is an incorporated town located in the northeastern portion of Fairfax County, Virginia. Vienna's history predates its incorporation, and provides the basis for understanding the Town as it is today, and its philosophy in charting its future.



EARLY BEGINNINGS

The Vienna area was initially settled as large farming estates. In 1767, Vienna's first house of record was built. The area was named Ayr Hill after the owner's native Scottish County of Ayr, and retained the name for nearly a hundred years. Growth was slow, with no more than eight houses in the village at the turn of the 19th century.

The mid-1800s, however, witnessed great change for Vienna. Between 1840 and 1860 there was significant migration from the north, especially New York State. Inexpensive yet fertile land and a mild farming climate lured many new residents who brought with them advanced farming techniques. These

techniques increased productivity and helped restore the vitality of the old estate farms. Vienna's commercial activities during this period included America's first steel-beamed plow factory. The railroad, which reached Vienna in 1858, was used for shipping plows until the factory was sold in 1869.

Other notable events include the 1842 purchase of 50 acres of land from what had been the original Wolf Trap plantation by Keziah Carter, a free African-American woman. Many descendants of the Carter family still reside in the Town.

In the late 1850s, the village recognized its need for a medical doctor and solicited Dr. William Hendrick of New York State. Popular belief holds that the name of the village was changed to Vienna, the name of Dr. Hendrick's New York home, as a condition of his relocation.

THE CIVIL WAR PERIOD

Due to its proximity to the Nation's capital, control of Vienna was strongly contested during the Civil War, causing many residents to leave for the duration of the conflict. On June 17, 1861, the fifth skirmish of the war, part of the First Battle of Manassas, took place near the Park Street railroad crossing (now the site of the Town's Community Center). This skirmish marked the first tactical use of a railroad in battle.

In the years following the war, Vienna experienced a growth in permanent residency, including both white and black settlers. Among the new residents were Major Orrin T. Hine and Harmon L. Salsbury. A Freedmen's Bureau agent, radical Republican, farmer, and realtor, Hine settled in Vienna in 1866 and by 1885 had amassed almost 6,500 acres of area land. Major Hine was elected the Town's first mayor when Vienna was incorporated in 1890. Salsbury, a Union Captain in the 26th Regiment of Colored Infantry, welcomed settlers to his estate, making housing available to newly freed citizens by providing easy credit and long mortgages. Captain Salsbury's house still stands at 224 Walnut Lane, NW.

Thomas and Daniel West, freed slaves and landowners, established Vienna's first black public school in 1868. The Town's first white public school followed in 1872.

Originally called Georgetown Road, today's Church Street was the Town's first thoroughfare, hosting the business district and most of the churches—the Baptist Church, built in 1868; the Presbyterian Church in 1874; the Methodist Church in

1890; and the Episcopal Church in 1896. The original location of Vienna's oldest continuous business, the Money and King Funeral Home, was at the corner of Church Street and Lawyers Road, NW.

EARLY 20TH CENTURY

The Vienna Volunteer Fire Department, organized in 1903 by Mr. Leon Freeman and chartered in 1929, is Fairfax County's oldest volunteer fire department. In 1904 Freeman heralded the advent of Vienna's motorized age with ownership of the Town's first automobile, spurring the first speed limit—12 miles per hour. Transportation improvements continued with the construction of a trolley line connecting Vienna with Washington, DC, via Falls Church.

The 1920s saw the establishment of the first Town Hall, bank, citizens' association, drug store, and chain grocery store—the Piggly Wiggly—and the installation of street lights and fire cisterns.

POST WORLD WAR II

In 1940, Vienna was still a small rural town with a population of only 1,237. The end of World War II brought suburban pressure and further development. The Town's population grew by 10,000 people during the decade, and the business core shifted from Church Street to Maple Avenue.

The first of many "modern" shopping centers was built in 1954 along the newly-widened Maple Avenue. The maple trees that gave the avenue its name were removed for transportation improvements in 1958. Transportation, shopping, and residential demands continued to grow with the increasing population of Vienna and Fairfax County. Notable regional developments included the construction of Dulles International Airport in 1962, Fairfax Hospital in 1962, Tysons Corner Center in 1968, and the Vienna Metrorail Station in 1986.

During the 1980s Vienna had a front row seat to witness the rise of a new social phenomenon, the "Edge City." Tysons Corner transformed from a suburban retail center into an employment and business center that rivaled the area's traditional urban core of Washington, DC, in office space and jobs. The traditional pattern of suburb-to-city commuting changed, as the area saw the growth of the suburb-to-suburb commute. In turn, families looking for affordable housing filled in previously undeveloped land in nearby Fairfax County—and Vienna—and pushed development further west and south.

The 1990s brought another wave of change to Vienna, Fairfax County, and the greater Washington area. The explosive growth of information technology and Internet-related companies in the area fueled an economic boom for the region. Northern Virginia has emerged as a preeminent location for these high-technology firms—most of which enjoy a worldwide reputation. Further changes have occurred since the turn of the millennium, with extensive remodeling of existing single-family residences, the re-subdivision of land for new dwellings and the construction of replacement homes throughout the Town.

In the midst of these changes, Vienna's citizens and leadership remain dedicated to preserving a stable community. The Town pursues policies designed to maintain Vienna's small town character while providing desired improvements and facilities.

Despite the many changes that have occurred since Vienna became a town over 100 years ago, it has retained a sense of pride in community, and its people have worked successfully to preserve many of the traditions and institutions that give us the feeling of living in our own "small town."

Vienna is truly a town for all seasons, providing recreational and cultural opportunities for all ages throughout the year. The "Walk on the Hill" spring garden tour in the Windover Heights Historic District is held the last Sunday afternoon in April, sponsored by Historic Vienna, Inc., and historic district residents. The ViVa! Vienna! Town Festival is held on historic Church Street on Memorial Day weekend. A super observance of our nation's birthday is held each July 4 on the Vienna Community Center grounds. One of Vienna's most popular community events is the Halloween Parade, held on Maple Avenue the Wednesday evening before Halloween and featuring hundreds of children in their Halloween costumes. The Holiday Stroll on Church Street is held the Monday evening after Thanksgiving.

The Vienna Community Center, under the supervision of the Parks and Recreation Department, provides facilities for meetings, classes and special events such as concerts, theatrical productions, and antique exhibits. The Freeman House museum and general store, built around the time of the Civil War and operated by Historic Vienna, Inc., is open to the public for tours and shopping, and features exhibits of local artists and summer concerts on the lawn. Vienna's parks include tennis courts, ball fields, picnic tables, playground equipment, and nature trails. Summer programs for children, movie nights, and the Family Flashlight Easter Egg Hunt are held in the parks.

FORM OF GOVERNMENT

Council-Manager

Under the council-manager form of government, the elected governing body (i.e., Town Council) is responsible for establishing policy, passing local ordinances, adopting the annual budget and developing the overall vision for a city, town, or county. Vienna has a mayor and six council members who are elected at large (without districts or precincts). Their two year terms are staggered (meaning three are elected in one election cycle and four in the next) with elections held on the first Tuesday of every May.

Town Council

Laurie DiRocco, Mayor Linda J. Colbert Edythe Frankel Kelleher Pasha M. Majdi Carey J. Sienicki Howard Springsteen Tara Voigt

The elected officials then appoint a Town Manager to oversee the daily operations of the government and implement the policies established by the governing body. The Manager has sole authority for hiring, firing, and managing Town employees.

Town Manager

Mercury T. Payton

AWARDS AND RANKINGS

Vienna's standing as one of the premier communities in Virginia was nationally recognized by Money Magazine in 2005 and again in 2013 as one of America's Best Places to Live. For the 15th consecutive year, Vienna has been named a Tree City USA community by the Arbor Foundation for its commitment to urban forestry.

The Town has been awarded by the Government Finance Officers Association (GFOA) the Certificate of Achievement for Excellence in Financial Reporting for the fiscal years ending 1979 through 1984 and 1987 through 2015. In addition, the Town has received the Distinguished Budget Presentation Award from GFOA for every fiscal year since fiscal year ending 1994.

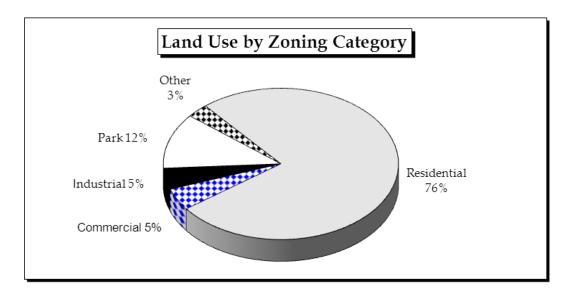
LAND USE

A residential oasis in the midst of densely populated and urbanly developed Fairfax County, Vienna's corporate borders are fixed. Seventy-six percent of the community is developed for residential purposes. In accordance with the Town's long established planning practices, townhouse and multi-family zones provide a transition between high density commercial/industrial areas and the low density areas of single family detached homes. This practice has prevented the encroachment of commercial activities into our residential areas.

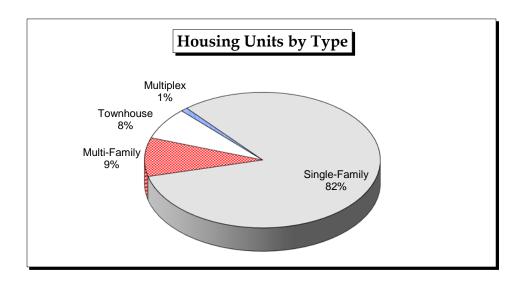
LAND AREA (SQUARE MILES)

4.409

| Category | Acres Zoned |
|-------------------------|-------------|
| Residential | 2,144.15 |
| Commercial | 131.75 |
| Industrial | 128.31 |
| Park (Public & Private) | 333.64 |
| Other | 84.05 |

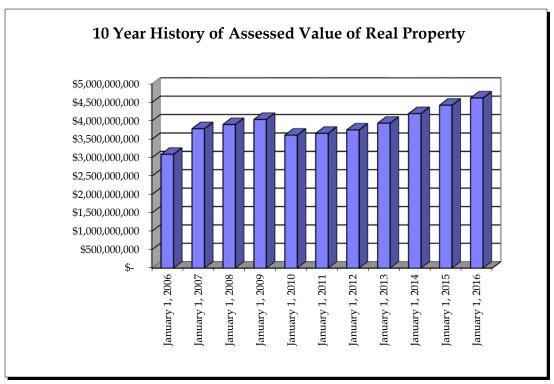


| Type | Number of Units |
|---------------|-----------------|
| Single Family | 4,626 |
| Multi-Family | 521 |
| Townhouse | 429 |
| Multiplex | 53 |



ASSESSED VALUES

| Fiscal | |
|-----------------|---------------|
| Year | Actual Value |
| January 1, 2006 | 3,093,158,475 |
| January 1, 2007 | 3,789,516,490 |
| January 1, 2008 | 3,903,386,643 |
| January 1, 2009 | 4,040,830,536 |
| January 1, 2010 | 3,614,736,128 |
| January 1, 2011 | 3,664,249,050 |
| January 1, 2012 | 3,756,299,910 |
| January 1, 2013 | 3,939,375,260 |
| January 1, 2014 | 4,201,089,380 |
| January 1, 2015 | 4,428,395,010 |
| January 1, 2016 | 4,625,397,360 |



SOURCE: FAIRFAX COUNTY DEPARTMENT OF TAX ADMINISTRATION

MAJOR PROPERTY OWNERS

Vienna houses the headquarters of Navy Federal Credit Union, the nation's largest credit union. The Maple Avenue Shopping Center, the Vienna Shopping Center, and Danor Plaza are the three largest retail centers within the Town. Vienna's retail developments still reflect suburban growth patterns from the 1950s and 1960s. New and re-development are occurring around town with the implementation of the Maple Avenue Corridor (MAC) zoning regulations.

| | 2015 Assessed | Percentage of Total Assessed |
|---------------------------|-------------------|------------------------------------|
| Owner | Valuation | Valuation |
| | | |
| Navy Federal Credit Union | \$ 142,315,790 | 3.39% |
| GI TC 801 Follin Lane | 87,135,100 | 2.07% |
| Vienna Park LLC | 32,460,780 | 0.77% |
| Maple Avenue Shopping | 31,620,090 | 0.75% |

| PROFILE | | | | |
|--------------------------------------|------------|-------|--|--|
| Vienna Shopping Center, LP | 20,482,450 | 0.49% | | |
| Maryland Gardens Ltd. Partnership | 20,361,440 | 0.48% | | |
| P. Daniel & Diana S. Orlich | 17,098,390 | 0.41% | | |
| Frank Zafren & Alec Jacobson, Tr. | 15,411,040 | 0.37% | | |
| GRI Cedar Park LLC | 11,773,730 | 0.28% | | |
| BFH Danor Plaza | 11,703,070 | 0.28% | | |
| Westwood Country Club | 10,439,520 | 0.25% | | |
| Walgreen Company | 10,071,260 | 0.24% | | |
| Swart Vienna LLC | 9,319,160 | 0.22% | | |
| Storage Partners of Vienna | 8,637,790 | 0.21% | | |
| Jades Enterprises | 7,014,020 | 0.17% | | |

SOURCE: FAIRFAX COUNTY DEPARTMENT OF TAX ADMINISTRATION

PRINCIPAL EMPLOYERS

| Employer | Employees |
|---|------------|
| Navy Federal Credit Union | 2,500 + |
| Fairfax County Public Schools | 500 to 999 |
| Contemporary Electrical Services, Inc. | 100 to 249 |
| Giant Foods | 100 to 249 |
| Town of Vienna | 100 to 249 |
| Westwood Country Club | 100 to 249 |
| Wheat's Lawn and Custom Land, Inc. | 100 to 249 |
| Whole Foods Market Group | 100 to 249 |
| The Hope Center for Advanced Veterinary | 100 to 249 |
| Medicine | |
| U.S. Postal Service | 50 to 99 |

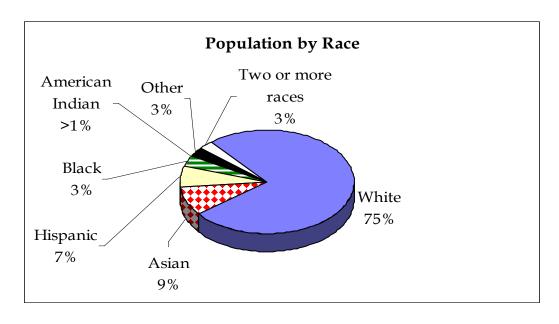
SOURCE: VIRGINIA EMPLOYMENT COMMISSION

POPULATION

Northern Virginia, and with it, Fairfax County, has experienced dramatic growth over the past 20 plus years. The Town's population, while experiencing periods of slight decrease, has remained relatively steady by choice over the past two decades, in sharp contrast to the rapid growth in Fairfax County over the same period.

| Historical and Projec | ted Growth |
|-----------------------|------------|
| Year | Population |
| 1930 | 317 |
| 1940 | 1,237 |
| 1960 | 11,140 |
| 1970 | 17,152 |
| 1980 | 15,469 |
| 1990 | 14,852 |
| 1995 | 15,099 |
| 2000 | 14,453 |
| 2010 | 15,687 |
| 2015 | 15,765 |
| 2025 | 15,844 |

| Population by Race | Percent |
|--------------------|---------|
| White | 81.10% |
| Asian | 9.50% |
| Hispanic | 7.40% |
| Black | 3.40% |
| American Indian | 0.20% |
| Other | 2.70% |
| Two or more races | 3.10% |



PROFILE

| Distribution by Age | |
|---------------------|--------|
| Age | Number |
| 0-10yrs. | 13.10% |
| 10-19 | 12.20% |
| 20-34 | 15.60% |
| 35-44 | 18.30% |
| 45-54 | 16.00% |
| 55-64 | 11.20% |
| 65-74 | 8.20% |
| Over 75 | 5.40% |

SOURCE: 2010 U.S. CENSUS

STAFFING

The Town's personnel levels have increased slightly over the past few years. No new positions were created for this fiscal year however 3 positions were converted from part-time to full-time: Cashier in Finance, Communications Specialist in Public Information and Recreation Program Coordinator in Parks & Recreation.

| Comparison of Personnel by Department | | | | |
|---------------------------------------|-------------------------|----------|----------|----------|
| | | Adopted | Adopted | Adopted |
| Department | Division | FY 14-15 | FY 15-16 | FY 16-17 |
| Legislative | Town Clerk | 2.00 | 2.00 | 2.00 |
| Subtotal | | 2.00 | 2.00 | 2.00 |
| Town Manager | Town Manager | 2.00 | 2.00 | 2.00 |
| | Town Attorney | 0.50 | 0.50 | 0.50 |
| | Human Resources | 3.00 | 3.00 | 3.00 |
| | Public Information | 1.725 | 2.00 | 2.00 |
| | Information Technology | 4.00 | 4.00 | 4.00 |
| Subtotal | | 11.23 | 11.5 | 11.50 |
| Finance | Revenue Operations | 3.50 | 4.00 | 5.00 |
| | Administration | 3.625 | 3.625 | 3.625 |
| | Disbursement Operations | 2.00 | 2.00 | 2.00 |
| | Purchasing | 1.625 | 1.625 | 1.625 |
| | Central Services | 1.00 | 1.00 | 1.00 |
| | Gang Task Force (GTF) | 1.00 | 1.00 | 1.00 |
| Subtotal | | 12.75 | 13.25 | 14.25 |

| | | Adopted | Adopted | Adopted |
|-----------------|-----------------------------|----------|----------|----------|
| Department | Division | FY 14-15 | FY 15-16 | FY 16-17 |
| Police | Administration | 3.00 | 3.00 | 3.00 |
| | Traffic | 6.00 | 6.00 | 6.00 |
| | Communications | 11.00 | 10.00 | 10.00 |
| | Patrol | 21.00 | 21.00 | 21.00 |
| | Personnel/Property/Animal | | | |
| | Control | 1.00 | 1.00 | 1.00 |
| | Investigations | 9.00 | 9.00 | 9.00 |
| | Community Services | 1.00 | 1.00 | 1.00 |
| Subtotal | · | 52.00 | 51.00 | 51.00 |
| Public Works | Administration | 6.50 | 6.50 | 8.00 |
| | Street Maintenance | 12.00 | 12.00 | 12.00 |
| | General Maintenance | 9.00 | 9.00 | 9.00 |
| | Traffic Engineering | 2.00 | 2.00 | 2.00 |
| | Vehicle Maintenance | 8.00 | 8.00 | 8.00 |
| | Sanitation | 16.00 | 16.00 | 16.00 |
| Subtotal | | 53.50 | 53.50 | 55.00 |
| Parks and | | | | |
| Recreation | Administration | 4.50 | 4.50 | 5.00 |
| | Parks Maintenance | 10.00 | 10.00 | 10.00 |
| | Community Center | | | |
| | Operations | 4.00 | 4.00 | 4.00 |
| | Teen Center | 1.80 | 1.80 | 2.00 |
| Subtotal | | 20.30 | 20.30 | 21.00 |
| Planning and | | | | |
| Zoning | Planning and Zoning | 7.00 | 7.00 | 7.00 |
| Subtotal | | 7.00 | 7.00 | 7.00 |
| | GENERAL FUND TOTAL | 158.78 | 159.8 | 162.75 |
| Water and Sewer | Water Operations | 7.00 | 7.00 | 7.00 |
| | Sewer Operations | 7.00 | 7.00 | 7.00 |
| | Meter Services & Water Qlty | 4.00 | 4.00 | 4.00 |
| | Billing/Customer Service | 2.00 | 2.00 | 2.00 |
| | WATER & SEWER FUND | | | |
| | TOTAL | 20.00 | 20.00 | 20.00 |
| Stormwater | Stormwater Administration | 1.00 | 1.00 | 1.00 |
| <u></u> | STORMWATER TOTAL | 1.00 | 1.00 | 1.00 |
| | GRAND TOTAL | 178.78 | 179.78 | 182.75 |

Note: A number less than one indicates a part time position.

CORE VALUES

<u>Preamble - Traditions</u>

- o Our most valuable asset is our reputation.
- We balance the need for change while preserving our history and small town character.

Core Values

- <u>Integrity</u>: Our actions are guided by ethical and honest conduct.
- <u>Customer</u>: We are responsive and service-oriented to meet customer needs.
- o <u>Valuing Employees</u>: Our employees are our most valuable resource.
- o <u>Organizational Excellence:</u> We deliver value and exceed expectations.
- o <u>Communications</u>: We create an environment that fosters dialogue.
- o <u>Accountability:</u> In all levels of the organization, we as individuals hold ourselves accountable for our actions.

Prepared by the employees of the Town of Vienna May 15, 2008

BUDGETARY AND FINANCIAL SYSTEMS

BUDGET AND FINANCIAL SYSTEMS

CALENDAR

| FY 16-17 BUDGET PREPARATION SCHEDULE | | |
|--|-------------------|--|
| ACTIVITY | DATE | |
| Budget Calendar Distributed to Town Council | October 5, 2015 | |
| Distribution of Budget Preparation Packet - All Departments | December 4, 2015 | |
| Community Donations & Civic Input Response Deadline | December 11, 2015 | |
| Mid-Year Budget Review by Town Council | January 11, 2016 | |
| Budget Requests Submitted to Finance | January 25, 2016 | |
| Department Heads meet with Budget Committee | Week of | |
| | February 11, 2016 | |
| Department Heads meet with Town Manager | Week of | |
| | February 18, 2016 | |
| Distribution of Proposed Budget to Town Council | March 4, 2016 | |
| Budget Work Sessions - Town Council | March 14 and 19, | |
| | April 21, 2016 | |
| Public Hearing on Proposed Budget Public Hearing on the Proposed Water and Sewer Rates | April 4, 2016 | |
| Public Hearing on Proposed Tax Rate | May 23, 2016 | |
| Adoption of Budget - Town Council | June 6, 2016 | |

PURPOSE

The operating budget serves as the Town's annual financial plan. It serves as the policy document that choreographs the Town's actions in accomplishing its goals and objectives. It provides the direction and resources needed to deliver to the community its services and programs.

BUDGET AND FINANCIAL SYSTEMS

ADOPTION OF THE BUDGET

The Charter of the Town of Vienna requires that by July 1 each year, the Town Council adopts by ordinance a budget establishing the tax rate for the incoming year. It must be a balanced budget where estimated revenues are equivalent to estimated expenditures. It is mandated in the Charter that the fiscal year begin on July 1 and end on June 30.

At least one public hearing must be held on the budget prior to its adoption. Seven days prior to this hearing, the Town Clerk must publish a notice of Council's intention to hold such an event. The budget cannot be adopted at the same meeting in which the public hearing is held. Two notices, again at least seven days apart, must then be published in a paper of general circulation announcing Council's intention to adopt the budget. At a public meeting following these notifications, Council may then adopt the budget. After this action is taken, the Clerk publishes the final notice of adoption.

AMENDMENTS TO THE ADOPTED BUDGET

Changes to the adopted budget are possible through the use of fund transfers and budget amendments. The Town Manager has the authority to approve fund transfers between activities and departments; however, only the Town Council has the authority to approve a transfer of funds from the contingency reserve fund.

Any year end operating surpluses revert to unappropriated balances for use in maintaining reserve and/or funding Council approved expenditures.

TYPES OF FUNDS

The Town of Vienna utilizes two types of funds:

Governmental Funds: Account for expendable financial resources other than those accounted for in Proprietary and Fiduciary Funds. The individual Governmental Funds are:

BUDGET AND FINANCIAL SYSTEMS

<u>General Fund:</u> This is the Town's largest fund and is used to account for all general operating expenditures and revenues. Revenues are primarily derived from general property taxes, other local taxes, licenses, permits and revenues from other governmental units.

<u>Debt Service Fund:</u> Transactions related to resources obtained and used for the payment of interest and principal on long term general obligation debt and capital leases, except for the debt payable by the enterprise funds, are accounted for in the Debt Service Fund. The Debt Service Fund revenues are derived primarily from other local taxes and transfers from the General Fund and Water and Sewer Fund.

Proprietary Funds: Account for operations that are financed in a manner similar to private business enterprises. The Proprietary Funds utilize the accrual basis of accounting in which the measurement focus is upon determination of net income, financial position and cash flows. Proprietary Funds include the Water and Sewer Enterprise Fund.

<u>Water and Sewer Fund:</u> Accounts for the operations of the Town's Water and Sewer Fund. Revenues are primarily derived from user charges. The Town purchases water and conveys sewage under intergovernmental agreements with the City of Falls Church and the County of Fairfax.

Stormwater Fund: Accounts for the operations of the Town's Stormwater Fund. Revenues are derived from a transfer of funding that Fairfax County assesses Town of Vienna residents. Fairfax County uses a portion of the Vienna tax to provide monitoring and water quality projects outside the Town of Vienna to meet Vienna's requirements included in our stormwater permit. A portion of this fee is used by Vienna for stormwater activities within the Town.

Trust Funds: Government funds that are designated by law as trust funds (regardless of any other meaning of that term). Trust funds display the revenues, offsetting receipts or offsetting collections, and outlays that result from implementation of the law that designated the fund as a trust fund.

BUDGET AND FINANCIAL SYSTEMS

BASIS OF BUDGETING

The budgets for the General and Debt Service funds utilize the modified accrual basis of accounting under which revenues and related assets are recorded when measurable and available to finance operations during the year. Accordingly, real and personal property taxes are recorded as revenues and receivables when billed, net of allowances for uncollectible amounts, except that property taxes not collected within 45 days after year end are reflected as deferred revenues.

Sales and utility taxes, which are collected by the State or utility companies and subsequently remitted to the Town, are recognized as revenues and receivables upon collection by the State or utility, which is generally in the month preceding receipt by the Town. Licenses, permits, fines and rents are recorded as revenues when received. Intergovernmental revenues, consisting primarily of State and other grants for the purpose of funding specific expenditures, are recognized when measurable and available or at the time of the specific expenditures. Revenues from general purpose grants, such as entitlement programs, are recognized in the period to which the grant applies.

Expenditures, other than interest on long term debt, are recorded as the related fund liabilities are incurred. Principal and interest on long term debt are recognized when due except for amounts due on July 1, which are accrued. The budget for these funds is prepared on a modified accrual basis in conformance with generally accepted accounting principles. Purchase orders are encumbered against budget balances when issued.

For the Water and Sewer Fund and the Stormwater Fund, the accrual basis of accounting is used. Under the accrual method, revenues are recognized in the accounting period in which they are earned and expenses are recognized in the accounting period in which the related liability is incurred. The budget is prepared using the accrual basis in conformance with generally accepted accounting principles, with the exception of developer contributions and depreciation expense, which are non-case expenses.

BUDGET AND FINANCIAL SYSTEMS

LONG TERM FINANCIAL POLICIES AND GOALS

The following principles are adhered to by the Town of Vienna in administering its fiduciary duties and responsibilities:

Financial Plan

- a. On a continual basis, the Town will operate on a balanced budget where expenditures will never exceed revenues all the while balancing the service expectations of the community against the cost of services.
- b. Staff will provide accurate and timely data on program costs and results so that the Town Council can make sound policy decisions.
- c. To maintain a stable tax rate, the Town will annually review and update its major expenditure programs (Sidewalk Replacement, Vehicle and Equipment Replacement, Computer Equipment Replacement and Financial Systems) to minimize the effects of large dollar procurements.
- d. Vienna will provide to all interested, current and accurate information on the financial conditions of the Town.

Revenue Plan

- a. On an ongoing basis, Vienna will pursue new and innovative revenue sources.
- b. The Town will aim to attain revenue growth, stability and diversification while maintaining competitiveness with surrounding jurisdictions.
- c. User fees will be established at fair rates that cover the cost of the service being provided to specific individuals or users.
- d. One-time revenues will not be used to fund ongoing expenditures.
- e. Vienna will aggressively collect all fees and other revenues due to the Town.

Expenditure Plan

- a. Continually provide to its citizens and customers the highest level of service in the most cost effective manner possible.
- b. Be scrupulous in complying with the Town's procurement regulations.

BUDGET AND FINANCIAL SYSTEMS

Reserves

a. At all times, the Town will maintain a minimum fund balance reserve equal to 64.450 days of average expenditures.

Debt Capacity

- a. Adhere to the State of Virginia's mandate that Vienna's limit on debt never exceeds ten percent of its assessed value.
- b. The issuance of general obligation bonds will be limited to a period not to exceed the expected life of the project.

Capital Improvements Plan

- Include only those projects which provide public facilities and infrastructure and prevent the deterioration of those facilities and physical plants.
- **b.** Use meals and lodging tax dollars to provide a stable, long-term source of funding for capital projects.
- c. Update the Capital Improvements Plan each year to reflect the age and condition of all facilities and the needs of the community

MAJOR TOWN GOALS

Each year, when the annual budget is prepared, great care is taken to ensure that the goals of the Town are met. What follows are the philosophies that guide the Town in serving its citizenry.

Town Services

To provide and maintain adequate public services and facilities to support the residential and business communities within the Town limits. It should do so while offering the highest quality of life for its citizens and ensuring that it is accomplished in a safe and secure environment.

Public Safety

To work in partnership with the community to provide a high degree of effective and efficient law enforcement. This includes a commitment to fully implement the community policing program and furthering the youth drug awareness education and eradication programs.

BUDGET AND FINANCIAL SYSTEMS

Finance

To support equitable systems of taxation, fees, fines and other sources of revenues to provide services to all members of the community.

Government and Citizenry Relations

To encourage residents to become active members in the community by educating them on the many opportunities available and to increase the diversity of the participants. To further the lines and levels of cooperation and communication between the Town and the federal, state and surrounding local governments.

Transportation

To enhance the transportation corridors serving the Town by improving the movement of traffic along Vienna's major arterial streets and identifying traffic calming techniques for possible use on residential streets.

Environment

To preserve the Town and its citizens by conserving, enhancing and protecting its natural resources so that Vienna continues to be a desirable locality in which to work and live.

BUDGET ASSUMPTIONS

The FY 16-17 budget was prepared using the following assumptions:

- Maintain the current tax rate at \$0.2250/\$100 value.
- For original proposed budget, all departments kept operations stable (with 0% increase) from FY16. Adopted budget includes some additional expenses.
- Incorporate a 14.8% increase in Health Care expenses for the Town and employees for employees on Local Choice Anthem.
- Two positions were added however both are fully funded by Capital Projects and Grant Revenue. Will convert one administrative assistant from part-time to full-time once the Community Center renovation and expansion is complete.
- All permanent employees received a 0.9% COLA and those employees eligible for performance reviews received 2% if expectations were met.
- Property assessments are to increase an overall 4.45%.
- Increased rates in the Water & Sewer fund by \$0.66 combined consistent with the new policy of reviewing rates every other year.

BUDGET AND FINANCIAL SYSTEMS

BASIS OF REVENUE PROJECTIONS

Vienna revenues are derived from a variety of sources: local, Commonwealth and other inter-jurisdictional bodies. When preparing revenue projections, staff will review prior year economic activity, current year to date figures and future factors that could affect the source. The following techniques are used singly or in combination to prepare revenue projections:

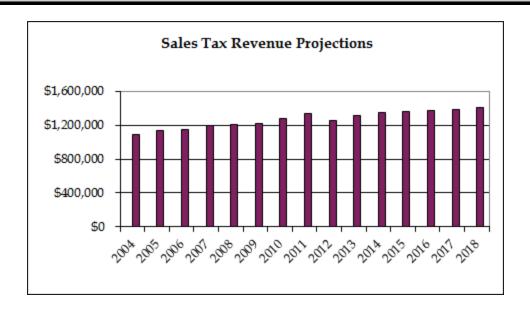
- <u>Informed/Experienced Opinion</u>: Prepared in consultation with the applicable department head to identify trends and rising conditions
- <u>Pass Through</u>: Estimates received from the revenue source (i.e., Commonwealth of Virginia
- <u>Mathematical</u>: Revenues determined through use of standardized formulas
- <u>Statistical:</u> Revenues determined based on averages, prior histories or other means of analysis.

GENERAL FUND REVENUE PROJECTIONS

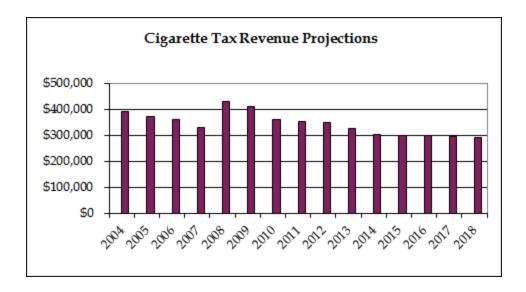
Real Estate Taxes are the largest source of revenue for the Town. During the recession and recovery, Vienna was fortunate as it did not experience the large declines in property assessments that our neighboring jurisdictions did. In 2016, the average residential assessments increased by 3.96% over 2015 while the average commercial assessment increased by 6.67%. Building permit data for residential and commercial projects for both renovations and tear downs allow us to project that assessments will continue to increase.

The sales tax in Vienna and the Commonwealth of Vienna is 6%. Monies from the sales tax are allocated back to the Town based on the Commonwealth of Virginia's formula. The Town's sales tax distribution is based on the number of school age children in Vienna. Given the Town's stable population rate, substantial growth based on population will not occur. Given the previous years' improved economic conditions, the Town's revenues in this area increased slightly. Future year revenues are anticipated to hold steady or increase moderately.

BUDGET AND FINANCIAL SYSTEMS

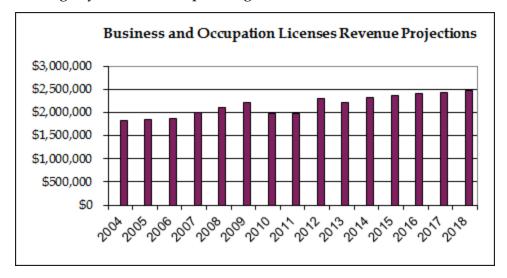


The Town of Vienna is part of the Northern Virginia Cigarette Tax Board, a consortium of 14 area jurisdictions formed for the purpose of collecting and disseminating cigarette tax revenues. Overall, historical pack sales have declined in both Vienna and the Northern Virginia area. Future year revenues should continue to ebb in conjunction with a decrease in the number of smokers and overall consumption.



BUDGET AND FINANCIAL SYSTEMS

Business license tax revenues continue to grow. Vienna's solid reputation is witnessed by the increasing number of business licenses issued each year. Previous years' data show that the number of business licenses issued has increased slightly with a corresponding increase in the dollars collected.



Water and Sewer Charges

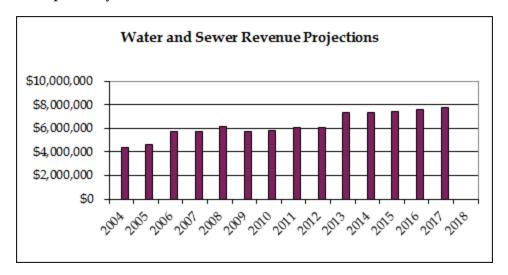
Charges for water and sewer usage and fees are directly related to the costs associated with them. Within the Water and Sewer Fund, rates have been set at the levels necessary to fully support the activities of this operation. These rates were last adjusted in July 2014.

Inflation is the major factor in increased expenditures, especially in the areas of labor and commodities such as fuel and utilities. As our rates are established to strictly cover costs, the water and sewer rates charged to the Town's customers are impacted by the area's inflation rates. In addition, revenues each year are based on consumption, which is driven in part by weather conditions. A drought one year can create a bounce up in total water revenues due to increased water demand while a rainy year can have the opposite effect.

A water and sewer rate study was conducted internally in FY16 and approved during the FY17 budget process. Several key factors were noted for the adjustment: 1) a balanced residential/commercial system, 2) healthy viable system today and in the future, 3) conservation approach tying into Council initiatives. A block structure was chosen to incentivize conservation. Between the

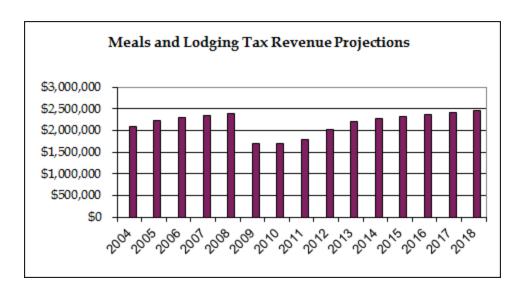
BUDGET AND FINANCIAL SYSTEMS

block structure and system efficiencies the lower usage consumer is expected to see a lower quarterly water and sewer bill.



The Town's capital improvement program is funded through the collection of a meals and lodging tax. Collections have experienced a steady growth rate since its implementation in January 1990. The Town has seen an increase in both the number of restaurants locating within the Town as well as increases in overall sales. Last year, five new restaurants and 112 new businesses opened.

Historical revenue data from the comprehensive annual reports show a five year historical high of 12% and low of 2.3%. The ten-year average is a revenue increase of 1.5% and the last 5 years average is 6.7% increase annually. Again with the sales tax projections, a conservative annual increase of 2% has been projected as a result of new businesses projected to open in Town.



BUDGET AND FINANCIAL SYSTEMS

DEBT SERVICE FUND HISTORY

General obligation bonds worth \$4,800,000 were issued in 1999 for a 15-year term at annual rates that vary from 4.050 to 4.375 percent. These bonds were retired at an annual rate of \$320,000. The bond proceeds are being used for various public improvements including public works facilities, recreational facilities, improvements and renovations to other Town facilities, street improvements, and water and sewer improvements. The bonds were retired in 2014.

General obligation debt worth \$4,950,000 was issued in 2006 for a 15-year term at an annual rate of 3.77 percent. This debt is being retired at an annual rate of \$330,000. Debt proceeds are being used for various public improvements including street improvements; development of the Town Center; new sidewalks; storm sewer improvements; water and sewer infrastructure improvements; and facility improvements for police operations and record storage. The debt will be retired in 2021.

\$4,990,000 worth of general obligation debt was issued in 2010 for a 15-year term at a true-interest cost of 2.49 percent. The bonds are being retired at an annual rate of \$335,000. Debt proceeds are being used for various public improvements including street and storm drainage improvements, water and sanitary sewer system improvements, and various public facility improvements. The bonds will be retired in 2026.

\$6,310,000 worth of general obligation debt was issued in 2012 for a 15-year term at a true-interest cost of 2.271 percent. The bonds are being retired at an annual rate of \$425,000 for the first two year and then at \$420,000 for subsequent years. Debt proceeds are being used for various public improvements including street and storm drainage improvements, water and sanitary sewer system improvements, and various public facility improvements. The bonds will be retired in 2028.

General obligation debt worth \$9,561,000 was issued in November 2013 for a 15-year term at an average annual rate of 2.24 percent. The debt was split into \$6,555,000 of new debt and \$3,006,000 of refunding of existing debt. The existing debt which was refunded was the balance of 2002 General Obligation Bonds (\$1,334,000) and Water and Sewer long-term notes payable (\$1,672,000). Saving in excess of \$460,000 was realized on the refunded debt. New debt proceeds are being used for various public improvements including street and storm drain

BUDGET AND FINANCIAL SYSTEMS

improvements but primarily for renovation of Town's Community Center. The new debt will be retired in 2029 and the refunded debt will retire at the approximate same time as the original debt.

General obligation debt worth \$6,180,000 was issued in December, 2015 for a 15 year term at an average annual interest rate of 2.16%. This was the first "green" certified bond issue for the State of Virginia, which funds projects that somehow protect or enhance the environment. New debt proceeds will be used primarily for improvement of public buildings. Other projects funded through this debt issue include stormwater projects and improvements to the Town's water and sewer infrastructure.

| | Analysis of Outstanding Debt Balances Only | | | | | | | | |
|-------|--|--------------|--------------|--------------|--------------|---------------|--|--|--|
| Issue | ue As of As of As of As of As of 6/30/13 6/30/14 6/30/15 6/30/16 6/30/17 | | | | | As of 6/30/18 | | | |
| 1999 | \$640,000 | \$320,000 | \$0 | \$0 | \$0 | \$0 | | | |
| 2002 | \$1,306,669 | \$0 | \$0 | \$0 | \$0 | \$0 | | | |
| 2006 | \$2,640,000 | \$2,310,000 | \$1,980,000 | \$1,650,000 | \$1,320,000 | \$990,000 | | | |
| 2010 | \$4,320,000 | \$3,985,000 | \$3,650,000 | \$3,315,000 | \$2,980,000 | \$2,645,000 | | | |
| 2012 | \$6,310,000 | \$5,885,000 | \$5,460,000 | \$5,040,000 | \$4,620,000 | \$4,200,000 | | | |
| 2014 | \$0 | \$7,553,000 | \$6,773,000 | \$6,003,000 | \$5,244,000 | \$4,807,000 | | | |
| 2016 | \$0 | \$0 | \$0 | \$6,180,000 | \$5,765,000 | \$5,350,000 | | | |
| Total | \$15,216,669 | \$20,053,000 | \$17,863,000 | \$22,188,000 | \$19,929,000 | \$17,992,000 | | | |

BUDGET AND FINANCIAL SYSTEMS

Payment on the Town's existing debt is budgeted through the Debt Service and Water and Sewer funds. A summary below highlights the combined payments with more specific details contained in the Debt Service and Water and Sewer expenditure sections later in this document.

| Debt Service Payments in FY 15-16 | | | | | | | | |
|-----------------------------------|---------------|-------------|-----------|-------------|--|--|--|--|
| Issue | Fund | Principal | Interest | Total | | | | |
| 06 Bonds | Debt Service | \$297,000 | \$69,142 | \$366,142 | | | | |
| | Water & Sewer | \$33,000 | \$7,682 | \$40,682 | | | | |
| 10 Bonds | Debt Service | \$275,705 | \$106,102 | \$381,807 | | | | |
| | Water & Sewer | \$59,295 | \$22,819 | \$82,114 | | | | |
| 12 Bonds | Debt Service | \$315,000 | \$86,625 | \$401,625 | | | | |
| | Water & Sewer | \$105,000 | \$28,875 | \$133,875 | | | | |
| 14 Bonds | Debt Service | \$736,351 | \$131,859 | \$868,210 | | | | |
| | Water & Sewer | \$33,649 | \$11,013 | \$44,662 | | | | |
| Total | | \$1,965,000 | \$502,122 | \$2,467,122 | | | | |

| | Debt Service Payments in FY 16-17 | | | | | | | | |
|----------|-----------------------------------|-------------|-----------|--------------|--|--|--|--|--|
| Issue | Fund | Principal | Interest | Total | | | | | |
| 06 Bonds | Debt Service | \$297,000 | \$57,618 | \$354,618 | | | | | |
| | Water & Sewer | \$33,000 | \$6,402 | \$39,402 | | | | | |
| 10 Bonds | Debt Service | \$275,705 | \$99,554 | \$375,259 | | | | | |
| | Water & Sewer | \$59,295 | \$21,411 | \$80,706 | | | | | |
| 12 Bonds | Debt Service | \$315,000 | \$80,325 | \$395,325 | | | | | |
| | Water & Sewer | \$105,000 | \$26,775 | \$131,775 | | | | | |
| 14 Bonds | Debt Service | \$725,351 | \$119,868 | \$845,219 | | | | | |
| | Water & Sewer | \$33,649 | \$10,252 | \$43,901 | | | | | |
| 16 Bonds | Debt Service | \$373,500 | \$185,788 | \$559,288 | | | | | |
| | Water & Sewer | \$41,500 | \$20,643 | \$62,143 | | | | | |
| Total | | \$2,298,000 | \$553,134 | \$2,8515,134 | | | | | |

BUDGET AND FINANCIAL SYSTEMS

The constitution of Virginia mandates a limit on the debt of the Town. The computation of the Town's legal debt margin as of June 30, 2015 is as follows:

Assessed Value of Real Property, January 1, 2014: \$4,428,395,010

Debt Limit: Ten Percent (10%) of Assessed Value: \$442,839,501

Amount of Debt Applicable to Debt Limit:

General Obligation Bonds:\$19,549,026Total amount of Debt applicable to Debt Limitation:\$19,549,026Legal Debt Margin:\$423,290,475

FUND BALANCE

The fund balance is defined as for all funds, the excess of the fund's assets over its liabilities and reserves. Information in the following charts has been taken directly from past year audits and the FY 16-17 budget document. Any differences between ending balances in one year and beginning balances in the next year are due to auditor adjustments to prior year balances. Negative differences between General Fund revenues and expenditures reflect planned use of unreserved, undesignated surplus. Negative differences between Water and Sewer Fund operating income and expenses reflect use of retained earnings balances. The reductions shown in the following chart reflect the assumption that use of prior year fund balances for FY 15-16 and FY 16-17 will be as budgeted. The actual use of prior year fund balances for said fiscal years will likely vary but estimated variances were not available at the time this document was prepared.

The Town of Vienna had previously committed to maintaining a minimum fund balance reserve of at least 10% of revenues. It has been attaining this goal and is committed to this principle. These funds are undesignated, but during January of each year, amounts in excess of this standard may be appropriated by the Town Council to fund previously deferred or newly identified capital needs.

Because of our strong fund balances and reserves, Vienna continues to receive outstanding ratings from both Moody's and Standard & Poor's. Since 2010 the Town's rating has been Aaa as part of its Global Rating Realignment and the Town's 2010 general obligation bonds were also rated AAA by Standard &

BUDGET AND FINANCIAL SYSTEMS

Poor's. This was reaffirmed for the 2012 and the 2015 ratings as well by both Moody's and Standard and Poor's.

In 2016 the Town became the first locality in Virginia to issue green certified bonds. These bonds appeal to investors who are interested in projects that are LEEDS certified to project or enhance the environment. Due to the Town's strong bond ratings, these bonds were issued at a rate of 2.16%

| Fund Balance Summary | | | | | | | | | |
|-------------------------------|--|--------------|--------------|--------------|--------------|--|--|--|--|
| General Fund | | | | | | | | | |
| | FY 12-13 FY 13-14 FY 14-15 FY 15-16 FY 16-17 | | | | | | | | |
| | Actual | Actual | Actual | Adopted | Adopted | | | | |
| Beginning Fund Balance | \$8,860,306 | \$9,009,761 | \$8,382,681 | \$9,186,445 | \$8,636,445 | | | | |
| Revenues | \$21,875,339 | \$22,189,969 | \$23,277,717 | \$22,580,060 | \$22,064,320 | | | | |
| Expenditures | \$21,725,884 | \$22,817,049 | \$22,473,953 | \$23,130,060 | \$22,614,320 | | | | |
| Revenues Less Expenditures | \$149,455 | (\$627,080) | \$803,764 | (\$550,000) | (\$550,000) | | | | |
| Ending Fund Balance | \$9,009,761 | \$8,382,681 | \$9,186,445 | \$8,636,445 | \$8,086,445 | | | | |

| Historical Data General Fund Reserve Balances | | | | | | |
|--|--------------|-------------|--|--|--|--|
| Year Ending Ending Balance Undesignated June 30 Revenue Collection Fund Reserves | | | | | | |
| 2015 | \$23,277,717 | \$4,768,169 | | | | |
| 2014 | \$22,189,969 | \$4,243,138 | | | | |
| 2013 | \$21,875,339 | \$4,715,920 | | | | |
| 2012 | \$22,168,452 | \$4,585,175 | | | | |
| 2011 | \$20,807,631 | \$4,089,728 | | | | |

BUDGET AND FINANCIAL SYSTEMS

| Fund Balance Summary Water and Sewer Fund | | | | | | | | | |
|--|--|-------------|-------------|-------------|-------------|--|--|--|--|
| | FY 12-13 FY 13-14 FY 14-15 FY 15-16 FY 15-16 | | | | | | | | |
| | Actual | Actual | Actual | Adopted | Adopted | | | | |
| Beginning Retained Earnings | \$7,246,606 | \$7,470,330 | \$6,701,057 | \$8,765,336 | \$8,792,826 | | | | |
| Operating Income and Transfers | \$7,433,695 | \$7,681,756 | \$8,945,838 | \$7,018,000 | \$7,237,170 | | | | |
| Operating Expenses and Transfers | \$7,209,971 | \$8,451,029 | \$6,881,559 | \$6,990,510 | \$7,237,170 | | | | |
| Net Income (Loss) | \$223,724 | (\$769,273) | \$2,064,279 | \$27,490 | \$0 | | | | |
| Ending Retained Earnings | \$7,470,330 | \$6,701,057 | \$8,765,336 | \$8,792,826 | \$8,792,826 | | | | |

| Water and Sewer Fund Reserve Balances | | | | | | |
|---------------------------------------|--------------------------------------|---------------------------|--|--|--|--|
| Year Ending June 30 | Ending Balance Revenue Collection | Retained Earnings Balance | | | | |
| 2015 | \$8,945,838 | \$8,765,336 | | | | |
| 2014 | \$7,681,756 | \$6,701,057 | | | | |
| 2013 | \$7,433,695 | \$7,470,330 | | | | |
| 2012 | \$6,563,051 | \$7,246,606 | | | | |
| 2011 | \$6,404,146 | \$8,017,545 | | | | |

BUDGET AND FINANCIAL SYSTEMS

| Fund Balance Summary Debt Service Fund | | | | | | | | | |
|---|--------------------|--------------------|--------------------|---------------------|---------------------|--|--|--|--|
| | FY 12-13 Actual | FY 13-14 Actual | FY 14-15 Actual | FY 15-16 Adopted | FY 16-17 Adopted | | | | |
| Beginning Balance | \$4,120,330 | \$4,562,958 | \$4,928,551 | \$4,922,622 | \$4,928,551 | | | | |
| Revenues and Transfers | \$2,462,735 | \$4,008,405 | \$2,696,844 | \$2,641,000 | \$3,605,530 | | | | |
| Expenditures | \$2,020,107 | \$3,642,812 | \$2,702,773 | \$2,641,000 | \$3,605,530 | | | | |
| Revenues Less Expenditures | \$442,628 | \$365,593 | (\$5,929) | \$0 | \$0 | | | | |
| Ending Fund Balance | \$4,562,958 | \$4,928,551 | \$4,922,622 | \$4,922,622 | \$4,922,622 | | | | |

| Historical Data Debt Service Fund Reserve Balances | | | | | | |
|--|-------------|-------------|--|--|--|--|
| Year Ending Ending Balance Undesignated June 30 Revenue Collection Fund Reserves | | | | | | |
| 2015 | \$2,696,844 | \$4,922,622 | | | | |
| 2014 | \$4,008,405 | \$4,928,551 | | | | |
| 2013 | \$2,462,735 | \$4,562,958 | | | | |
| 2012 | \$2,317,679 | \$4,120,330 | | | | |
| 2011 | \$2,074,693 | \$3,916,827 | | | | |

BUDGET IN BRIEF

The budget in brief section provides a summary of the revenues and expenditures for the following funds:

- o General Fund
- o Debt Service Fund
- o Water and Sewer Fund
- o Stormwater Fund

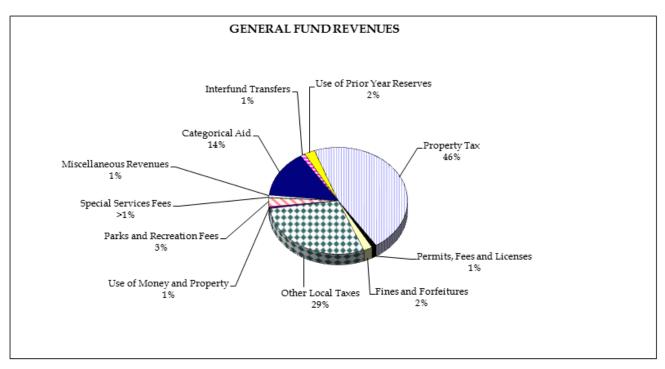
BUDGET IN BRIEF

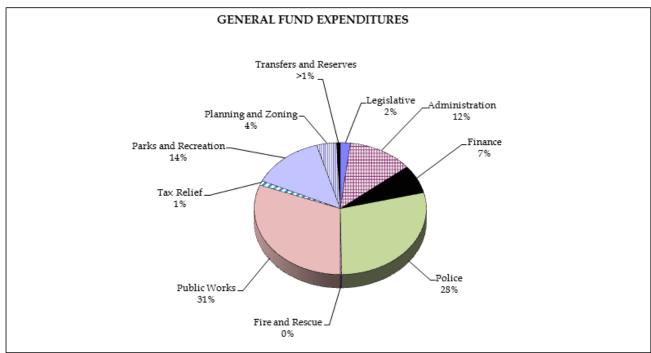
GENERAL FUND

| | Actuals | Adopted | Adj. Budget | Est. Actuals | Adopted | Net |
|--------------------------------|-------------------|------------|-------------|--------------|------------|----------|
| Revenues | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Change |
| Property Tax | 9,793,573 | 9,967,000 | 9,967,000 | 10,324,500 | 10,427,500 | 460,500 |
| (FY 16-17: adopted \$.2250 per | \$100 of assessed | valuation) | | | | |
| Other Local Taxes | 6,670,455 | 6,580,060 | 6,580,060 | 6,376,000 | 6,451,000 | -129,060 |
| Permits, Fees and Licenses | 195,316 | 179,500 | 179,500 | 188,200 | 246,200 | 66,700 |
| Fines and Forfeitures | 429,366 | 455,000 | 455,000 | 450,000 | 462,500 | 7,500 |
| Use of Money and Property | 244,997 | 125,000 | 125,000 | 128,500 | 136,000 | 11,000 |
| Parks and Recreation Fees | 737,297 | 795,000 | 795,000 | 795,000 | 595,000 | -200,000 |
| Special Services Fees | 27,620 | 25,000 | 25,000 | 35,000 | 30,000 | 5,000 |
| Miscellaneous Revenues | 335,965 | 144,100 | 307,240 | 301,850 | 156,000 | 11,900 |
| Categorical Aid | 3,256,995 | 3,195,900 | 3,195,900 | 3,295,900 | 3,203,210 | 7,310 |
| Non Categorical Aid | 29 | 0 | 0 | 60 | 0 | 0 |
| Federal Revenues | 116,075 | 113,500 | 113,500 | 113,500 | 113,500 | 0 |
| Interfund Transfers | 900,000 | 900,000 | 243,410 | 243,410 | 243,410 | -656,590 |
| Use of Prior Year Reserves | 0 | 550,000 | 1,214,590 | 664,590 | 550,000 | 0 |
| Equip. Repl. Reserve/PEG | 570,028 | 100,000 | 100,000 | 770,000 | 0 | -100,000 |
| TOTAL | 23,277,716 | 23,130,060 | 23,301,200 | 23,686,510 | 22,614,320 | -515,740 |

| | Actuals | Adopted | Adj. Budget | Est. Actuals | Adopted | Net |
|------------------------|------------|------------|-------------|--------------|------------|----------|
| Expenditures | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Change |
| Legislative | 387,731 | 432,650 | 432,800 | 423,280 | 425,900 | -6,750 |
| Administration | 2,537,335 | 2,709,360 | 2,680,560 | 2,622,580 | 2,763,740 | 54,380 |
| Finance | 1,618,032 | 1,639,760 | 1,699,160 | 1,658,010 | 1,583,350 | -56,410 |
| Police | 6,320,512 | 6,366,680 | 6,405,300 | 6,412,700 | 6,476,930 | 110,250 |
| Fire and Rescue | 52,401 | 62,400 | 62,400 | 62,400 | 59,710 | -2,690 |
| Public Works | 6,589,108 | 6,908,210 | 6,923,020 | 6,921,355 | 6,963,620 | 55,410 |
| Tax Relief | 236,417 | 237,300 | 237,300 | 243,150 | 242,600 | 5,300 |
| Parks and Recreation | 2,946,390 | 3,013,560 | 3,784,010 | 3,788,590 | 3,094,380 | 80,820 |
| Planning and Zoning | 700,526 | 824,170 | 825,670 | 844,770 | 847,050 | 22,880 |
| Transfers and Reserves | 1,085,502 | 935,970 | 250,880 | 163,690 | 157,040 | -778,930 |
| TOTAL | 22,473,954 | 23,130,060 | 23,301,100 | 23,140,525 | 22,614,320 | -515,740 |

BUDGET IN BRIEF



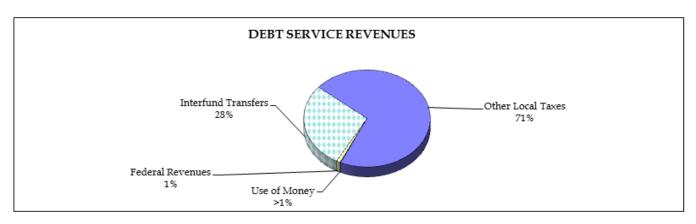


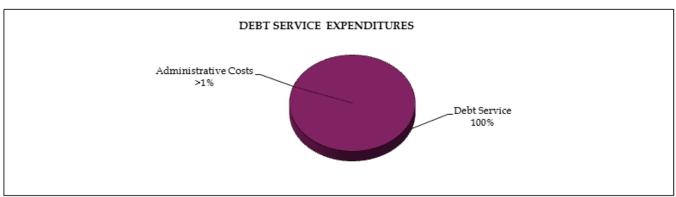
BUDGET IN BRIEF

DEBT SERVICE FUND

| | Actuals | Adopted | Adj. Budget | Est. Actuals | Adopted | Net |
|------------------------|-----------|-----------|-------------|--------------|-----------|---------|
| Revenues | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Change |
| Other Local Taxes | 2,339,686 | 2,299,960 | 2,299,960 | 2,500,000 | 2,550,000 | 250,040 |
| Use of Money | 4,913 | 4,700 | 4,700 | 8,000 | 6,000 | 1,300 |
| Miscellaneous Receipts | 60 | 0 | 0 | 0 | 0 | 0 |
| Federal Revenues | 32,471 | 35,010 | 35,010 | 35,010 | 35,010 | 0 |
| Debt Issue Proceeds | 0 | 0 | 0 | 0 | 0 | 0 |
| Interfund Transfers | 319,714 | 301,330 | 957,920 | 957,920 | 1,014,520 | 713,190 |
| TOTAL | 2,696,844 | 2,641,000 | 3,297,590 | 3,500,930 | 3,605,530 | 964,530 |

| | Actuals | Adopted | Adj. Budget | Est. Actuals | Adopted | Net |
|----------------------|-----------|-----------|-------------|--------------|-----------|---------|
| Expenditures | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Change |
| Administrative Costs | 38 | 300 | 300 | 300 | 300 | 0 |
| Debt Service | 2,702,332 | 2,640,700 | 3,297,290 | 2,976,060 | 3,605,230 | 964,530 |
| TOTAL | 2,702,370 | 2,641,000 | 3,297,590 | 2,976,360 | 3,605,530 | 964,530 |



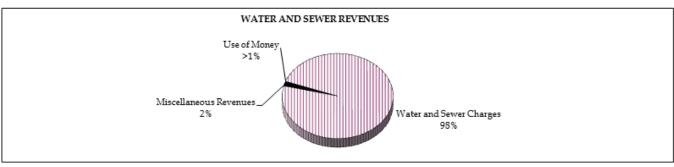


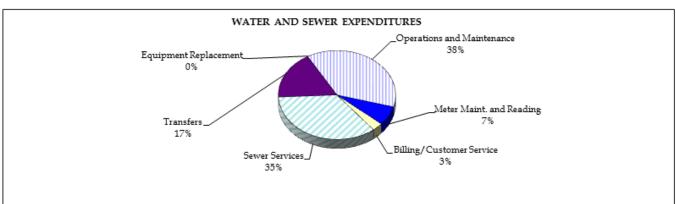
BUDGET IN BRIEF

WATER AND SEWER FUND

| | Actuals | Adopted | Adj. Budget | Est. Actuals | Adopted | Net |
|-----------------------------|-----------|-----------|-------------|--------------|-----------|---------|
| Revenues | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Change |
| Use of Money | 3,240 | 2,000 | 2,000 | 4,000 | 4,000 | 2,000 |
| Water and Sewer Charges | 7,018,077 | 6,891,000 | 6,891,000 | 6,936,500 | 7,108,170 | 217,170 |
| Miscellaneous Revenues | 520,225 | 125,000 | 125,000 | 160,000 | 125,000 | 0 |
| Interfund Transfer/Prior Yr | 0 | 0 | 89,330 | 89,330 | 0 | 0 |
| TOTAL | 7,541,542 | 7,018,000 | 7,107,330 | 7,189,830 | 7,237,170 | 219,170 |

| | Actuals | Adopted | Adj. Budget | Est. Actuals | Adopted | Net |
|-----------------------------|-----------|-----------|-------------|--------------|-----------|---------|
| Expenditures | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Change |
| Water Operations | 2,244,691 | 2,707,720 | 2,777,260 | 2,661,990 | 2,724,500 | 16,780 |
| Meter Services & Water Qlty | 518,354 | 463,880 | 562,170 | 617,190 | 506,430 | 42,550 |
| Billing/Customer Service | 169,676 | 183,160 | 188,160 | 200,730 | 215,630 | 32,470 |
| Sanitary Sewer Operations | 2,405,251 | 2,418,310 | 2,413,810 | 2,448,220 | 2,529,460 | 111,150 |
| Transfers/Reserves | 137,192 | 1,214,230 | 1,206,230 | 1,201,330 | 1,257,930 | 43,700 |
| Eqmt. Replacement/DS | 2,099 | 3,210 | 3,210 | 3,220 | 3,220 | 10 |
| TOTAL | 5,477,263 | 6,990,510 | 7,150,840 | 7,132,680 | 7,237,170 | 246,660 |



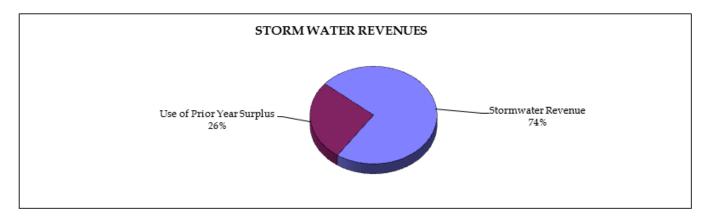


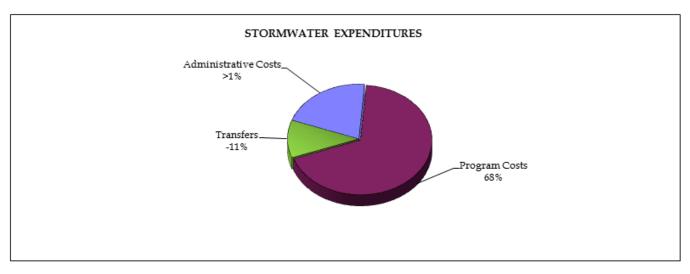
BUDGET IN BRIEF

STORMWATER FUND

| | Actuals | Adopted | Adj. Budget | Est. Actuals | Adopted | Net |
|----------------------------|----------|----------|-------------|--------------|----------|---------|
| Revenues | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Change |
| Stormwater Revenue | 232,126 | 232,130 | 232,130 | 272,390 | 272,390 | 40,260 |
| Use of Money | 447 | 0 | 0 | 450 | 0 | 0 |
| Permits, Fees and Licenses | 7,776 | 0 | 0 | 0 | 0 | 0 |
| Use of Prior Year Surplus | 0 | 150,000 | 150,000 | 85,770 | 98,180 | -51,820 |
| TOTAL | 240,349 | 382,130 | 382,130 | 358,610 | 370,570 | -11,560 |

| | Actuals | Adopted | Adj. Budget | Est. Actuals | Adopted | Net |
|--------------------|----------|----------|-------------|--------------|----------|---------|
| Expenditures | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Change |
| Personnel Expenses | 85,454 | 114,260 | 114,260 | 55,300 | 98,830 | -15,430 |
| Program Costs | 64,585 | 325,000 | 325,000 | 325,000 | 325,000 | 0 |
| Transfers | 5,344 | -57,130 | -57,130 | -21,690 | -53,080 | 4,050 |
| TOTAL | 155,383 | 382,130 | 382,130 | 358,610 | 370,750 | -11,380 |

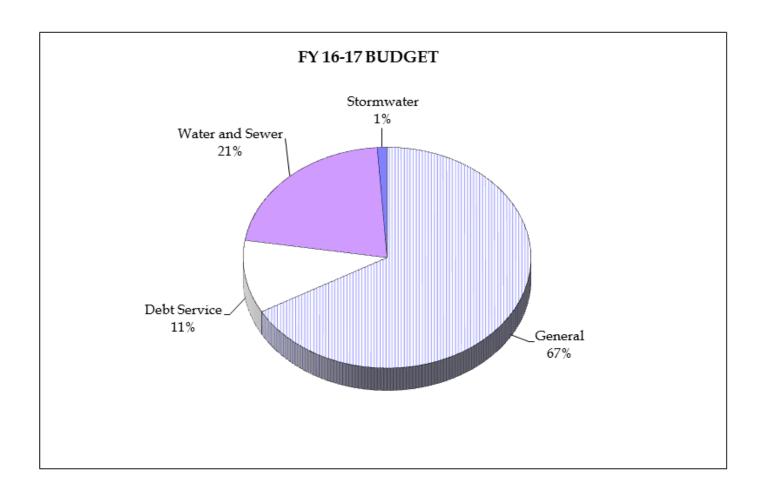




BUDGET IN BRIEF

ALL FUNDS

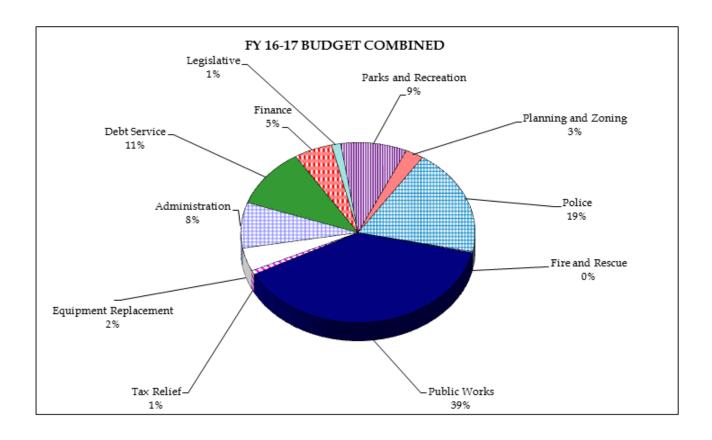
| | Actuals | Adopted | Adj. Budget | Est. Actuals | Adopted | Net |
|-----------------|------------|------------|-------------|--------------|------------|----------|
| FUND | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Change |
| General | 22,473,954 | 23,130,060 | 23,301,100 | 23,140,525 | 22,614,320 | -515,740 |
| Debt Service | 2,702,370 | 2,641,000 | 3,297,590 | 2,976,360 | 3,605,530 | 964,530 |
| Water and Sewer | 5,477,263 | 6,990,510 | 7,150,840 | 7,132,680 | 7,237,170 | 246,660 |
| Stormwater | 155,383 | 382,130 | 382,130 | 358,610 | 370,750 | -11,380 |
| TOTAL | 30,808,970 | 33,143,700 | 34,131,660 | 33,608,175 | 33,827,770 | 684,070 |



BUDGET IN BRIEF

ALL FUNDS BY DEPARTMENT

| | General | Debt Service | Water and | Stormwater | Grand |
|------------------------|------------|--------------|------------|------------|------------|
| Department | Fund | Fund | Sewer Fund | Fund | Total |
| Administration | 2,763,740 | | | | 2,763,740 |
| Debt Service | | 3,605,530 | | | 3,605,530 |
| Finance | 1,583,350 | | 215,630 | | 1,798,980 |
| Legislative | 425,900 | | | | 425,900 |
| Parks and Recreation | 3,094,380 | | | | 3,094,380 |
| Planning and Zoning | 847,050 | | | | 847,050 |
| Police | 6,476,930 | | | | 6,476,930 |
| Fire and Rescue | 59,710 | | | | 59,710 |
| Public Works | 6,963,620 | | 5,760,390 | 370,750 | 13,094,760 |
| Tax Relief | 242,600 | | | | 242,600 |
| Transfers and Reserves | 157,040 | | 1,261,150 | | 1,418,190 |
| TOTAL | 22,614,320 | 3,605,530 | 7,237,170 | 370,750 | 33,827,770 |



REVENUES & EXPENDITURES BY FUND

This section provides a detailed listing of revenues by sources and expenditures by type within each of the following funds:

- o General Fund
- o Debt Service Fund
- o Water and Sewer Fund
- o Stormwater Fund

| ACCOUNT | | FY 14 | _15 | FY 15 | 5-16 | FY 16-17 | NET |
|---------|---|-----------|-----------|---|------------|---|-----------|
| NUMBER | | BUDGET | ACTUAL | BUDGET | ESTIMATED | ADOPTED | CHANGE |
| NONDER | *************************************** | DODGET | ACTORE | DODGET | LOTHINATED | ADOITED | CHANGE |
| 31121 | REAL ESTATE TAXES | 9,600,000 | 9,652,244 | 9,832,000 | 10,200,000 | 10,300,000 | 468,000 |
| 31122 | PRIORYR REAL ESTATE TAXES | 15,000 | 21,014 | 15,000 | 5,000 | 5,000 | (10,000) |
| 31125 | PUBLIC SVCE CORP TAXES | 85,000 | 85,083 | 85,000 | 89,500 | 89,500 | 4,500 |
| 31160 | PENALTIES AND INTEREST | 30,000 | 35,231 | 35,000 | 30,000 | 33,000 | (2,000) |
| TOTAL | PROPERTY TAXES | 9,730,000 | 9,793,573 | 9,967,000 | 10,324,500 | 10,427,500 | 460,500 |
| | | | | | | • • | • |
| 31201 | STATE SALES TAX | 1,300,000 | 1,465,129 | 1,375,000 | 1,375,000 | 1,400,000 | 25,000 |
| 31202 | CONSUMER UTILITY TAXES | 665,000 | 668,218 | 665,000 | 640,000 | 665,000 | - |
| 31203 | BUSINESS LICENSE TAXES | 2,400,000 | 2,252,707 | 2,400,000 | 2,300,000 | 2,300,000 | (100,000) |
| 31205 | VEHICLE LICENSE TAXES | 375,000 | 368,070 | 375,000 | 385,000 | 385,000 | 10,000 |
| 31206 | BANK STOCK TAXES | 780,000 | 1,153,976 | 1,130,000 | 1,150,000 | 1,170,000 | 40,000 |
| 31208 | TOBACCO TAXES | 320,000 | 262,035 | 280,000 | 260,000 | 260,000 | (20,000) |
| 31231 | LICENSEENFORCEMENTREVENUE | 127,100 | 82,280 | 57,990 | 1,000 | 1,000 | (56,990) |
| 31240 | FIBER-OPTIC FRANCHISE TAX | 33,000 | 31,931 | 33,000 | - | - | (33,000) |
| 31241 | TELECOMMUNICATIONS TAX | 110,000 | 121,768 | 100,000 | 120,000 | 120,000 | 20,000 |
| 31242 | 3% PEG GRANT/MEDIA GEN | 40,000 | 173,193 | 50,000 | 55,000 | 55,000 | 5,000 |
| 31243 | UTILITY CONSUMPTION TAX | 55,000 | 59,725 | 56,000 | 50,000 | 55,000 | (1,000) |
| 31285 | VLF PENALTY | 30,000 | 31,424 | 58,070 | 40,000 | 40,000 | (18,070) |
| TOTAL | OTHER LOCAL TAXES | 6,235,100 | 6,670,455 | 6,580,060 | 6,376,000 | 6,451,000 | (129,060) |
| | | -,, | -,, | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | .,, | , | , -,, |
| 31301 | ANIMAL LICENSE FEES | 15,000 | 15,656 | 15,000 | 15,000 | 15,000 | - |
| 31307 | ZONING PERMIT FEES | 20,600 | 28,681 | 22,000 | 22,000 | 46,300 | 24,300 |
| 31308 | BUILDING PERMIT FEES | 60,600 | 58,834 | 60,000 | 60,000 | 73,950 | 13,950 |
| 31319 | SIGN PERMIT FEES | 6,200 | 6,625 | 6,000 | 6,200 | 7,200 | 1,200 |
| 31323 | OCCUPANCY PERMIT FEES | 43,300 | 60,770 | 45,000 | 50,000 | 58,750 | 13,750 |
| 31333 | A.R.B. FEES | 7,200 | 5,500 | 4,000 | 5,000 | 10,000 | 6,000 |
| 31335 | STORMWATER MGT REVIEW FEE | 27,500 | 19,250 | 27,500 | 30,000 | 35,000 | 7,500 |
| TOTAL | PERMITS, FEES, LICENSES | 180,400 | 195,316 | 179,500 | 188,200 | 246,200 | 66,700 |
| | | 200, 100 | | ,,,,, | 100,200 | 0,_00 | 55,.55 |
| 31401 | COURT FINES | 425,000 | 419,832 | 445,000 | 440,000 | 450,000 | 5,000 |
| 31403 | COURTHOUSE MTCE FEES | 10,000 | 9,534 | 10,000 | 10,000 | 12,500 | 2,500 |
| TOTAL | FINES AND FORFETURES | 435,000 | 429,366 | 455,000 | 450,000 | 462,500 | 7,500 |
| | | • | ŕ | ŕ | • | • | • |
| 31511 | DEPOSIT ACCT INTEREST | = | 190 | = | - | = | - |
| 31512 | LGIP ACCT INTEREST | - | 9,652 | - | - | - | - |
| 31513 | INVESTMENT EARNINGS | 10,000 | - | 10,000 | 10,000 | 10,000 | - |
| 31515 | N.R.BOND INTEREST | - - | 817 | · - | - | · - | - |
| 31516 | SNAP INTEREST | _ | 884 | _ | _ | _ | _ |
| 31517 | RESERVED INTEREST | _ | 150 | _ | _ | _ | - |
| TOTAL | USE OF MONEY | 10,000 | 11,692 | 10,000 | 10,000 | 10,000 | - |
| | | • | ŕ | ŕ | • | • | |
| 31521 | CONCESSIONS & RENTALS | 60,000 | 68,842 | 5,000 | 8,500 | 16,000 | 11,000 |
| 31525 | WTRTANK CELL PHONE RENTAL | 100,000 | 164,463 | 110,000 | 110,000 | 110,000 | - - |
| TOTAL | USE OF PROPERTY | 160,000 | 233,305 | 115,000 | 118,500 | 126,000 | 11,000 |
| | | | | | | | |
| TOTAL | USE OF MONEY & PROPERTY | 170,000 | 244,997 | 125,000 | 128,500 | 136,000 | 11,000 |
| | | | | | | | |
| 31611 | ADULT PROGRAM FEES | 80,000 | 53,521 | 80,000 | 80,000 | 50,000 | (30,000) |
| 31612 | YOUTH PROGRAM FEES | 265,000 | 266,630 | 270,000 | 270,000 | 250,000 | (20,000) |
| 31613 | CLASS PROGRAM FEES | 430,000 | 417,146 | 445,000 | 445,000 | 295,000 | (150,000) |
| TOTAL | PARK & REC FEES | 775,000 | 737,297 | 795,000 | 795,000 | 595,000 | (200,000) |
| | | | - | • | - | • | |
| 31622 | STREET CUT INSPECTION FEE | 33,200 | 27,620 | 25,000 | 35,000 | 30,000 | 5,000 |
| TOTAL | SPECIAL SERVICE FEE | 33,200 | 27,620 | 25,000 | 35,000 | 30,000 | 5,000 |
| | | | | | | | |
| TOTAL | SERVICE CHARGES | 808,200 | 764,917 | 820,000 | 830,000 | 625,000 | (195,000) |
| | | | | | | | |

| ACCOUNT | | FY 14 | -15 | FY 15 | 5-16 | FY 16-17 | NET |
|---------|------------------------------|------------|------------|------------|--------------|------------|-----------|
| NUMBER | | BUDGET | ACTUAL | BUDGET | ESTIMATED | ADOPTED | CHANGE |
| HOMBER | | 505021 | 7.0.7.2 | 505021 | 201111111112 | 7.501.125 | CID WOL |
| 31832 | FEDERAL ASSET FORFEITURES | - | 16,858 | - | - | - | - |
| 31833 | RECYCLING REVENUE | 17,000 | 19,409 | 16,000 | 7,000 | - | (16,000) |
| 31834 | RESERVED SALE PROCEEDS | 60,000 | 144,132 | 60,000 | 60,000 | 60,000 | - |
| 31835 | FAIRFAX CO. CONTRIBUTION | 32,300 | 32,300 | 32,300 | 32,300 | 32,300 | - |
| 31838 | TEEN CENTER SALES | 2,000 | 988 | 2,500 | 2,500 | 2,500 | - |
| 31840 | DONATIONS | 11,995 | 19,642 | 15,000 | 135,440 | 26,900 | 11,900 |
| 31841 | FRIENDS OF VTG DONATIONS | 10,000 | 7,000 | - | - | - | - |
| 31842 | DONATIONS-SEEMAN MEMORIAL | - | 1,301 | - | 25 | - | - |
| 31843 | DONATIONS - EVENING IN WHITE | 6,790 | 4,300 | - | 17,650 | - | - |
| 31845 | VIRGINIA ASSET FORF FUNDS | - | 2,501 | 2,300 | 10,300 | - | (2,300) |
| 31851 | ALLEY VACATION FEES | - | 23,194 | - | 100 | - | - |
| 31852 | PROCEEDS -SALE OF ALLEY | - | 1,688 | - | - | - | - |
| 31898 | GO LOCAL FEES | - | 2,575 | - | 25 | - | - |
| 31899 | MISCELLANEOUS RECEIPTS | - | 16,096 | - | 2,210 | - | - |
| TOTAL | MISCELLANEOUS REVENUES | 140,085 | 291,983 | 128,100 | 267,550 | 121,700 | (6,400) |
| TOTAL | LOCAL REVENUES | 17,698,785 | 18,390,608 | 18,254,660 | 18,564,750 | 18,469,900 | 215,240 |
| 32207 | ROLLING STOCK TAX | _ | 29 | - | 60 | <u>-</u> | _ |
| TOTAL | NON-CATEGORICAL AID | _ | 29 | _ | 60 | _ | _ |
| | | | | | | | |
| 32230 | COMM. SALES & USE TAX | 1,090,000 | 1,064,575 | 1,070,000 | 1,070,000 | 1,070,000 | - |
| 32410 | POLICE SUPPORT (HB599) | 376,000 | 388,259 | 376,000 | 376,000 | 376,000 | - |
| 32411 | H.I.D.T.A GRANT (POLICE) | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | - |
| 32412 | VML SAFETY GRANT | - - | - - | - - | - | - - | - |
| 32420 | STATE FIRE PROGRAM | 41,000 | 49,698 | 42,400 | 42,400 | 49,710 | 7,310 |
| 32430 | VDOT STREET MTCE SUPPORT | 1,648,000 | 1,744,964 | 1,700,000 | 1,800,000 | 1,700,000 | - |
| 32440 | ICAC REIMBURSEMENT | - | 2,000 | · · · · - | · · · · - | · · · · - | - |
| TOTAL | CATEGORICAL AID | 3,162,500 | 3,256,995 | 3,195,900 | 3,295,900 | 3,203,210 | 7,310 |
| TOTAL | STATE REVENUES | 3,162,500 | 3,257,024 | 3,195,900 | 3,295,960 | 3,203,210 | 7,310 |
| 33310 | GANG TASK FORCE GRANT | 98,500 | 75,641 | 98,500 | 98,500 | 98,500 | _ |
| 33321 | TRAFFICENFORCEGRANT2010 | , - | 23,352 | - | - | , - | _ |
| 33322 | TRAFFIC ENFORCE GRANT '11 | - | 17,082 | 15,000 | 15,000 | 15,000 | - |
| TOTAL | FEDERAL REVENUES | 98,500 | 116,075 | 113,500 | 113,500 | 113,500 | - |
| | | | | | | | |
| 34101 | POLICE OVRTIME REIMBURSE | - | 16,369 | 6,000 | 9,300 | 9,300 | 3,300 |
| 34102 | MISC REIMBURSEMENTS | 20,970 | 27,613 | 10,000 | 25,000 | 25,000 | 15,000 |
| TOTAL | REIMBURSEMENTS | 20,970 | 43,982 | 16,000 | 34,300 | 34,300 | 18,300 |
| 34150 | CAPITAL LEASE PROCEEDS | _ | 570,028 | _ | 670,000 | <u>-</u> | _ |
| TOTAL | DEBT ISSUE PROCEEDS | - | 570,028 | - | 670,000 | - | - |
| | | | • | | • | | |
| 34510 | TRANSFER FROM W&S FUND | 900,000 | 900,000 | 900,000 | 900,000 | 900,000 | - |
| 34511 | TRANSFER FM/TO DEBT SERVICE | - | - | - | (656,590) | (656,590) | (656,590) |
| TOTAL | INTERFUND TRANSFERS | 900,000 | 900,000 | 900,000 | 243,410 | 243,410 | (656,590) |
| | | - | - | - | - | - | • |
| 34901 | USE OF PRIOR YEAR SURPLUS | 753,940 | - | 550,000 | 664,590 | 550,000 | - |
| 34906 | APPROP OF PEG RESERVES | - | - | 100,000 | 100,000 | - | (100,000) |
| | | | | | | | |
| TOTAL | GENERAL FUND | 22,634,695 | 23,277,717 | 23,130,060 | 23,686,510 | 22,614,320 | (515,740) |
| | | | | | | | |

FUND: 400 -- DEBT SERVICE FUND

| ACCOUNT | | FY 14 | -15 | FY 1 | 5-16 | FY 16-17 | NET |
|---------|---------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | ESTIMATED | ADOPTED | CHANGE |
| 31210 | MEALS AND LODGING TAX | 2,291,490 | 2,339,686 | 2,299,960 | 2,500,000 | 2,550,000 | 250,040 |
| TOTAL | OTHER LOCAL REVENUES | 2,291,490 | 2,339,686 | 2,299,960 | 2,500,000 | 2,550,000 | 250,040 |
| 31511 | DEPOSIT ACCT INTEREST | _ | 17 | _ | | _ | |
| 31512 | LGIP ACCT INTEREST | 4,700 | 4,896 | 4,700 | 8,000 | 6,000 | 1,300 |
| TOTAL | USE OF MONEY | 4,700 | 4,913 | 4,700 | 8,000 | 6,000 | 1,300 |
| | | ,,,,,, | ,,,,, | ., | -, | 2,222 | _, |
| 31899 | MISCELLANEOUS RECEIPTS | - | 60 | - | - | - | - |
| TOTAL | MISCELLANEOUS REVENUE | - | 60 | - | - | - | - |
| TOTAL | LOCAL REVENUES | 2,296,190 | 2,344,659 | 2,304,660 | 2,508,000 | 2,556,000 | 251,340 |
| 33360 | BUILDAMERICABONDSREBATE | 35,010 | 32,471 | 35,010 | 35,010 | 35,010 | - |
| TOTAL | FEDERAL REVENUE | 35,010 | 32,471 | 35,010 | 35,010 | 35,010 | - |
| 34510 | TRANSFER FROM W&S FUND | 371,440 | 319,714 | 301,330 | 301,330 | 357,930 | 56,600 |
| 34520 | TRANSFER FROM/TO GEN FUND | - | - | - | 656,590 | 656,590 | 656,590 |
| TOTAL | INTERFUND TRANSFERS | 371,440 | 319,714 | 301,330 | 957,920 | 1,014,520 | 713,190 |
| TOTAL | DEBT SERVICE FUND | 2,702,640 | 2,696,844 | 2,641,000 | 3,500,930 | 3,605,530 | 964,530 |

FUND: 500 -- WATER & SEWER

| ACCOUNT | | FY 14 | -15 | FY 1 | 5-16 | FY 16-17 | NET |
|---------|---------------------------|-----------|-----------|-----------|------------------|-----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | |
| 31511 | DEPOSIT ACCT INTEREST | - | 37 | - | - | - | - |
| 31512 | LGIP ACCT INTEREST | 1,200 | 3,203 | 2,000 | 4,000 | 4,000 | 2,000 |
| TOTAL | USE OF MONEY | 1,200 | 3,241 | 2,000 | 4,000 | 4,000 | 2,000 |
| 31631 | WATER CHARGES | 3,770,690 | 3,408,784 | 3,925,000 | 3,900,000 | 4,016,250 | 91,250 |
| 31632 | SEWER CHARGES | 3,085,110 | 2,648,374 | 2,810,000 | 2,800,000 | 2,854,920 | 44,920 |
| 31633 | ACCOUNT SERVICE CHARGES | - | 583,662 | - | - | - | - |
| 31634 | EXCESS USE CHARGES | - | (61) | - | - | - | - |
| 31635 | RECONNECTION FEES | 2,000 | 8,922 | 4,000 | 4,500 | 5,000 | 1,000 |
| 31636 | AVAILABILITY/F.F. CHARGES | 30,000 | 220,723 | 40,000 | 100,000 | 100,000 | 60,000 |
| 31637 | CYCLE 6 BILLING REIMBURSE | 72,000 | 79,530 | 72,000 | 72,000 | 72,000 | - |
| 31638 | INTEREST - DELINQUENT | 35,000 | 68,143 | 40,000 | 60,000 | 60,000 | 20,000 |
| TOTAL | WATER & SEWER CHARGES | 6,994,800 | 7,018,076 | 6,891,000 | 6,936,500 | 7,108,170 | 217,170 |
| 31831 | SALE OF WATER METERS | 70,000 | 128,002 | 70,000 | 90,000 | 70,000 | _ |
| 31899 | MISCELLANEOUS RECEIPTS | 55,000 | 126,333 | 55,000 | 70,000 | 55,000 | - |
| TOTAL | MISCELLANEOUS REVENUE | 125,000 | 254,334 | 125,000 | 160,000 | 125,000 | - |
| TOTAL | LOCAL REVENUES | 7,121,000 | 7,275,651 | 7,018,000 | 7,100,500 | 7,237,170 | 219,170 |
| 34102 | MISC REIMBURSEMENTS | - | 1,260 | - | - | - | - |
| 34130 | DEVELOPER CONTRIBUTIONS | - | 264,630 | - | - | - | - |
| 34901 | USE OF PRIOR YEAR SURPLUS | - | - | - | 89,330 | - | - |
| TOTAL | WATER & SEWER FUND | 7,121,000 | 7,541,541 | 7,018,000 | 7,189,830 | 7,237,170 | 219,170 |

FUND: 550 -- STORMWATER

| ACCOUNT | | FY 14 | -15 | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|---------|---------|----------|-----------|----------|----------|
| NUMBER | FTITLE | BUDGET | ACTUAL | BUDGET | ESTIMATED | ADOPTED | CHANGE |
| 21200 | STORM WATER FUND REV | 102 420 | 222 126 | 222 120 | 272 200 | 272 200 | 40.200 |
| 31280 | STURINI WATER FUND REV | 193,420 | 232,126 | 232,130 | 272,390 | 272,390 | 40,260 |
| TOTAL | OTHER LOCAL TAXES | 193,420 | 232,126 | 232,130 | 272,390 | 272,390 | 40,260 |
| 31512 | LGIP ACCT INTEREST | | 447 | | 450 | _ | |
| 31312 | LGIP ACCI INTEREST | - | | - | 450 | - | - |
| TOTAL | USE OF MONEY | - | 447 | - | 450 | - | - |
| | LOCAL DEVENUE | 402.420 | 222 572 | 222.420 | 272.040 | 272 200 | 40.000 |
| IOIAL | LOCAL REVENUE | 193,420 | 232,573 | 232,130 | 272,840 | 272,390 | 40,260 |
| 32555 | VA PERMIT FEES DEQ | _ | 7,776 | _ | _ | _ | - |
| | • | | • | | | | |
| IOIAL | CATEGORICAL AID | - | 7,776 | - | - | - | - |
| 34901 | USE OF PRIOR YEAR SURPLUS | 52,120 | _ | 150,000 | 85,770 | 98,180 | (51,820) |
| 34301 | OSE OF FRIOR FEAR SORFEOS | 32,120 | _ | 130,000 | 33,770 | 38,180 | (31,820) |
| TOTAL | STORMWATER FUND | 245,540 | 240,349 | 382,130 | 358,610 | 370,570 | (11,560) |

| ACCOUNT | | FY 14 | 15 | | FY 15-16 | | FY 16-17 | NET |
|----------------|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 10,390,150 | 10,111,220 | 10,769,930 | 10,758,090 | 10,752,290 | 11,303,080 | 533,150 |
| 41002 | OVERTIME | 801,770 | 944,109 | 790,600 | 762,210 | 812,390 | 798,300 | 7,700 |
| 41003 | REG. P.T. WITH BENEFITS | 262,370 | 287,188 | 209,950 | 170,050 | 155,220 | 158,850 | (51,100) |
| 41004 | PART TIME W/O BENEFITS | 368,500 | 370,013 | 342,100 | 306,490 | 354,530 | 251,520 | (90,580) |
| 41005 | OTHER P.T. | 52,000 | 59,925 | 62,000 | 52,000 | 62,000 | 62,000 | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | 10,000 | 74,713 | 10,000 | 10,000 | 57,320 | 10,000 | - |
| 41007 | HOLIDAY PAY | 107,000 | 127,933 | 116,000 | 116,000 | 116,000 | 116,000 | - |
| 41008 | ANNUAL LEAVE CASH-IN | 30,000 | 89,117 | 30,000 | 30,000 | 90,590 | 27,000 | (3,000) |
| 41009 | COUNCIL/BOARDS SALARY | 81,980 | 78,565 | 81,980 | 81,980 | 81,980 | 81,980 | - |
| 41011 | NON-EXEMPT COMPTIME LIQ. | - | 5,510 | - | | 410 | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 28,500 | 28,500 | - | - |
| TOTAL | PERSONAL SERVICES | 12,103,770 | 12,148,294 | 12,412,560 | 12,315,320 | 12,511,230 | 12,808,730 | 396,170 |
| 42001 | F.I.C.A. | 930,840 | 881,269 | 944,880 | 946,380 | 939,150 | 969,100 | 24,220 |
| 42002 | V.R.S. | 1,291,770 | 1,229,367 | 1,326,900 | 1,334,540 | 1,326,840 | 1,355,980 | 29,080 |
| 42003 | V.R.S. LIFE INS | 138,410 | 119,352 | 142,160 | 143,180 | 140,380 | 133,420 | (8,740) |
| 42004 | LOCAL PENSION PLAN | 130,910 | 122,986 | 125,030 | 125,030 | 118,550 | 106,640 | (18,390) |
| 42005 | POLICE PENSION | 260,020 | 191,369 | 262,990 | 262,990 | 218,350 | 222,500 | (40,490) |
| 42007 42008 | HEALTH INSURANCE | 1,247,130 | 1,235,436 | 1,102,590 | 1,110,190 | 1,096,250 | 1,247,280 800 | 144,690 |
| 42008 | DISABILITY INS UNEMPLOYMENT INS | 800 6,500 | 2,473 4,660 | 800 6,500 | 800 6,500 | 800 4,500 | 6,500 | - |
| 42010 | CLOTHING ALLOWANCE | 41,000 | 39,122 | 41,000 | 41,000 | 41,000 | 41,000 | _ |
| 42011 | TUITION ASSIST | 29,500 | 29,218 | 12,000 | 29,170 | 29,170 | 29,000 | 17,000 |
| 42012 | CAFETERIA PLAN FEES | 2,550 | 2,155 | 2,020 | 2,020 | 2,250 | 2,080 | 60 |
| 42013 | WORKER'S COMP INS | 244,740 | 238,661 | 260,000 | 215,000 | 215,000 | 246,000 | (14,000) |
| 42015 | MISC ALLOWANCES | 3,680 | 3,140 | 3,680 | 3,680 | 3,680 | 3,320 | (360) |
| 42017 | CELL PHONE ALLOWANCE | 2,130 | 1,771 | - | - | - | - | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 243,380 | 225,979 | 263,200 | 264,600 | 259,520 | 258,850 | (4,350) |
| 42021 | VRS HYBRID 401A MATCH | - | 6,368 | - | - | 3,350 | 18,550 | 18,550 |
| 42025 | VRS HYBRID DISABILITY | - | 3,694 | - | - | 1,970 | 9,610 | 9,610 |
| 42050 | RELOCATION EXPENSES | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - |
| TOTAL | EMPLOYEE BENEFITS | 4,576,360 | 4,340,021 | 4,496,750 | 4,488,080 | 4,403,760 | 4,653,630 | 156,880 |
| 43101 | CONSULTING SERVICES | 91,440 | 20,899 | 98,300 | 89,450 | 89,450 | 127,500 | 29,200 |
| 43102 | LEGAL SVCES | 134,700 | 134,700 | 138,740 | 138,740 | 138,740 | 142,900 | 4,160 |
| 43103 | ACCTG/AUDIT SVCES | 52,000 | 49,255 | 55,000 | 55,000 | 55,000 | 55,000 | - |
| 43104 | ARCHIT/ENGINEER SVCES | 15,000 | 11,791 | 22,000 | 28,030 | 22,000 | 22,000 | - |
| 43105 | HEALTH SERVICES | 23,000 | 16,012 | 15,000 | 15,000 | 15,000 | 15,000 | - (400) |
| 43106 | TRANSLATION SERVICES | 2,750 | 1,256 | 2,750 | 2,730 | 2,650 | 2,650 | (100) |
| 43112 43113 | PUBLIC DEFENDER SVCES PROSECUTING SVCES | 4,000 | 2,851 | 4,000 | 4,000 | 4,000 58.600 | 4,000 60.360 | - 1,760 |
| 43113 | SUPP LEGAL SVCES RESERVE | 56,900 20,000 | 56,900 18,926 | 58,600 20,000 | 58,600 20,000 | 58,600 20,000 | 60,360 20,000 | 1,760 |
| 43201 | CONTRACT LABOR | 25,300 | 9,026 | 25,300 | 25,300 | 25,300 | 25,300 | _ |
| 43301 | EQUIPMT MTCE CONTRACTS | 157,390 | 129,880 | 128,400 | 126,250 | 120,000 | 125,600 | (2,800) |
| 43302 | FINANCIAL SYSTEM MTCE | 77,470 | 73,547 | 75,610 | 75,610 | 79,420 | 73,820 | (1,790) |
| 43303 | SOFTWARE MTCE CONTRACT | 35,890 | 29,062 | 38,000 | 68,000 | 37,400 | 37,700 | (300) |
| 43304 | H/AC MTCE CONTRACT | 37,000 | 31,452 | 48,830 | 47,730 | 43,630 | 49,330 | 500 |
| 43305 | OTHER MTCE CONTRACTS | 2,000 | 1,960 | 2,000 | 3,000 | 2,000 | 2,000 | - |
| 43306 | RADIO MTCE CONTRACTS | 16,500 | 15,069 | 16,500 | 16,500 | 16,500 | 16,500 | - |
| 43307 | REPAIR/MTCE SVCES | 126,430 | 117,078 | 126,640 | 132,260 | 133,000 | 154,100 | 27,460 |
| 43308 | CONTRACTS/SERVICES | 633,460 | 659,863 | 524,630 | 605,570 | 587,070 | 587,840 | 63,210 |
| 43309 | CELL PHONE EXPENSE | - | - | 50,950 | 51,170 | 50,900 | 50,900 | (50) |
| 43501 | PRINTING/BINDING SVCES | 35,400 | 29,368 | 34,500 | 36,000 | 36,000 | 37,400 | 2,900 |
| 43601 | ADVERTISING | 19,980 | 11,988 | 23,450 | 23,120 | 20,180 | 20,400 | (3,050) |
| 43701 | UNIFORM RENTAL/CLEANING | 19,140 | 15,348 | 19,640 | 19,640 | 19,640 | 19,640 | - (0.470) |
| 43702 | JANITORIAL/CUSTODIAL SVCE | 50,200 | 45,403 15,133 | 40,000 | 35,000 | 35,000 | 30,530 | (9,470) |
| 43801 | SRVCES FROM OTHER GOV'TS | 23,760 | 15,132 | 22,440 | 26,250 463 040 | 22,960 462,940 | 23,460 393,180 | 1,020 |
| 43802 TOTAL | LANDFILL FEES PURCHASED SERVICES | 406,180 2,065,890 | 375,435 1,872,203 | 403,180 1,994,460 | 462,940 2,165,890 | 462,940 2,097,380 | 393,180 2,097,110 | (10,000) 102,650 |
| IOIAL | I ONGINGED SERVICES | 2,003,030 | 1,072,203 | 1,334,400 | 2,103,030 | 2,037,300 | 2,037,110 | 102,030 |
| 45101 | ELECTRICITY | 152,170 | 165,230 | 150,300 | 150,300 | 148,920 | 150,300 | - |
| 45102 | NATURAL GAS | 28,450 | 35,752 | 23,780 | 23,780 | 21,000 | 22,280 | (1,500) |
| 45104 | WATER/SEWER SVCE | 21,210 | 21,294 | 24,580 | 24,580 | 24,580 | 24,580 | - |
| 45201 | LOCAL PHONE SERVICE | 12,000 | 12,945 | 12,000 | 20,400 | 20,400 | 14,250 | 2,250 |
| | | | | | | | | |

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|----------------|---|------------------|-----------------|------------------|-----------------|------------------|------------------|----------------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 45202 | LONG DIST SERVICE | 6,730 | 4,299 | 3,730 | 3,760 | 3,760 | 3,330 | (400) |
| 45203 | POSTAL SERVICES | 56,610 | 46,028 | 60,070 | 62,670 | 58,330 | 58,830 | (1,240) |
| 45205 | INTERNET ACCESS/EMAIL SVC | 18,400 | 19,081 | 15,560 | 23,160 | 17,900 | 17,810 | 2,250 |
| 45301 | BOILER INS | 2,200 | 2,428 | 2,780 | 2,780 | 2,780 | 2,780 | - |
| 45304 | OTHER PROPERTY INSURANCE | 27,700 | 24,336 | 29,830 | 28,130 | 28,130 | 29,830 | - |
| 45305 | VEHICLE INS | 84,760 | 84,760 | 79,000 | 76,500 | 79,000 | 79,000 | - |
| 45306 | SURETY BONDS | 3,700 | - | 3,700 | 3,700 | 3,700 | 3,700 | - |
| 45308 | GEN LIABILITY INS | 104,700 | 103,124 | 107,260 | 103,760 | 103,760 | 107,260 | - |
| 45311 | EXCESS LOSS UMBRELLA INS | 35,000 | 33,980 | 35,000 | 34,850 | 34,850 | 34,850 | (150) |
| 45313 | INSURANCE RETENTION | 20,000 | 56,585 | 20,000 | 20,000 | 20,000 | 20,000 | - |
| 45316 | LINE OF DUTY ACT INSUR. | 21,270 | 21,143 | 21,000 | 21,150 | 21,150 | 21,150 | 150 |
| 45401 | VEHICLE LEASE/RENTAL | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | - |
| 45402 | EQUIPMENT RENTAL | 10,700 | 9,148 | 10,700 | 9,700 | 10,700 | 10,700 | - |
| 45404 | CENTRAL COPIER CHARGES | 15,580 | 15,897 | 16,130 | 22,160 | 20,130 | 20,030 | 3,900 |
| 45501 45502 | MILEAGE REIMBURSEMENT FARES | 6,300 600 | 2,413 129 | 6,400 | 6,260 940 | 5,350 | 5,950 | (450) |
| 45502 45503 | SUBSISTENCE/LODGING | 24,320 | 17,511 | 600 26,900 | 26,690 | 1,800 25,900 | 1,800 | 1,200 (900) |
| 45503 45504 | CONVENTIONS/EDUCATION | 49,560 | 33,380 | 62,580 | 58,620 | 58,620 | 26,000 65,180 | 2,600 |
| 45505 | BUSINESS MEALS | 3,000 | 3,543 | 3,000 | 2,700 | 2,000 | 1,700 | (1,300) |
| 45601 | CONTRIBUTIONS | 10,000 | 10,000 | 20,000 | 20,000 | 20,000 | 10,000 | (10,000) |
| 45612 | C.H.O. | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | (10,000) |
| 45617 | VIENNA COMMUNITY BAND | 4,000 | 4,000 | 6,000 | 6,000 | 6,000 | 4,000 | (2,000) |
| 45618 | BABE RUTH LEAGUE | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 45619 | VIENNA LITTLE LEAGUE | - | - | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 45620 | VI.GIRLS SOFTBALL LEAGUE | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 45621 | VIENNA YOUTH INC | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 45626 | VIENNA ARTS SOCIETY | - | - | 750 | 750 | 750 | - | (750) |
| 45627 | WOMEN'S CENTER | - | - | 500 | 500 | 500 | 500 | - |
| 45629 | VIENNA WIRELESS SOCIETY | 550 | 550 | 550 | 550 | 550 | 550 | - |
| 45630 | SHEPHERDS CENTER:OAK/VIEN | 500 | 500 | 500 | 500 | 500 | 500 | - |
| 45632 | OPTIMIST CLUB | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 45633 | JMHS PARADE | - | - | - | - | - | - | - |
| 45701 | T.R.E PROP TAXES | 229,000 | 220,855 | 223,500 | 223,500 | 230,000 | 230,000 | 6,500 |
| 45702 | T.R.E VEH LIC TAX | 5,300 | 6,764 | 6,000 | 6,000 | 5,530 | 6,000 | |
| 45703 | REVITAL.TAX EXEMPTIONS | 8,900 | 8,798 | 7,800 | 7,800 | 7,620 | 6,600 | (1,200) |
| 45801 | MEMBERSHIPS/DUES | 43,430 | 32,232 | 44,710 | 40,380 | 40,380 | 43,980 | (730) |
| 45803 | BAD DEBT WRITE-OFF | - | 69,562 | - | - | - | - | - |
| 45809 TOTAL | REFUNDS OTHER CHARGES | 200 1,021,340 | - 1,080,768 | 200 1,040,910 | 200 | 200 1,040,290 | 200 | - (1 770) |
| IOIAL | OTHER CHARGES | 1,021,340 | 1,000,700 | 1,040,310 | 1,048,270 | 1,040,230 | 1,039,140 | (1,770) |
| 46001 | OFFICE SUPPLIES | 55,310 | 43,986 | 54,800 | 55,380 | 55,380 | 49,900 | (4,900) |
| 46003 | HORTICULTURAL SUPPLIES | 12,095 | 11,035 | 15,000 | 19,770 | 19,000 | 15,000 | - |
| 46005 | JANITORIAL SUPPLIES | 19,000 | 16,275 | 22,000 | 22,650 | 22,000 | 22,000 | - |
| 46007 | REPAIR/MTCE SUPPLIES | 75,220 | 56,705 | 72,650 | 68,900 | 69,000 | 73,650 | 1,000 |
| 46008 | VEHICLE/EQUIPMT FUELS | 260,000 | 206,725 | 260,000 | 227,360 | 227,360 | 242,000 | (18,000) |
| 46009 | VEH/EQUIPMT MTCE SUPPLIES | 31,000 | 28,628 | 36,000 | 35,250 | 33,000 | 36,000 | - |
| 46010 | POLICE SUPPLIES | 38,880 | 27,904 | 40,000 | 44,000 | 40,000 | 40,000 | - 10 |
| 46011 46012 | UNIFORMS/SAFETY APPAREL BOOKS/SUBSCRIPTIONS | 55,310 6,400 | 36,442 | 58,230 | 66,310 | 66,010 | 58,240 | 10 (730) |
| 46012 | RECREATION SUPPLIES | 15,800 | 4,573 11,702 | 6,590 16,250 | 7,810 16,390 | 7,870 16,690 | 5,860 16,650 | (730) 400 |
| 46014 | DP/COMPUTER SUPPLIES | 8,000 | 7,435 | 8,000 | 8,000 | 8,000 | 8,000 | - |
| 46015 | OPERATIONAL SUPPLIES | 312,490 | 266,743 | 310,590 | 342,780 | 335,400 | 315,640 | 5,050 |
| 46016 | SUPPLIES FOR RESALE | 3,000 | 3,052 | 3,000 | 3,000 | 3,000 | 3,000 | - |
| 46017 | SMALL TOOLS | 14,280 | 12,698 | 13,480 | 13,950 | 13,480 | 13,920 | 440 |
| 46019 | OTHER SUPPLIES | 23,290 | 17,425 | 32,670 | 32,390 | 31,770 | 32,770 | 100 |
| 46021 | HOLIDAY GIFT CERTIFICATES | 9,800 | 6,753 | 9,800 | 9,800 | 9,800 | 9,800 | - |
| 46022 | RANGE SUPPLIES | 18,000 | 13,453 | 18,000 | 18,000 | 18,000 | 18,000 | - |
| 46030 | MEDICAL SUPPLIES | 1,500 | 953 | 6,000 | 6,000 | 4,000 | 6,000 | - |
| 46031 | TIRES AND TUBES | 32,000 | 27,124 | 32,000 | 31,730 | 32,000 | 35,000 | 3,000 |
| 46040 | SOFTWARE PURCHASES | 13,260 | 12,173 | 12,250 | 12,250 | 12,250 | 12,250 | - |
| TOTAL | MATERIALS AND SUPPLIES | 1,004,635 | 811,784 | 1,027,310 | 1,041,720 | 1,024,010 | 1,013,680 | (13,630) |
| 47102 | WELLNESS PROGRAM | - | - | 4,000 | 4,000 | 4,000 | 4,000 | - |
| 47105 | CABLE TV PROJECT-PH 2 | - | - | - | 113,690 | 113,690 | - | - |

| ACCOUNT | | F)/ 4.4 | 4- | | FV 4F 46 | | EV 46 47 | NET |
|-------------------|-----------------------------|-----------------|----------------|------------|---------------------|------------|---------------------|---------------|
| ACCOUNT NUMBER | TITLE | FY 14 BUDGET | -15 ACTUAL | BUDGET | FY 15-16 REVISED | ESTIMATED | FY 16-17 ADOPTED | NET CHANGE |
| INCIVIDEN | IIILE | BODGET | ACTUAL | BODGET | REVISED | ESTIMATED | ADOFTED | CHANGE |
| 47201 | TRAINING PROGRAMS | 23,500 | 18,557 | 27,500 | 27,500 | 27,500 | 27,500 | - |
| 47202 | SAFETY PROGRAMS | 8,600 | 3,360 | 8,600 | 8,400 | 8,400 | 8,500 | (100) |
| 47203 | SERVICE AWARDS | 13,000 | 12,179 | 14,000 | 20,000 | 14,000 | 14,000 | `- ´ |
| 47204 | TOWN CALENDAR | 8,900 | 6,513 | 8,900 | 8,280 | 8,900 | 7,200 | (1,700) |
| 47205 | TOWN NEWSLETTER | 18,650 | 18,262 | 19,000 | 20,540 | 19,550 | 20,000 | 1,000 |
| 47207 | TESTING SERVICES | 3,080 | 2,470 | 5,000 | 5,000 | 5,000 | 5,000 | - |
| 47208 | STATE FIRE PROGRAM FUNDS | 41,000 | 42,401 | 42,400 | 42,400 | 49,710 | 49,710 | 7,310 |
| 47215 | TOV WEB SITE SERVICES | 31,840 | 25,871 | 42,760 | 42,760 | 42,760 | 42,760 | - |
| 47225 | VEH LIC FEE ADMIN COSTS | 23,300 | 18,632 | 32,000 | 25,570 | 11,900 | - | (32,000) |
| 47230 | GANG TASK FORCE | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - |
| 47306 | R.A.D. PROGRAM | 1,050 | 540 | 420 | 660 | 660 | 420 | - |
| 47308 | POLICE CAR LAPTOPS PROG | 20,000 | 19,237 | 20,000 | 20,000 | 20,000 | 20,000 | - |
| 47309 | IT PC REPLACEMENT PROG | 30,000 | 29,333 | 30,000 | 30,000 | 30,000 | 30,000 | - |
| 47401 | ASPHALT OVERLAY | 415,640 | 401,214 | 374,640 | 374,390 | 254,390 | 250,000 | (124,640) |
| 47402 | CURB/SIDEWALK MTCE | 190,060 | 189,567 | 190,060 | 190,060 | 180,060 | 190,060 | - |
| 47403 | PHYSICAL IMPROVEMENTS | 46,950 | 51,364 | 45,000 | 87,770 | 86,500 | 49,470 | 4,470 |
| 47406 | BRICKWALK MAINTENANCE | 5,000 | 5,000 | 5,000 | 20,000 | 20,000 | 5,000 | - |
| 47407 | CONTRACTED ASPHALT REP'RS | 44,560 | 44,335 | 45,000 | 45,000 | 45,000 | 45,000 | - |
| 47408 | INTERNAL ASPHALT REPAIRS | 160,290 | 161,966 | 196,850 | 195,380 | 195,380 | 196,850 | - |
| 47702 | ADULT ATHLETICS | 9,000 | 7,029 | 11,000 | 8,000 | 8,000 | 11,000 | - |
| 47703 | YOUTH TRIPS | 24,200 | 24,443 | 24,200 | 30,200 | 30,200 | 36,200 | 12,000 |
| 47704 | ADULT TRIPS | 20,000 | 25,416 | 31,500 | 31,500 | 31,500 | 30,000 | (1,500) |
| 47705 | YOUTH SPECIAL ACTIV | 11,650 | 10,193 | 11,200 | 11,400 | 11,400 | 11,400 | 200 |
| 47706 | ADULT SPECIAL ACTIV | 15,500 | 12,846 | 15,500 | 10,990 | 10,990 | 14,550 | (950) |
| 47707 | SPECIAL EVENTS/ACTIV | 53,330 | 51,319 | 44,000 | 59,350 | 56,835 | 35,450 | (8,550) |
| 47710 | DONATION FUNDED PROGRAMS | 3,550 | 515 | 500 | 1,450 | 1,450 | 500 | - (4.000) |
| 47713 | FRIENDS OF VTG DONATIONS | 5,000 | 8,296 | 11,000 | 11,000 | 11,000 | 10,000 | (1,000) |
| TOTAL | PROGRAMS AND SERVICES | 1,252,650 | 1,215,857 | 1,285,030 | 1,470,290 | 1,323,775 | 1,139,570 | (145,460) |
| 48101 | MACH/EQUIPMT REPLACEMENT | 65,150 | 50,993 | 86,650 | 92,330 | 92,330 | 90,650 | 4,000 |
| 48102 | FURN/FIXTURE REPLACEMENT | 10,580 | 6,677 | 5,600 | 23,190 | 22,500 | 6,100 | 500 |
| 48103 | COMMUN EQUIPT REPLACEMENT | 1,000 | - | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 48106 | HVY EQUIPTMT REPLACEMENT | 5,500 | 5,429 | 13,500 | 13,500 | 13,500 | 43,500 | 30,000 |
| 48107 | OFFICE/DP EQT-REPLACEMENT | 1,000 | - | 1,000 | 1,000 | - | - | (1,000) |
| 48201 | ADDITIONAL MACH/EQUIPMT | 4,000 | 1,381 | 4,000 | 4,000 | 4,000 | 28,500 | 24,500 |
| 48207 | ADDITIONAL OFFICE/DP EQT | - | · - | - | · - | 120 | · - | - |
| 48299 | EQUIPMENT RESERVE | 4,000 | - | 4,000 | 3,000 | 4,000 | 4,000 | - |
| 48308 | CAPITAL LEASES | - | 404,722 | - | - | - | - | - |
| 48719 | PEG FUNDED PROJECTS | - | - | 150,000 | 36,310 | 36,310 | - | (150,000) |
| TOTAL | CAPITAL OUTLAY | 91,230 | 469,202 | 265,750 | 174,330 | 173,760 | 173,750 | (92,000) |
| | | | | | | | | |
| 49120 | POLICE PRINCIPAL | 169,170 | 169,389 | 164,150 | - | - | - | (164,150) |
| 49125 | POLICE INTEREST | 5,560 | 5,560 | 4,600 | - | - | - | (4,600) |
| 49140 | PUBLIC WORKS PRINCIPAL | 381,300 | 382,956 | 398,650 | - | - | - | (398,650) |
| 49145 | PUBLIC WORKS INTEREST | 13,390 | 13,556 | 13,620 | - | - | - | (13,620) |
| 49170 | PARKS & REC PRINCIPAL | 49,580 | 48,883 | 63,080 | - | - | - | (63,080) |
| 49175 | PARKS & REC INTEREST | 1,380 | 1,300 | 2,250 | - | - | - | (2,250) |
| 49180 | PLANNING & ZONING PRINCIPAL | 11,350 | 10,166 | 9,970 | - | - | - | (9,970) |
| 49185 TOTAL | PLANNING & ZONING INTEREST | 480 622 210 | 401 622 211 | 270 | - | - | - | (270) |
| IOIAL | DEBT SERVICE | 632,210 | 632,211 | 656,590 | - | - | - | (656,590) |
| 49207 | TRANSFER TO CAP PROJ FUND | (106,320) | (96,387) | (108,680) | 566,320 | 566,320 | (381,330) | (272,650) |
| 49208 | GF TRANSFER TO WSF | (20,000) | - | (20,000) | (20,000) | - | - | 20,000 |
| TOTAL | INTERFUND TRANSFERS | (126,320) | (96,387) | (128,680) | 546,320 | 566,320 | (381,330) | (252,650) |
| | | | | | | | | |
| 49900 | CONTINGENCY RESERVE | 12,930 | - | 79,380 | 50,880 | - | 70,040 | (9,340) |
| TOTAL | CONTINGENCY RESERVE | 12,930 | - | 79,380 | 50,880 | - | 70,040 | (9,340) |
| TOTAL | GENERAL FUND | 22,634,695 | 22,473,953 | 23,130,060 | 23,301,100 | 23,140,525 | 22,614,320 | (515,740) |

FUND: 400 -- DEBT SERVICE FUND

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|-----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 42200 | CONTRACTS (SERVICES | 200 | 20 | 200 | 200 | 200 | 200 | |
| 43308 | CONTRACTS/SERVICES | 300 | 39 | 300 | 300 | 300 | 300 | - |
| TOTAL | PURCHASED SERVICES | 300 | 39 | 300 | 300 | 300 | 300 | - |
| 48899 | CONTINGENCY RESERVES | - | _ | 321,590 | 321,590 | _ | 61,000 | (260,590) |
| TOTAL | CONTINGENCY | - | - | 321,590 | 321,590 | - | 61,000 | (260,590) |
| 49101 | PRINCIPAL | 2,190,000 | 2,190,403 | 1,855,000 | 1,855,000 | 1,855,000 | 2,259,000 | 404,000 |
| | | | | | | | | = |
| 49102 | INTEREST | 512,340 | 512,332 | 464,110 | 464,110 | 464,110 | 628,640 | 164,530 |
| 49120 | POLICE PRINCIPAL | - | - | - | 164,150 | 164,150 | 164,150 | 164,150 |
| 49125 | POLICE INTEREST | - | - | - | 4,600 | 4,600 | 4,600 | 4,600 |
| 49140 | PUBLIC WORKS PRINCIPAL | = | - | = | 398,650 | 398,650 | 398,650 | 398,650 |
| 49145 | PUBLIC WORKS INTEREST | = | - | - | 13,620 | 13,620 | 13,620 | 13,620 |
| 49170 | PARKS & REC PRINCIPAL | = | - | = | 63,080 | 63,080 | 63,080 | 63,080 |
| 49175 | PARKS & REC INTEREST | = | - | - | 2,250 | 2,250 | 2,250 | 2,250 |
| 49180 | PLANNING & ZONING PRINCIPAL | = | = | = | 9,970 | 9,970 | 9,970 | 9,970 |
| 49185 | PLANNING & ZONING INTEREST | = | - | - | 270 | 270 | 270 | 270 |
| TOTAL | DEBT SERVICE | 2,702,340 | 2,702,735 | 2,319,110 | 2,975,700 | 2,975,700 | 3,544,230 | 1,225,120 |
| TOTAL | DEBT SERVICE FUND | 2,702,640 | 2,702,774 | 2,641,000 | 3,297,590 | 2,976,000 | 3,605,530 | 964,530 |

FUND: 500 -- WATER & SEWER FUND

| ACCOUNT | | FY 14 | .15 | | FY 15-16 | | FY 16-17 | NET |
|----------------|--|----------------------|------------------------|------------------------|------------------------|----------------------|----------------------|---------------------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 41001 | SALARIES AND WAGES | 1,045,640 | 999,663 | 1,120,030 | 1,125,030 | 1,121,290 | 1,161,090 | 41,060 |
| 41002 | OVERTIME | 137,500 | 211,244 | 137,500 | 137,500 | 193,850 | 164,000 | 26,500 |
| 41004 | PART TIME W/O BENEFITS | - | 360 | - | 2,100 | - | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | = | 2,116 | = | - | - | = | - |
| 41008 | ANNUAL LEAVE CASH-IN | = | 11,901 | = | - | 11,320 | = | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 3,000 | 3,000 | - | - |
| TOTAL | PERSONAL SERVICES | 1,183,140 | 1,225,284 | 1,257,530 | 1,267,630 | 1,329,460 | 1,325,090 | 67,560 |
| 42001 | F.I.C.A. | 92,030 | 88,853 | 96,250 | 96,250 | 96,290 | 101,400 | 5,150 |
| 42002 | V.R.S. | 133,130 | 118,844 | 137,980 | 137,980 | 128,090 | 136,580 | (1,400) |
| 42003 | V.R.S. LIFE INS | 14,140 | 11,692 | 14,780 | 14,780 | 12,990 | 13,850 | (930) |
| 42004 | LOCAL PENSION PLAN | 34,960 | 40,014 | 44,170 | 44,170 | 41,260 | 44,170 | - |
| 42007 | HEALTH INSURANCE | 138,240 | 141,980 | 111,670 | 111,670 | 119,810 | 143,690 | 32,020 |
| 42012 | CAFETERIA PLAN FEES | 180 | 215 | 180 | 180 | 180 | 180 | - |
| 42015 | MISC ALLOWANCES | 560 | - | 560 | 560 | 430 | - | (560) |
| 42018 | ER CONTRIBUTIONS:DC401A | 28,880 | 23,981 | 29,210 | 29,210 | 28,330 | 28,450 | (760) |
| 42020 | OTHR POST EMPLOY BENFITS | , | 999 | 12,900 | 4,900 | , | , | (12,900) |
| 42021 | VRS HYBRID 401A MATCH | = | 1,515 | - | - | 3,660 | 6,040 | 6,040 |
| 42022 | VRS HYBRID 457 VOLUNTARY | - | 687 | - | - | 1,280 | · - | - - |
| 42025 | VRS HYBRID DISABILITY | - | 894 | - | - | 1,270 | 1,870 | 1,870 |
| 42030 | PENSION EXPENSE | - | (83,476) | - | - | - - | · - | - - |
| TOTAL | EMPLOYEE BENEFITS | 442,120 | 346,199 | 447,700 | 439,700 | 433,590 | 476,230 | 28,530 |
| | | | | | | | | |
| 43301 | EQUIPMT MTCE CONTRACTS | 6,200 | 6,186 | | | | | - |
| 43307 | REPAIR/MTCE SVCES | 3,700 | 1,892 | 3,700 | 32,700 | 32,700 | 3,700 | - |
| 43308 | CONTRACTS/SERVICES | 164,350 | 156,529 | 161,900 | 201,500 | 177,200 | 225,700 | 63,800 |
| 43309 43701 | CELL PHONE EXPENSE | - | - | 6,700 6,700 | 6,700 | 7,150 | 6,700 6,700 | - |
| | UNIFORM RENTAL/CLEANING | 6,700 | 3,822 | 6,700 | 6,700 | 3,750 | 6,700 | - |
| 43801 43802 | SRVCES FROM OTHER GOV'TS LANDFILL FEES | 62,850 | 63,227 | 62,850 | 72,210 | 62,850 | 62,850 | 2 000 |
| 43802 | | 26,300 | 25,622 | 32,500 | 27,500 | 27,500 | 35,500 1,700,000 | 3,000 |
| 43804 | WHOLESALE WATER PURCHASE SWG TREATMENT/POTOMAC | 1,800,000 988,310 | 1,420,199 1,176,650 | 1,800,000 1,128,000 | 1,665,640 1,119,000 | 1,600,000 | 1,700,000 | (100,000) 56,000 |
| 43805 | SWG TREATMENT/ACCOTINK | 465,410 | 533,840 | 555,160 | 555,160 | 1,150,000 555,160 | 1,184,000 550,000 | (5,160) |
| 43807 | TWN SHARE:LPPCP UPGRADE | 40,640 | 40,641 | 38,000 | 38,000 | 38,000 | 38,000 | (3,100) |
| TOTAL | PURCHASED SERVICES | 3,564,460 | 3,428,608 | 3,795,510 | 3,725,110 | 3,654,310 | 3,813,150 | 17,640 |
| IOIAL | PORCHASED SERVICES | 3,304,400 | 3,420,000 | 3,733,310 | 3,723,110 | 3,034,310 | 3,613,130 | 17,040 |
| 45101 | ELECTRICITY | 23,000 | 17,676 | 23,000 | 23,000 | 16,000 | 23,000 | - |
| 45202 | LONG DIST SERVICE | 230 | 290 | 280 | 280 | 300 | 400 | 120 |
| 45203 | POSTAL SERVICES | 20,300 | 19,174 | 16,500 | 17,500 | 20,000 | 21,000 | 4,500 |
| 45404 | CENTRAL COPIER CHARGES | - | 236 | 400 | 400 | 200 | 200 | (200) |
| 45501 | MILEAGE REIMBURSEMENT | 100 | - | 100 | 100 | 130 | 200 | 100 |
| 45503 | SUBSISTENCE/LODGING | 750 | 712 | 750 | 750 | 600 | 750 | - |
| 45504 | CONVENTIONS/EDUCATION | 2,400 | 912 | 2,400 | 5,400 | 5,000 | 4,500 | 2,100 |
| 45801 | MEMBERSHIPS/DUES | 170 | 154 | 170 | 170 | 170 | 300 | 130 |
| 45803 | BAD DEBT WRITE-OFF | = | (15,000) | = | - | - | = | - |
| TOTAL | OTHER CHARGES | 46,950 | 24,154 | 43,600 | 47,600 | 42,400 | 50,350 | 6,750 |
| 46001 | OFFICE SUPPLIES | 1,200 | 1,077 | 850 | 5,850 | 5,850 | 3,050 | 2,200 |
| 46007 | REPAIR/MTCE SUPPLIES | 49,500 | 38,274 | 44,500 | 70,500 | 70,500 | 59,500 | 15,000 |
| 46008 | VEHICLE/EQUIPMT FUELS | 39,000 | 31,243 | 39,000 | 26,600 | 28,050 | 39,000 | |
| 46009 | VEH/EQUIPMT MTCE SUPPLIES | 700 | - | 700 | 900 | 800 | 700 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 5,600 | 3,151 | 5,600 | 6,600 | 9,100 | 14,000 | 8,400 |
| 46015 | OPERATIONAL SUPPLIES | 18,400 | 18,631 | 18,000 | 32,000 | 30,110 | 28,000 | 10,000 |
| 46016 | SUPPLIES FOR RESALE | 40,500 | 36,625 | 25,000 | 25,000 | 25,000 | 30,000 | 5,000 |
| 46017 | SMALL TOOLS | 1,080 | 661 | 1,080 | 1,580 | 1,480 | 2,350 | 1,270 |
| 46031 | TIRES AND TUBES | 2,450 | 926 | 2,450 | 4,700 | 4,700 | 4,250 | 1,800 |
| 46032 | SURFACE REPAIR MATERIALS | 15,000 | 12,101 | 15,000 | 14,800 | 15,000 | 18,000 | 3,000 |
| | | | • - | | , | | | -, |

FUND: 500 -- WATER & SEWER FUND

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|-------------|-------------|-----------|-----------|-----------|-------------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| TOTAL | MATERIALS AND SUPPLIES | 173,430 | 142,688 | 152,180 | 188,530 | 190,590 | 198,850 | 46,670 |
| 47407 | CONTRACTED ASPHALT REP'RS | - | - | - | 55,200 | 55,200 | 23,050 | 23,050 |
| 47408 | INTERNAL ASPHALT REPAIRS | 60,000 | 61,144 | 60,000 | 32,750 | 32,750 | 60,000 | - |
| TOTAL | PROGRAMS AND SERVICES | 60,000 | 61,144 | 60,000 | 87,950 | 87,950 | 83,050 | 23,050 |
| 48101 | MACH/EQUIPMT REPLACEMENT | 27,800 | 27,236 | 27,800 | 188,130 | 188,130 | 27,800 | - |
| 48201 | ADDITIONAL MACH/EQUIPMT | 1,500 | - | 1,500 | 1,500 | 1,500 | 1,500 | - |
| 48311 | DEPRECIATION | - | 455,630 | - | - | - | - | - |
| TOTAL | CAPITAL OUTLAY | 29,300 | 482,867 | 29,300 | 189,630 | 189,630 | 29,300 | - |
| 49115 | ADMINISTRATION INTEREST | - | - | - | - | 2,370 | 2,370 | 2,370 |
| 49119 | INTEREST ON DEPOSITS | 300 | 181 | 150 | 150 | 200 | - | (150) |
| 49150 | WATER & SEWER PRINCIPAL | 47,760 | (211) | - | - | - | - | - |
| 49155 | WATER & SEWER INTEREST | 2,100 | 2,309 | 3,210 | 3,210 | 850 | 850 | (2,360) |
| TOTAL | DEBT SERVICE | 50,160 | 2,280 | 3,360 | 3,360 | 3,420 | 3,220 | (140) |
| 49201 | WS TRANSFER TO GF | 900,000 | 900,000 | 900,000 | 900,000 | 900,000 | 900,000 | - |
| 49202 | WS TRANSFER TO DS | 371,440 | 268,336 | 301,330 | 301,330 | 301,330 | 357,930 | 56,600 |
| 49204 | CPF TRANSFER TO WSF | - | (1,404,297) | - | - | - | - | - |
| TOTAL | INTERFUND TRANSFERS | 1,271,440 | (235,961) | 1,201,330 | 1,201,330 | 1,201,330 | 1,257,930 | 56,600 |
| 49511 | CHARGES TO WATER DEPT | (1,094,940) | (490,928) | (984,880) | (984,880) | (988,260) | (1,028,420) | (43,540) |
| 49512 | SUPPORT ACTIVITY COSTS | 1,979,480 | 827,321 | 1,864,480 | 1,864,480 | 1,951,470 | 1,983,210 | 118,730 |
| 49514 | CHARGES TO SEWER DEPT | (884,540) | (336,393) | (879,600) | (879,600) | (963,210) | (954,790) | (75,190) |
| TOTAL | INTERDEPARTMENTAL CHARGES | - | - | - | - | - | - | - |
| TOTAL | WATER & SEWER FUND | 6,821,000 | 5,477,262 | 6,990,510 | 7,150,840 | 7,132,680 | 7,237,170 | 246,660 |

FUND: 550 -- STORMWATER FUND

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|----------|----------|----------|----------|-----------|----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 44004 | CALABIES AND WASES | 02.000 | 62.204 | 05.000 | 05.000 | 42.000 | 75.000 | (40,000) |
| 41001 | SALARIES AND WAGES | 83,960 | 62,381 | 85,800 | 85,800 | 42,900 | 75,000 | (10,800) |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 2,159 | - | - | - | - | - |
| TOTAL | PERSONAL SERVICES | 83,960 | 64,540 | 85,800 | 85,800 | 42,900 | 75,000 | (10,800) |
| 42001 | F.I.C.A. | 6,420 | 4,850 | 6,560 | 6,560 | 3,280 | 5,740 | (820) |
| 42002 | V.R.S. | 10,340 | 7,757 | 10,570 | 10,570 | 4,400 | 7,530 | (3,040) |
| 42003 | V.R.S. LIFE INS | 1,110 | 749 | 1,130 | 1,130 | 470 | 980 | (150) |
| 42007 | HEALTH INSURANCE | 5,910 | 5,103 | 6,770 | 6,770 | 2,820 | 5,390 | (1,380) |
| 42018 | ER CONTRIBUTIONS:DC401A | 3,360 | 2,454 | 3,430 | 3,430 | 1,430 | 3,000 | (430) |
| 42021 | VRS HYBRID 401A MATCH | - | - | - | - | - | 750 | 750 |
| 42025 | VRS HYBRID DISABILITY | - | - | - | - | - | 440 | 440 |
| TOTAL | EMPLOYEE BENEFITS | 27,140 | 20,914 | 28,460 | 28,460 | 12,400 | 23,830 | (4,630) |
| 43104 | ARCHIT/ENGINEER SVCES | 71,700 | 11,052 | 65,000 | 65,000 | 65,000 | 65,000 | _ |
| 43301 | EQUIPMT MTCE CONTRACTS | 1,000 | 936 | - | - | - | - | _ |
| 43309 | CELL PHONE EXPENSE | -, | - | 800 | 800 | 800 | 800 | - |
| TOTAL | PURCHASED SERVICES | 72,700 | 11,988 | 65,800 | 65,800 | 65,800 | 65,800 | _ |
| | | , | ,,,,, | 55,555 | 55,555 | 00,000 | 00,000 | |
| 45202 | LONG DIST SERVICE | 50 | - | 50 | 50 | 50 | 50 | - |
| 45503 | SUBSISTENCE/LODGING | 250 | - | 250 | 250 | 250 | 250 | - |
| 45504 | CONVENTIONS/EDUCATION | 500 | 220 | 500 | 500 | 500 | 500 | = |
| 45801 | MEMBERSHIPS/DUES | 250 | - | 250 | 250 | 250 | 250 | = |
| TOTAL | OTHER CHARGES | 1,050 | 220 | 1,050 | 1,050 | 1,050 | 1,050 | - |
| 46004 | OFFICE CURRILEC | 350 | 350 | 250 | 250 | 250 | 250 | |
| 46001 | OFFICE SUPPLIES | 250 | 250 | 250 | 250 | 250 | 250 | - |
| 46008 | VEHICLE/EQUIPMT FUELS | 1,800 | 612 | 1,800 | 1,800 | 1,800 | 1,800 | - |
| 46009 | VEH/EQUIPMT MTCE SUPPLIES | 300 | - - | 300 | 300 | 300 | 300 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 230 | | 230 | 230 | 230 | 230 | - |
| 46015 | OPERATIONAL SUPPLIES | 320 | 134 | 320 | 320 | 320 | 320 | - |
| 46017 | SMALL TOOLS | 120 | - | 120 | 120 | 120 | 120 | - |
| TOTAL | MATERIALS AND SUPPLIES | 3,020 | 995 | 3,020 | 3,020 | 3,020 | 3,020 | - |
| 47403 | PHYSICAL IMPROVEMENTS | 60,000 | 27,880 | 204,010 | 174,290 | 174,290 | 204,010 | - |
| 47404 | STORMWATER MGMT PROGRAM | 53,220 | 23,502 | 51,120 | 80,840 | 80,840 | 51,120 | - |
| TOTAL | PROGRAMS AND SERVICES | 113,220 | 51,382 | 255,130 | 255,130 | 255,130 | 255,130 | - |
| 49202 | WS TRANSFER TO DS | - | 51,378 | _ | _ | 5,960 | - | - |
| 49207 | TRANSFER TO CAP PROJ FUND | (55,550) | (46,034) | (57,130) | (57,130) | (27,650) | (53,080) | 4,050 |
| TOTAL | INTERFUND TRANSFERS | (55,550) | 5,344 | (57,130) | (57,130) | (21,690) | (53,080) | 4,050 |
| TOTAL | STORMWATER FUND | 245,540 | 155,384 | 382,130 | 382,130 | 358,610 | 370,750 | (11,380) |

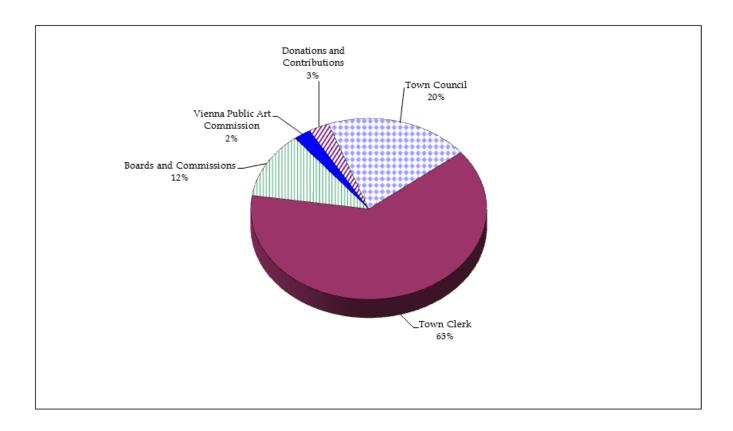
LEGISLATIVE

Mission

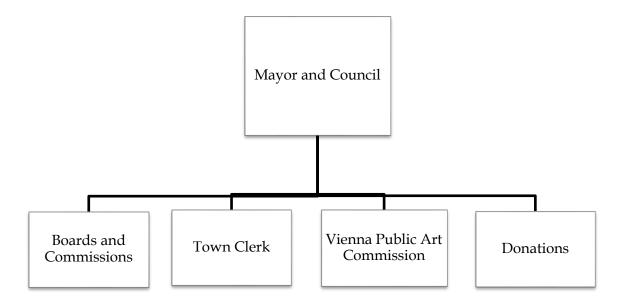
To provide strategic and policy directives to Town staff, authorize the provision of services and engage the community as it allocates resources and plans for Vienna's future.

LEGISLATIVE

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|------------------------------|----------|----------|----------|-----------|----------|--------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Town Council | 75,300 | 84,450 | 82,600 | 84,410 | 84,410 | -40 |
| Town Clerk | 256,838 | 272,710 | 274,710 | 273,480 | 268,850 | -3,860 |
| Boards and Commissions | 45,043 | 50,690 | 50,690 | 50,590 | 50,590 | -100 |
| Vienna Public Art Commission | 0 | 10,000 | 10,000 | 0 | 10,000 | 0 |
| Donations and Contributions | 10,550 | 14,800 | 14,800 | 14,800 | 12,050 | -2,750 |
| Legislative | 387,731 | 432,650 | 432,800 | 423,280 | 425,900 | -6,750 |



LEGISLATIVE



LEGISLATIVE FY 16-17 BUDGET

TOWN COUNCIL 11110

PURPOSE

The Town of Vienna operates under the council-manager form of government. The Town Council is the legislative body responsible for establishing policy, passing ordinances, adopting the annual budget and establishing the overall vision for the Town. Vienna's Mayor and six Council Members are elected at large with staggered two year terms of office.

ACTIVITIES/PRODUCTS/SERVICES

- Appoint the Town Manager, Town Attorney and Town Clerk.
- Establish Town policies and enact legislation.
- Hold two regular and one work session meetings per month, generally.
- Respond to constituent inquiries and requests for services.
- Make appointments to the Town's eight Boards and Commissions.
- Establish legislative priorities for consideration by Vienna's representative in the Virginia General Assembly.
- Represent the Town in the public and as members of other local, regional and Commonwealth Boards and Commissions that further Vienna's reputation as Virginia's premier community to live and work.

PERSONNEL

Based on a fiscal year

| | Adopted | Adopted | Adopted |
|--------------------------------|----------|----------|----------|
| Authorized Positions | FY 14-15 | FY 15-16 | FY 16-17 |
| Mayor (\$7,500) | 1 | 1 | 1 |
| Council Members (\$5,000 each) | 6 | 6 | 6 |
| Total | 7 | 7 | 7 |

FY 16-17 BUDGET CHANGES

No significant changes to this budget.

DIVISION 11110 NAME TOWN COUNCIL

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|------------------------|--------|--------|--------|----------|-----------|----------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41009 | COUNCIL/BOARDS SALARY | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 | - |
| TOTAL | PERSONAL SERVICES | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 | 37,500 | - |
| 42001 | F.I.C.A. | 2,910 | 2,868 | 2,910 | 2,910 | 2,870 | 2,870 | (40) |
| TOTAL | EMPLOYEE BENEFITS | 2,910 | 2,868 | 2,910 | 2,910 | 2,870 | 2,870 | (40) |
| 43101 | CONSULTING SERVICES | 2,300 | - | 2,300 | 300 | 300 | 2,300 | - |
| 43106 | TRANSLATION SERVICES | 100 | - | 100 | 100 | 100 | 100 | - |
| 43501 | PRINTING/BINDING SVCES | 900 | - | 500 | 500 | 500 | 500 | - |
| TOTAL | PURCHASED SERVICES | 3,300 | - | 2,900 | 900 | 900 | 2,900 | - |
| 45202 | LONG DIST SERVICE | 80 | 0 | 80 | 80 | 80 | 80 | - |
| 45203 | POSTAL SERVICES | 1,200 | 1,011 | 1,200 | 1,200 | 1,200 | 1,200 | - |
| 45404 | CENTRAL COPIER CHARGES | 400 | - | 400 | 400 | 400 | 400 | - |
| 45501 | MILEAGE REIMBURSEMENT | 2,500 | 1,282 | 2,500 | 2,500 | 2,500 | 2,500 | - |
| 45503 | SUBSISTENCE/LODGING | 5,500 | 6,834 | 6,000 | 6,000 | 6,000 | 6,000 | - |
| 45504 | CONVENTIONS/EDUCATION | 5,000 | 3,882 | 5,000 | 5,150 | 5,000 | 5,000 | - |
| 45801 | MEMBERSHIPS/DUES | 19,460 | 16,741 | 19,560 | 19,560 | 19,560 | 19,560 | - |
| TOTAL | OTHER CHARGES | 34,140 | 29,750 | 34,740 | 34,890 | 34,740 | 34,740 | = |
| 46001 | OFFICE SUPPLIES | 2,710 | 1,107 | 2,000 | 2,000 | 2,000 | 2,000 | - |
| 46012 | BOOKS/SUBSCRIPTIONS | 400 | - | 400 | 400 | 400 | 400 | - |
| 46015 | OPERATIONAL SUPPLIES | 2,500 | 2,323 | 2,500 | 2,500 | 2,500 | 2,500 | - |
| 46019 | OTHER SUPPLIES | 2,000 | 1,751 | 1,500 | 1,500 | 1,500 | 1,500 | - |
| TOTAL | MATERIALS AND SUPPLIES | 7,610 | 5,181 | 6,400 | 6,400 | 6,400 | 6,400 | - |
| TOTAL | TOWN COUNCIL | 85,460 | 75,300 | 84,450 | 82,600 | 82,410 | 84,410 | (40) |

TOWN CLERK 11120

PURPOSE

Responsible for keeping the official record of Town governmental actions including recording the minutes of all Town Council meetings, all ordinances and resolutions adopted by the Town Council; and all other official documents of the Town which establish the public, official and historical record of the Town. Serve as Legislative liaison between members of the Council, the public, department heads, Town boards and commissions, other jurisdictions and federal and state officials.

ACTIVITIES/PRODUCTS/SERVICES

- Prepare agenda and minutes.
- Advertise for public hearings.
- Update and maintain the Town Code.
- Provide administrative support to the Mayor.
- Track appointments for Town Boards and Commissions.

FY 15-16 ACCOMPLISHMENTS

- Implemented new Boards and Commissions module with Granicus.
- Help plan the successful Evening in White event.

FY 16-17 INITIATIVES

- Continue to streamline the agenda process.
- Implement a document scanning plan to import past and present records into Laserfische. This will allow for easier access when responding to FOIA requests and other research projects and ultimately it will allow the public to access information through the towns website.
- Streamline process to maintain paperless communication in order to be more environmentally friendly.

TOWN CLERK 11120

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|-----------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Updates to Town Code submitted to | 9 | 5 | 10 |
| Municipal Code Corporation | | | |
| Legal Advertisements submitted | 51 | 31 | 50 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------|---------------------|---------------------|---------------------|
| Town Clerk | 1 | 1 | 1 |
| Deputy Town Clerk | 1 | 1 | 1 |
| Total | 2 | 2 | 2 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 11120 NAME TOWN CLERK

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|---------|---------|---------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 164,830 | 165,497 | 169,390 | 169,390 | 169,390 | 171,320 | 1,930 |
| 41002 | OVERTIME | - | 930 | - | - | 400 | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | 3,000 | 1,930 | 3,000 | 3,000 | 2,000 | - | (3,000) |
| TOTAL | PERSONAL SERVICES | 167,830 | 168,357 | 172,390 | 172,390 | 171,790 | 171,320 | (1,070) |
| 42001 | F.I.C.A. | 12,610 | 11,705 | 13,190 | 13,190 | 13,190 | 11,930 | (1,260) |
| 42002 | V.R.S. | 20,310 | 20,307 | 20,870 | 20,870 | 20,870 | 21,110 | 240 |
| 42003 | V.R.S. LIFE INS | 2,180 | 1,961 | 2,240 | 2,240 | 2,240 | 2,040 | (200) |
| 42007 | HEALTH INSURANCE | 29,580 | 31,378 | 29,580 | 29,580 | 29,580 | 27,840 | (1,740) |
| 42012 | CAFETERIA PLAN FEES | 60 | 63 | 60 | 60 | 60 | 60 | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 6,590 | 6,568 | 6,780 | 6,780 | 6,780 | 6,850 | 70 |
| TOTAL | EMPLOYEE BENEFITS | 71,330 | 71,983 | 72,720 | 72,720 | 72,720 | 69,830 | (2,890) |
| 43301 | EQUIPMT MTCE CONTRACTS | 200 | - | 200 | - | - | - | (200) |
| 43308 | CONTRACTS/SERVICES | 5,000 | 4,106 | 5,000 | 6,000 | 6,000 | 5,000 | - |
| 43501 | PRINTING/BINDING SVCES | 1,000 | - | 1,000 | - | - | 1,000 | - |
| 43601 | ADVERTISING | 11,000 | 6,855 | 11,000 | 11,000 | 10,000 | 10,000 | (1,000) |
| 43801 | SRVCES FROM OTHER GOV'TS | 4,000 | - | 4,000 | 7,810 | 7,810 | 5,020 | 1,020 |
| TOTAL | PURCHASED SERVICES | 21,200 | 10,961 | 21,200 | 24,810 | 23,810 | 21,020 | (180) |
| 45202 | LONG DIST SERVICE | 100 | 49 | 100 | 30 | 30 | 100 | - |
| 45203 | POSTAL SERVICES | 800 | 432 | 800 | 800 | 600 | 600 | (200) |
| 45403 | FACILITY LEASE/RENTAL | - | - | - | - | - | - | - |
| 45404 | CENTRAL COPIER CHARGES | 500 | 921 | 500 | 500 | 1,000 | 1,000 | 500 |
| 45504 | CONVENTIONS/EDUCATION | 2,600 | 2,584 | 2,600 | 1,860 | 1,860 | 2,510 | (90) |
| 45801 | MEMBERSHIPS/DUES | 300 | 285 | 300 | 230 | 230 | 300 | - |
| TOTAL | OTHER CHARGES | 4,300 | 4,271 | 4,300 | 3,420 | 3,720 | 4,510 | 210 |
| 46001 | OFFICE SUPPLIES | 2,000 | 1,267 | 2,000 | 1,270 | 1,270 | 2,000 | - |
| 46012 | BOOKS/SUBSCRIPTIONS | 100 | = | 100 | 100 | 170 | 170 | 70 |
| TOTAL | MATERIALS AND SUPPLIES | 2,100 | 1,267 | 2,100 | 1,370 | 1,440 | 2,170 | 70 |
| TOTAL | TOWN CLERK | 266,760 | 256,838 | 272,710 | 274,710 | 273,480 | 268,850 | (3,860) |

BOARDS AND COMMISSIONS 11130

PURPOSE

The Boards and Commissions are filled by citizens appointed by the Town Council and serve the Town Council in an advisory, oversight, review or judicial capacity. The only exception is the Board of Zoning Appeals, which is a statutory body.

ACTIVITIES/PRODUCTS/SERVICES

- The Planning Commission evaluates changes to the Town's subdivision plats, site plan modifications and conditional use permits.
- The Board of Zoning Appeals members review determinations made by the Town's Zoning Administrator, approve/deny conditional use permits, grant variances upon determination of a clearly demonstrable hardship and make determinations as to the location of zoning map boundaries in the case of uncertainty.
- The Board of Architectural Review members review all exterior building changes and landscape plans for those lands within an architectural control district (everything that is not a single-family residence within a single-family detached residential zone.)
- The Windover Heights Board of Review members determine the appropriateness of any exterior changes or new construction activities within the 28-acre Windover Heights Historic District in Northwest Vienna.
- The Town/Business Liaison Committee representatives assist in the resolution of matters of mutual interest between the Town government and the local business community.
- The Community Enhancement Committee recommends policies and programs to the Mayor and Council relating to community enhancement, recycling, environment and energy conservation and educates and encourages Town residents and businesses to be good stewards of environment.
- The Transportation Safety Commission studies intersections, traffic signs, speed limits and other matters relating to street safety and makes recommendations to Council.

BOARDS AND COMMISSIONS 11130

FY 15-16 ACCOMPLISHMENTS

• The Planning Commission reviewed 14 applications in 2015, which included 4 subdivision applications and 10 conditional use permit applications. They made 1 recommendation to the Town Council on a proposed ordinance amendment to the Town Code. They met for 5 work sessions to discuss 2 MAC applications and the revised Comprehensive Plan.

- The Board of Architectural Review reviewed 62 applications during regular meetings, held 6 work sessions, 1 work session with Town Council, and 1 special meeting in 2015. Reviewed applications include 39 sign applications, 4 landscape applications, 12 exterior alterations and the Board's first MAC recommendation to Town Council. Notable applications include the Navy Federal HQ expansion and the Community Center renovation.
- The Board of Zoning Appeals held nine public hearings in 2015 during which they reviewed and voted on ten variance requests, nine conditional use permits and one request for an interpretation of the zoning boundary line.
- The Windover Heights Board of Review met four times in 2015 to review requests for Certificates of Appropriateness for the four fences and the demolition of a home and the construction of a new home in its place.
- The Community Enhancement Commission had another successful year of achieving its mandate as directed by the town code. For the first time, the Town of Vienna endorsed and supported a Solarize program to provide no-charge, energy walk-throughs for any homeowner that desired one. provided a pre-negotiated contract and reduced price for homeowners or businesses to purchase solar panels. Nine households took advantage of this programming, greatly increasing the amount of solar energy generated in Vienna. The CEC worked with the Planning and Zoning department to enhance the Vienna Comprehensive Plan to add a new section that will be titled "Environment and Sustainability." Working with Public Works, we expanded the quarterly recycling program at Northside Yard to include e-recycling at no charge to the town residents. The first event took 2 tons of e-waste out of the trash stream. This is good for the environment and good for the town's bottom line (reduced tipping fee). Members of the CEC developed a "Green Congregations Certification" program that will hopefully be approved in 2016. A member of the CEC initiated the work and data collection to have Vienna certified as a National Wildlife Federation Certified Community. The CEC is pleased to have participated in the establishment Vienna Public Arts Council. We are very pleased that the VPAC has included among its guiding principles a commitment to sustainable materials and practices in it pursuit of public art. As a long-standing commission with perspective on Vienna's heritage as well as its values, the CEC believes public art will build on the Town's character and help to shape its future. We held the 7th Annual Vienna Green Expo that garnered impressive attendance. The Solarize program was the big draw in 2015. Once again we had the full

BOARDS AND COMMISSIONS 11130

line-up of alternative fuel vehicles and great participation from the cycling community. Student exhibitors we once again in attendance. There 30 exhibitors in total. Members of the CEC worked with the Chase the Submarine and the Caboose Brewery to qualify two additional Virginia Green Restaurants in Vienna. This addition brings the total to 4 with Caffe Amouri and Maple Ave. Restaurant. Work was done on the "Vienna's Green Homes" initiative to change the name to "Vienna Eco-Efficient Homes" in order to reflect more accurately the adoption of renewable energy and energy efficiency. The revised trifold focuses the program on homeowners and includes homes that achieve a HERS (Home Energy Rating System) score of 70 or better without participating in an independent efficiency brand such as EnergyStar. (Council approved this addition in 2014). In an effort to maintain the tree coverage on single lot development that makes our town so beautiful, healthy and a desirable place to live, members of the CEC are worked with the Director of Planning and zoning on tree preservation. Ongoing review of the effect of this code modification is occurring. The Community Center renovation and addition being built to LEED Silver has begun. This is an exciting endeavor to have a Community Center that is more comfortable and energy efficient. The CEC held its 5th annual Native Plant Sale bringing more native plants to the town helps provide habitat for desirable species. The Native Plant Sale makes it easy and convenient for town residents to purchase these plants. Members of the CEC continued to educate the community on the value of removing English ivy from trees. CEC found homes and gardens that had been made more attractive and sustainable through homeowner gardening. Vienna residents continue to contribute to our town by beautifying their homes and gardens. For Halloween and the Christmas holidays, residents decorate for beauty and humor and are recognized for their creativity. The CEC worked with Planning and Zoning and Parks and Recreation Departments to complete the VML "Go Green" initiative application and considered which additional tasks on the VML worksheet are worth addressing.

- The Transportation Safety Commission (TSC) held extensive public hearings on numerous petitions for vehicle, bicycle and pedestrian safety improvements in the Town of Vienna. Among the many motions that were approved and sent to Town Council were those calling for improvements to Marshall Road, SW, the Pedestrian Master Plan, Ayr Hill Ave NW/NE, bicycle safety, and more. The Pedestrian Advisory Committee and Bicycle Advisory Committee, operating under the TSC, are in full operation and doing extensive and very positive work.
- The Town/Business Liaison Committee (TBLC) recognized Tracy Zambito and Whole Foods for community service through the Carole Wolfand Award. Recognized two businesses for green business practices: Café Amore and John Nugent and Sons. Partnered with the VBA and supported several Town/VBA events, including Oktoberfest, Halloween Parade, Vienna Business Saturday and First Night Vienna.

BOARDS AND COMMISSIONS 11130

Supported the Public Information Office's effort to enhance Go Local, Shop Vienna online business database; assisted with advertising and promotion. Organized and implemented the 4th annual Shop Vienna Saturday. Organized and implemented the 1st annual Discover Vienna. Contacted 94 new businesses and held 6 new business ribbon cutting and open house events. Developed new ribbon cutting policies to streamline the process. Supported the Town of Vienna's economic development efforts including, assisting the Public Information Office in researching a potential economic development function. Published monthly articles in the Town of Vienna Newsletter.

FY 16-17 INITIATIVES

- **The Planning Commission** will continue to work on the revised Comprehensive Plan into 2016.
- During the upcoming fiscal year the **Board of Zoning Appeals** will meet as needed to vote on items designated to them per Town Code.
- The **Board of Architectural Review** will continue with its review of commercial buildings, signs and landscaping to ensure the appearance and aesthetic features are compatible with existing buildings and signs. The Board will continue to work with staff to establish Design Guidelines as a reference for the future applicants.
- In fiscal year 16/17 **Windover Heights Board of Review** will meet as needed to vote on requests for Certificates of Appropriateness in the Windover Heights district.
- The Transportation Safety Commission (TSC) will continue to review all petitions for transportation safety improvements, and will place extensive emphasis on enhancing pedestrian and bicycle safety in the Town of Vienna. The TSC has also made it a major priority to help Town residents understand what can be accomplished within budget constraints, and with the help of grant funding.
- The Community Enhancement Commission plans to hold the 2016 Solarize Program to provide an additional opportunity for home energy walk-throughs and discounted solar panels. Program dates are March 15 thru May 15, 2016. Work with Public Works to have a food composting trial program and the implementation of a permanent program. Improve our score on the VML GoGreen initiative by having an energy audit of appropriate town facilities and have a town employee that has responsibility for implementing a sustainability and energy savings program. Work with the Director of Parks and Recreation to add an arborist to improve enforcement of the town code for tree coverage and tree preservation. Hold the Green Expo in a new venue. Due to the Community Center's renovation the Green Expo will be held outside in conjunction with the

BOARDS AND COMMISSIONS 11130

annual "Walk on the Hill" on April 24th from 2-5 in the Windover neighborhood. Complete the certification of Vienna as National Wildlife Federation Community. Work with more restaurants to help them become Virginia Green Restaurants. Work with members of the Town Business Liaison Committee to encourage more businesses in Vienna to recycle. Brand Vienna as a "Green Community." Promote the EcoHome program. Participate in the Vienna Public Art Program. Continue to provide a CEC member as a member of the Windover Heights Board of Review. Hold another Native Plant Sale. Continue the highly successful e-recycling program. Support the JMHS students with their reusable water bottle program and implement a "Tap-It" program for the town to reduce the of bottled water.

The **Town Business Liaison Committee** plans to Support the Town of Vienna's economic development efforts including assisting the Public Information Office in researching a potential economic development function. Conduct a survey of existing businesses and landlords. Continue to recognize businesses for green practices and one business for community service. Continue to contact businesses and organize ribbon cutting and open house events. Continue to actively promote and support town events involving the business community including Oktoberfest, Halloween Parade, Vienna Business Saturday and First Night Vienna. Promote Virginia Business Appreciation week. Continue to support and strengthen the Shop Vienna program including identifying a reliable revenue stream to support Shop Vienna marketing and education efforts. Develop a process through the Public Information Office to identify new/potential businesses earlier in the process in order to more effectively assist new business owners through the process. Continue educational campaigns that strengthen the shop local initiative and educate residents on the importance of keeping dollars local. Develop a process and/ plan that assists in strengthening a business climate that attracts quality businesses and encourages growth. Continue to publish monthly articles in the Town of Vienna Newsletter.

BOARDS AND COMMISSIONS 11130

PERSONNEL

Based on a fiscal year

| Authoritat Devices | Adopted | Adopted | Adopted |
|---|----------|----------|----------|
| Authorized Appointed Positions | FY 11-12 | FY 15-16 | FY 16-17 |
| Administrative Retirement Committee | | | |
| (no compensation received) | 6 | 6 | 6 |
| Board of Architectural Review | | | |
| (Members: \$82.50/Chair: \$86.25 per month) | 5 | 5 | 5 |
| Board of Zoning Appeals | | | |
| (Members: \$82.50/Chair: \$86.25 per month) | 7 | 7 | 7 |
| Community Enhancement Commission | | | |
| (Members: \$27.50/Chair: \$28.75 per month) | 10 | 10 | 10 |
| Transportation Safety Commission | | | |
| (Members: \$82.50/Chair: \$86.25 per month) | 9 | 9 | 9 |
| Planning Commission | | | |
| (Members: \$165/Chair: \$172.50 per month) | 9 | 9 | 9 |
| Town/Business Liaison Committee | 7 | 7 | 7 |
| (Members: \$27.50/Chair: \$28.75 per month) | | | |
| Windover Heights Board of Review | | | |
| (no compensation received) | 5 | 5 | 5 |
| Total | 58 | 58 | 58 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 11130

NAME BOARDS AND COMMISSIONS

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | | NET | |
|---------|------------------------|--------|--------------|--------|----------|-----------|---------|--------|--|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE | |
| 41009 | COUNCIL/BOARDS SALARY | 44,480 | 41,065 | 44,480 | 44,480 | 44,480 | 44,480 | - | |
| TOTAL | PERSONAL SERVICES | 44,480 | 41,065 | 44,480 | 44,480 | 44,480 | 44,480 | = | |
| 42001 | F.I.C.A. | 3,500 | 3,144 | 3,500 | 3,500 | 3,500 | 3,500 | - | |
| TOTAL | EMPLOYEE BENEFITS | 3,500 | 3,144 | 3,500 | 3,500 | 3,500 | 3,500 | = | |
| 43106 | TRANSLATION SERVICES | 300 | - | 300 | 300 | 200 | 200 | (100) | |
| TOTAL | PURCHASED SERVICES | 300 | = | 300 | 300 | 200 | 200 | (100) | |
| 45203 | POSTAL SERVICES | 110 | - | 110 | 110 | 110 | 110 | - | |
| 45404 | CENTRAL COPIER CHARGES | 130 | - | 130 | 130 | 130 | 130 | - | |
| 45504 | CONVENTIONS/EDUCATION | 1,000 | 550 | 1,500 | 1,500 | 1,500 | 1,500 | - | |
| TOTAL | OTHER CHARGES | 1,240 | 550 | 1,740 | 1,740 | 1,740 | 1,740 | = | |
| 46019 | OTHER SUPPLIES | 670 | 284 | 670 | 670 | 670 | 670 | - | |
| TOTAL | MATERIALS AND SUPPLIES | 670 | 284 | 670 | 670 | 670 | 670 | - | |
| TOTAL | BOARDS AND COMMISSIONS | 50,190 | 45,043 | 50,690 | 50,690 | 50,590 | 50,590 | (100) | |

VIENNA PUBLIC ART COMMISSION 11140

PURPOSE

There is hereby created and established a commission to be known as the Vienna Public Art Commission, which shall advise and assist Town Council on matters relating to the advancement of public art in the Town, including the development and funding of a public art program. Public art is defined as art in any media that has been planned and executed with the intention of being staged on Town property, the public right of way, or within commercial developments subject to architectural review.

ACTIVITIES/PRODUCTS/SERVICES

- Participating in fundraising for public art in Vienna and awareness and promotion of Vienna Public Art Commission's purpose.
- Advising the Town Council on the preservation, care and decommissioning of all public art owned by the Town.
- Identifying grants and other funding sources to further projects and activities related to public art.
- Not later than August 15 of each year, the chair of the Commission shall submit to the Town Council a report of activities accomplished the past fiscal year, including an annual review of all public art installations.
- Not later than January 15 of each year, the chair of the Commission shall submit to the Town Council a specific plan of activities and budget for the upcoming fiscal year.

FY 15-16 ACCOMPLISHMENTS

- Started holding monthly meetings beginning in October 2015.
- Elected a Chair and Vice Chair for the commission.
- Met with the Town Attorney and a Town Council member to learn the origins of the Commission as well as open meeting laws and the Commission's Charter.
- Researched and reviewed other public art commissions from around the country to determine best practices.
- Reviewed the history of Vienna to have a basis as to the type of public art that will best fit the Town's heritage.

VIENNA PUBLIC ART COMMISSION 11140

FY 16-17 INITIATIVES

- Continue to look at was to raise money for the commission and start pursuing options.
- Looking at the first major public art initiative as a walkable exhibit of original sculptures.
- Begin working on a master plan for Public Art in the Town.

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

DIVISION 11140

NAME VIENNA PUBLIC ART COMMISSION

| ACCOUNT | | FY 14-15 | | FY 15-16 | | | FY 16-17 | NET |
|---------|------------------------------|----------|--------|----------|---------|-----------|----------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 46019 | OTHER SUPPLIES | - | _ | 10,000 | 10,000 | - | 10,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | - | - | 10,000 | 10,000 | - | 10,000 | - |
| TOTAL | VIENNA PUBLIC ART COMMISSION | _ | _ | 10,000 | 10,000 | - | 10,000 | _ |

DONATIONS AND CONTRIBUTIONS 11150

PURPOSE

To provide donations in support of the volunteer organizations that serve Vienna's residents. Virginia statutes grant local governments the authority to donate funds to any charitable institution or association within their respective limits, provided that such institutions are not controlled in whole or in part by any church or sectarian society.

FY 16-17 BUDGET CHANGES

- The donation budget was created with guidance received during the FY13 budget review session.
- Reductions to both Vienna Community Band and Vienna Arts Society were due to one-time increases approved during the renovation of the Community Center.

DIVISION 11150

NAME DONATIONS & CONTRIBUTIONS

| ACCOUNT | | FY 14-15 | | FY 15-16 | | | FY 16-17 | NET | | | |
|---------|--------------------------------|--|---------------|-------------|---------|-----------|----------|---------|--|--|--|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE | | | |
| 45612 | C.H.O. | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | - | | | |
| 45617 | VIENNA COMMUNITY BAND | 4,000 | 4,000 | 6,000 | 6,000 | 6,000 | 4,000 | (2,000) | | | |
| 45618 | BABE RUTH LEAGUE | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | | | |
| 45619 | VIENNA LITTLE LEAGUE | - | - | 1,000 | 1,000 | 1,000 | 1,000 | - | | | |
| 45620 | VI.GIRLS SOFTBALL LEAGUE | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | | | |
| 45621 | VIENNA YOUTH INC | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | | | |
| 45626 | VIENNA ARTS SOCIETY | - | - | 750 | 750 | 750 | - | (750) | | | |
| 45627 | WOMEN'S CENTER | - | - | 500 | 500 | 500 | 500 | - | | | |
| 45629 | VIENNA WIRELESS SOCIETY | 550 | 550 | 550 | 550 | 550 | 550 | - | | | |
| 45630 | SHEPHERDS CENTER:OAK/VIEN | 500 | 500 | 500 | 500 | 500 | 500 | - | | | |
| 45632 | OPTIMIST CLUB | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - | | | |
| 45633 | JMHS PARADE | - | - | - | - | - | - | - | | | |
| | THE VIENNA POLICE DEPARTMENT W | THE VIENNA POLICE DEPARTMENT WILL DONATE THEIR TIME AND CONTINUE TO PROVIDE TRAFFICE SUPPORT FOR THE JAMES | | | | | | | | | |
| | MADISON HIGH SCHOOL HOMECOMI | NG PARADE. APPI | ROXIMATE COST | OF \$1,700. | | | | | | | |
| TOTAL | OTHER CHARGES | 10,550 | 10,550 | 14,800 | 14,800 | 14,800 | 12,050 | (2,750) | | | |
| TOTAL | DONATIONS & CONTRIBUTIONS | 10,550 | 10,550 | 14,800 | 14,800 | 14,800 | 12,050 | (2,750) | | | |

TOWN OF VIENNA FY 16-17 BUDGET

ADMINISTRATION

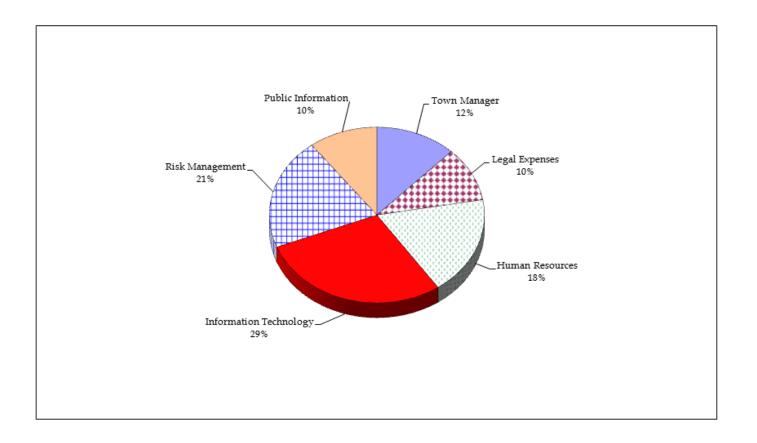
Mission

To enhance the lives of others by providing exceptional services to all members of our community.

TOWN OF VIENNA FY 16-17 BUDGET

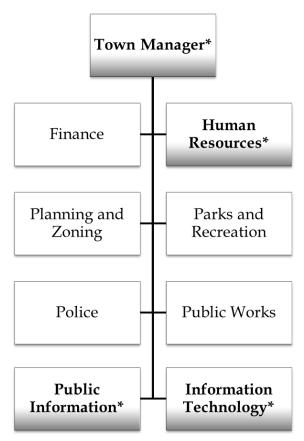
ADMINISTRATION

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Town Manager | 324,530 | 335,960 | 338,960 | 338,660 | 335,540 | -420 |
| Legal Services | 256,109 | 270,710 | 270,710 | 270,710 | 277,850 | 7,140 |
| Human Resources | 446,415 | 476,240 | 463,440 | 451,740 | 502,610 | 26,370 |
| Information Technology | 720,259 | 757,160 | 790,860 | 786,160 | 792,740 | 35,580 |
| Risk Management | 583,884 | 582,730 | 530,030 | 526,030 | 568,730 | -14,000 |
| Public Information | 206,138 | 286,560 | 286,560 | 249,280 | 286,270 | -290 |
| Administration | 2,537,335 | 2,709,360 | 2,680,560 | 2,622,580 | 2,763,740 | 54,380 |

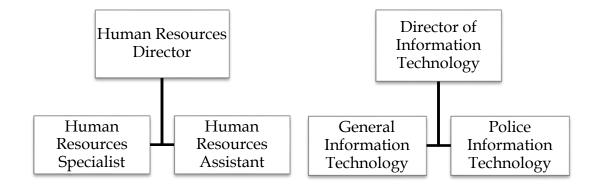


TOWN OF VIENNA FY 16-17 BUDGET

ADMINISTRATION



*Included within Administration Budget



TOWN MANAGER 11211

PURPOSE

The Town Manager serves as the Chief Executive Officer of the Town. The Town Manager is responsible for implementing the policies of the Town Council and overseeing the day to day activities of the organization.

ACTIVITIES/PRODUCTS/SERVICES

- Exercise fiscal control over all operations.
- Oversee the provision of goods and services.
- Develop the managerial and technical capabilities of staff.
- Set Town-wide standards for customer care and service.

FY 15-16 ACCOMPLISHMENTS

- Hired Director of Parks & Recreation and Communications & Marketing Manager.
- Implemented an Employee Budget Group comprised of employees from each department who meets on a quarterly basis to address the budget process and its various issues.
- Initiated the Town's first mid-level supervisor training, with a quarterly training that covers various management topics.
- Implemented a one-time bonus to the Town's compensation plan.
- Implemented a new 12-hour shift snow program.

FY 16-17 INITIATIVES

- Completion of the Community Center renovation.
- Annual update of the CIP.
- Oversight of the restructuring of some Town Departments.
- Participate in a Class and Compensation study for Town employees.

TOWN MANAGER 11211

PERFORMANCE MEASURES

Based on calendar year data

| Description | 2014 Actual | 2015 Actual | 2016 Projected |
|--|----------------|----------------|-------------------|
| General fund cash reserves within recommended guidelines of 10% of the subsequent year's budget. | 16% | 21% | 15.2% |
| Percent of Senior Staff that attend at least one professional or technical training class. | 100% | 100% | 100% |

PERSONNEL

Based on a fiscal year

| Authorized Positions | | Adopted FY 15-16 | |
|----------------------|---|---------------------|---|
| Town Manager | 1 | 1 | 1 |
| Executive Secretary | 1 | 1 | 1 |
| Total | 2 | 2 | 2 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 11211

NAME TOWN MANAGER

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|-------------------------|---------|---------|---------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 238,230 | 239,195 | 244,820 | 244,820 | 244,820 | 246,800 | 1,980 |
| 41008 | ANNUAL LEAVE CASH-IN | - | 3,310 | - | 3,000 | 3,000 | - | - |
| TOTAL | PERSONAL SERVICES | 238,230 | 242,505 | 244,820 | 247,820 | 247,820 | 246,800 | 1,980 |
| 42001 | F.I.C.A. | 18,220 | 14,588 | 18,730 | 18,730 | 18,730 | 14,900 | (3,830) |
| 42002 | V.R.S. | 29,350 | 29,350 | 30,160 | 30,160 | 30,160 | 30,400 | 240 |
| 42003 | V.R.S. LIFE INS | 3,140 | 2,835 | 3,230 | 3,230 | 3,230 | 2,930 | (300) |
| 42007 | HEALTH INSURANCE | 14,500 | 15,381 | 12,510 | 12,510 | 12,510 | 13,920 | 1,410 |
| 42008 | DISABILITY INS | - | 2,065 | - | - | - | - | - |
| 42012 | CAFETERIA PLAN FEES | 60 | 63 | 60 | 60 | 60 | 60 | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 9,650 | 9,492 | 9,790 | 9,790 | 9,790 | 9,870 | 80 |
| TOTAL | EMPLOYEE BENEFITS | 74,920 | 73,774 | 74,480 | 74,480 | 74,480 | 72,080 | (2,400) |
| 43309 | CELL PHONE EXPENSE | - | - | 760 | 760 | 760 | 760 | - |
| TOTAL | PURCHASED SERVICES | - | - | 760 | 760 | 760 | 760 | - |
| 45202 | LONG DIST SERVICE | 50 | 41 | 50 | 50 | 50 | 50 | - |
| 45203 | POSTAL SERVICES | 250 | 64 | 250 | 150 | 250 | 150 | (100) |
| 45403 | FACILITY LEASE/RENTAL | - | - | - | - | - | - | - |
| 45404 | CENTRAL COPIER CHARGES | 280 | 1,407 | 600 | 1,200 | 600 | 1,200 | 600 |
| 45503 | SUBSISTENCE/LODGING | - | 307 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 45504 | CONVENTIONS/EDUCATION | 1,600 | 917 | 7,600 | 7,600 | 7,600 | 7,600 | - |
| 45505 | BUSINESS MEALS | 900 | 1,255 | 900 | 600 | 600 | 600 | (300) |
| 45801 | MEMBERSHIPS/DUES | 4,000 | 3,707 | 4,000 | 4,000 | 4,000 | 4,000 | - |
| TOTAL | OTHER CHARGES | 7,080 | 7,697 | 14,400 | 14,600 | 14,100 | 14,600 | 200 |
| 46001 | OFFICE SUPPLIES | 150 | 554 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 46012 | BOOKS/SUBSCRIPTIONS | - | - | 500 | 300 | 500 | 300 | (200) |
| TOTAL | MATERIALS AND SUPPLIES | 150 | 554 | 1,500 | 1,300 | 1,500 | 1,300 | (200) |
| TOTAL | TOWN MANAGER | 320,380 | 324,530 | 335,960 | 338,960 | 338,660 | 335,540 | (420) |

LEGAL SERVICES 11221

PURPOSE

The Town Attorney provides legal counsel to the Town Council, Town Staff and Boards and Commissions as required unless otherwise contracted. The Town Attorney attends all regular Council meetings as well as work sessions and Board and Commission meetings when requested. The Town Attorney also represents the Town or supervises outside legal counsel in all administrative and civil litigation matters involving the Town of Vienna. All five principals of BrigliaHundley, P.C. are either former Assistant Commonwealth's Attorneys or have extensive trial and municipal law experience. Additionally, The Town Attorney and other members of BrigliaHundley, P.C. are AV Peer Review rated and are capable of handling a myriad of legal matters.

The prosecution of all misdemeanor criminal and traffic cases is conducted by the Town Attorney or members of his law firm, BrigliaHundley, P.C.

ACTIVITIES/PRODUCTS/SERVICES

- Attend all regular Town Council Meetings.
- Hold regular office hours at Town Hall.
- Draft formal and informal opinions.
- Prepare and/or review ordinances, deeds, easements and contracts.
- Negotiate contracts, franchise agreements and licenses on behalf of the Town.
- Defend and bring actions in which the Town is a party.
- Advise the Town Manager on personnel actions and grievances
- Prosecute all violations of law constituting misdemeanors and traffic violations committed within the Town.
- Compose legislation to be presented to the General Assembly.
- Review Freedom of Information Act (FOIA) requests.
- Supervise the services of outside legal counsel, as necessary.

FY 15-16 ACCOMPLISHMENTS

- The Town Attorney handled a variety of legal matters including contract review, procurement, personnel and zoning matters.
- The Town Attorney assisted with a number of Freedom of Information Requests and *subpoena duce tecums* for Town records.

LEGAL SERVICES 11221

- The Town Attorney assisted with the orientation of two new directors and other staff members.
- The Community Center Renovation Project at times took a significant amount of time this fiscal year and unique and challenging legal issues were encountered.
- The Town Attorney continued to monitor tax delinquencies which remain at a low level.
- Assisted Planning and Zoning staff with the first Maple Avenue Corridor rezoning applications.

FY 16-17 INITIATIVES

- Continue to assist Town Staff and Town consultants with the Community Center Renovation Project.
- Work to streamline and expedite the process used to revise the Town Code.
- Work to standardize retention of legal files electronically.

PERSONNEL

Based on a fiscal year

| Authorized Positions | | | Adopted FY 16-17 |
|-----------------------------|-----|-----|---------------------|
| Town Attorney (contractual) | N/A | N/A | N/A |
| Legal Secretary | .5 | .5 | .5 |

FY 16-17 BUDGET CHANGES

• No significant changes requested, only cost of living/market adjustments for support staff and legal services contract.

DIVISION 11221

NAME LEGAL SERVICES

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|---------|---------|---------|----------|-----------|----------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41003 | REG. P.T. WITH BENEFITS | 37,580 | 36,238 | 38,620 | 38,620 | 38,620 | 39,750 | 1,130 |
| TOTAL | PERSONAL SERVICES | • | 36,238 | 38,620 | 38,620 | 38,620 | 39,750 | • |
| IUIAL | PERSONAL SERVICES | 37,580 | 30,238 | 38,620 | 38,020 | 38,620 | 39,750 | 1,130 |
| 42001 | F.I.C.A. | 2,870 | 2,775 | 2,950 | 2,950 | 2,950 | 3,040 | 90 |
| TOTAL | EMPLOYEE BENEFITS | 2,870 | 2,775 | 2,950 | 2,950 | 2,950 | 3,040 | 90 |
| 43102 | LEGAL SVCES | 134,700 | 134,700 | 138,740 | 138,740 | 138,740 | 142,900 | 4,160 |
| 43112 | PUBLIC DEFENDER SVCES | 4,000 | 2,851 | 4,000 | 4,000 | 4,000 | 4,000 | - |
| 43113 | PROSECUTING SVCES | 56,900 | 56,900 | 58,600 | 58,600 | 58,600 | 60,360 | 1,760 |
| 43114 | SUPP LEGAL SVCES RESERVE | 20,000 | 18,926 | 20,000 | 20,000 | 20,000 | 20,000 | · = |
| TOTAL | PURCHASED SERVICES | 215,600 | 213,378 | 221,340 | 221,340 | 221,340 | 227,260 | 5,920 |
| 45202 | LONG DIST SERVICE | 50 | 12 | 50 | 50 | 50 | 50 | _ |
| 45203 | POSTAL SERVICES | 200 | 95 | 200 | 200 | 200 | 200 | - |
| 45404 | CENTRAL COPIER CHARGES | 900 | 402 | 900 | 900 | 1,400 | 1,400 | 500 |
| 45501 | MILEAGE REIMBURSEMENT | 200 | = | 200 | 200 | 200 | 200 | = |
| 45504 | CONVENTIONS/EDUCATION | 600 | - | 600 | 600 | 600 | 600 | |
| 45801 | MEMBERSHIPS/DUES | 850 | - | 850 | 850 | 850 | 850 | - |
| TOTAL | OTHER CHARGES | 2,800 | 509 | 2,800 | 2,800 | 3,300 | 3,300 | 500 |
| 46001 | OFFICE SUPPLIES | 2,200 | 1,189 | 2,200 | 2,200 | 1,700 | 1,700 | (500) |
| 46012 | BOOKS/SUBSCRIPTIONS | 2,800 | 2,022 | 2,800 | 2,800 | 2,800 | 2,800 | - |
| TOTAL | MATERIALS AND SUPPLIES | 5,000 | 3,211 | 5,000 | 5,000 | 4,500 | 4,500 | (500) |
| TOTAL | LEGAL SERVICES | 263,850 | 256,109 | 270,710 | 270,710 | 270,710 | 277,850 | 7,140 |

HUMAN RESOURCES 11222

PURPOSE

The Human Resources Department provides comprehensive human resources and risk management services to all Town departments.

ACTIVITIES/PRODUCTS/SERVICES

- Administer Chapter 11, of the Code of Ordinances and recommend changes to the Personnel Code.
- Administer and update the Town's Administrative Regulations for the Town Manager's approval, pursuant to the Personnel Code.
- Recruit, hire and retain a well-qualified, diverse and healthy workforce, as
 delegated by the Town Manager, by administering all required
 background investigations for safety sensitive positions, offering equal
 employment opportunities to all job applicants and employees, and
 insuring compliance with all codes and federal laws,
- Build staff relationships through advocacy, consultation, and development; facilitate issue management and collaborate to strengthen the organization.
- Administer and maintain the Town's classification and total compensation program, including leave and other benefits.
- Administer mandatory and optional retirement and employee optional pre-tax investment programs.
- Administer the Town's employee optional benefit programs.
- Administer employee incentive, recognition, and award programs.
- Administer and maintain employee personnel and medical records, in accordance with records retention and HIPAA regulations.
- Focus on solution based approaches and staff inclusion. Serve on or help to facilitate employee teams to further this goal.
- HR staff to TOV-EE Ratio is 73.1 —includes all HR functions and Risk Mgt. (national benchmark, most common ratio, excluding Risk Mgt. is 76:1). TOV HR Staff for 2015 Actual: 110:1; 2016 Actual: 74:1; 2017 Projected: 75:1.

HUMAN RESOURCES 11222

FY 15-16 ACCOMPLISHMENTS

- Implemented new health insurance for employees and retirees through the State's self-insured pool, The Local Choice.
- Processed all Fiscal Year 2016 performance evaluations and implemented merit pay for all permanent employees.
- Revised several Administrative Regulations for best practices.
- Sourced 19 job recruitments; processed 1,772 applications; hired 18 new Town employees. A total of 11,456 individuals viewed TOV's online job announcements (YTD 01/2016).
- Completed conversion to Tyler Munis HR information system.
- Internally developed and delivered first in-house leadership and human behavior training to all levels of management.
- Internally develop and deliver first in-house mid-level manager training for practical application of policies and practices in second half of year.
- Implemented E-Verify, an Internet-based system that compares information from an employee's Form I-9, Employment Eligibility Verification, to data from U.S. Department of Homeland Security and Social Security Administration records to confirm employment eligibility.
- With employee committee, reviewed pre-tax deferred compensation employee benefits.
- With employee committee, changed the venue and format for the holiday employee luncheon.
- Achieved all initiatives while transitioning through long-term absence, resignation and temporary support.

FY 16-17 INITIATIVES

- Develop and deliver all-employee organizational development training, including customer service and enthusiasm.
- Review and revise career progression program.
- Complete three-year compensation study and bring results to Council.
- Review and revamp awards and recognition programs.
- Continuing restructure of internal process to achieve best practices.
- Develop pre-storm field training toolkit for employees and supervisors.

HUMAN RESOURCES 11222

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---------------------------------------|----------|------------------------|-----------|
| Description | Actual | Actual | Projected |
| Employee turnover | | | |
| rate (all) | 12.3% | 10.06% | 10.6% |
| Employee turnover rate (excludes | | | |
| involuntary separations) | 10.6% | 8.9% | 10.0% |
| | | | |
| Civilian Time-to-Fill* – Average | | | |
| Calendar Days | | | |
| - Requisition - HR to posting | 2 | 2 | 2 |
| - Posted to first day TOV job | 64 | 72 ¹ | 54 |
| Posted to closing | 21 | 17 | 17 |
| - Closing to interviews complete | 21 | 302 | 21 |
| - Selection to final offer | 9 | 6 | 7 |
| - Final offer to first day on job | 13 | 173 | 13 |
| Police Eligibility & Hiring | | | |
| - Applied | 296 | 669 | 980 |
| - Signed for Exam | 134 | 365 | 539 |
| - Sat for Exam | 72 | 174 | 260 |
| - Passed | 37 | 94 | 125 |
| | | | |
| Tuition Reimbursement Program | | | |
| - No. Participants | 4 | 6 | 6 |
| - Dollars Approved | \$19,005 | \$31,332 | \$20,191 |
| - % (of Workforce) Utilization | 2.2 | 3.3 | 3.3 |

Based on Fiscal Year Data

| Tuition Reimbursement Program* | | | |
|--------------------------------|----------|----------|----------|
| - No. Participants | 4 | 6 | 6 |
| - Dollars Approved | \$14,370 | \$28,084 | \$23,620 |
| - % (of Workforce) Utilization | 2.2 | 3.3 | 3.3 |

*FY 12-13: \$5,367 FY 11-12: \$0

HUMAN RESOURCES 11222

Annotations Civilian Time to Fill:

^{1,2,3}: Numbers represent actual averages with atypical positions.

*Atypical positions removed show trends as follow:

¹Posted to 1st day on job = 54 days

²Closing to Interviews Complete = 24 days

³Final Offer to 1st Day on Job = 13 days

PERSONNEL

Based on a fiscal year

| | Adopted | Adopted | Adopted |
|---------------------------|----------|----------|----------|
| Authorized Positions | FY 14-15 | FY 15-16 | FY 16-17 |
| Human Resources Director | 1 | 1 | 1 |
| Human Resource Assistant | 1 | 1 | 1 |
| Human Resource Specialist | 1 | 1 | 1 |
| Total | 3 | 3 | 3 |

FY 16-17 BUDGET CHANGES

- Additional resources required to meet Tuition Reimbursement program benefit offer.
- One-time additional resources required to complete a classification and compensation study.

DIVISION 11222 NAME HUMAN RESOURCES

| ACCOUNT | | FY 14 | _15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|---------|----------|---------|----------|-----------|----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 41001 | SALARIES AND WAGES | 230,760 | 261,336 | 230,970 | 230,970 | 189,370 | 247,370 | 16,400 |
| 41002 | OVERTIME | 1,000 | 1,286 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 41004 | PART TIME W/O BENEFITS | = | 7,338 | - | - | 41,600 | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | 10,000 | - | 10,000 | - | - | - | (10,000) |
| 41008 | ANNUAL LEAVE CASH-IN | 27,000 | 2,521 | 27,000 | - | - | - | (27,000) |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 268,760 | 272,480 | 268,970 | 233,470 | 233,470 | 248,370 | (20,600) |
| 42001 | F.I.C.A. | 20,560 | 18,172 | 20,600 | 20,600 | 20,600 | 19,000 | (1,600) |
| 42002 | V.R.S. | 28,430 | 27,339 | 28,460 | 28,460 | 23,610 | 29,190 | 730 |
| 42003 | V.R.S. LIFE INS | 3,050 | 2,681 | 3,050 | 3,050 | 2,250 | 3,010 | (40) |
| 42007 | HEALTH INSURANCE | 22,980 | 17,083 | 15,350 | 15,350 | 15,350 | 20,110 | 4,760 |
| 42011 | TUITION ASSIST | 29,500 | 29,218 | 12,000 | 29,170 | 29,170 | 29,000 | 17,000 |
| 42012 | CAFETERIA PLAN FEES | 150 | 217 | 170 | 170 | 170 | - | (170) |
| 42018 | ER CONTRIBUTIONS:DC401A | 7,880 | 6,203 | 9,240 | 9,240 | 7,570 | 7,640 | (1,600) |
| 42021 | VRS HYBRID 401A MATCH | - | 415 | - | - | - | 560 | 560 |
| 42025 | VRS HYBRID DISABILITY | - | 245 | - | _ | - | 330 | 330 |
| 42050 | RELOCATION EXPENSES | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - |
| TOTAL | EMPLOYEE BENEFITS | 115,550 | 104,573 | 91,870 | 109,040 | 101,720 | 111,840 | 19,970 |
| 101712 | Emil 20121 Benefits | 113,330 | 10-1,575 | 31,070 | 103,040 | 101,720 | 111,040 | 23,370 |
| 43101 | CONSULTING SERVICES | 4,640 | 4,224 | 6,000 | 6,000 | 6,000 | 36,000 | 30,000 |
| 43105 | HEALTH SERVICES | 15,000 | 8,956 | 15,000 | 15,000 | 15,000 | 15,000 | - |
| 43302 | FINANCIAL SYSTEM MTCE | 15,090 | 11,980 | 12,000 | 12,000 | 9,420 | 12,000 | - |
| 43308 | CONTRACTS/SERVICES | 5,200 | 2,027 | 5,200 | 5,200 | 5,200 | 5,200 | - |
| 43309 | CELL PHONE EXPENSE | - | - | 670 | 670 | 670 | 670 | _ |
| 43501 | PRINTING/BINDING SVCES | 500 | 408 | 500 | 500 | 500 | 500 | _ |
| 43601 | ADVERTISING | 2,600 | 2,160 | 6,000 | 6,000 | 6,000 | 6,000 | _ |
| 43801 | SRVCES FROM OTHER GOV'TS | 1,320 | 130 | - | - | - | - | _ |
| TOTAL | PURCHASED SERVICES | 44,350 | 29,884 | 45,370 | 45,370 | 42,790 | 75,370 | 30,000 |
| 45202 | LONG DIST SERVICE | 120 | 163 | 130 | 120 | 130 | 120 | |
| 45202 | LONG DIST SERVICE | 130 | 163 | 130 | 130 | 130 | 130 | - |
| 45203 | POSTAL SERVICES | 800 | 723 | 800 | 800 | 800 | 800 | - |
| 45404 | CENTRAL COPIER CHARGES | 6,420 | 1,251 | 5,000 | 5,380 | 5,380 | 5,000 | - (=00) |
| 45501 | MILEAGE REIMBURSEMENT | 1,500 | 318 | 1,500 | 1,250 | 700 | 1,000 | (500) |
| 45503 | SUBSISTENCE/LODGING | 3,000 | 920 | 4,000 | 1,450 | 1,450 | 2,000 | (2,000) |
| 45504 | CONVENTIONS/EDUCATION | 100 | - | 1,100 | 1,100 | 1,100 | 1,100 | - |
| 45505 | BUSINESS MEALS | 1,500 | 2,177 | 1,500 | 1,500 | 500 | 500 | (1,000) |
| 45801 | MEMBERSHIPS/DUES | 2,000 | 765 | 2,000 | 2,250 | 2,000 | 2,000 | - |
| TOTAL | OTHER CHARGES | 15,450 | 6,316 | 16,030 | 13,860 | 12,060 | 12,530 | (3,500) |
| 46001 | OFFICE SUPPLIES | 2,200 | 1,503 | 2,200 | 2,200 | 2,200 | 2,700 | 500 |
| 46012 | BOOKS/SUBSCRIPTIONS | 800 | 97 | 500 | 2,200 | 2,200 | 500 | - |
| 46015 | OPERATIONAL SUPPLIES | 3,000 | 1,881 | 3,000 | 3,000 | 3,000 | 3,000 | - |
| 46019 | OTHER SUPPLIES | 3,000 | 3,035 | 4,000 | 4,000 | 4,000 | 4,000 | - |
| 46021 | HOLIDAY GIFT CERTIFICATES | 9,800 | 6,753 | 9,800 | 9,800 | 9,800 | 9,800 | - |
| TOTAL | MATERIALS AND SUPPLIES | 18,800 | 13,270 | 19,500 | 21,200 | 21,200 | 20,000 | 500 |
| 47102 | WELLNESS PROGRAM | - | _ | 4,000 | 4,000 | 4,000 | 4,000 | _ |
| 47201 | TRAINING PROGRAMS | 7,500 | 5,242 | 11,500 | 11,500 | 11,500 | 11,500 | - |
| 47203 | SERVICE AWARDS | 13,000 | 12,179 | 14,000 | 20,000 | 20,000 | 14,000 | - |
| 47207 | TESTING SERVICES | 3,080 | 2,470 | 5,000 | 5,000 | 5,000 | 5,000 | - |
| TOTAL | PROGRAM AND SERVICES | 23,580 | 19,892 | 34,500 | 40,500 | 40,500 | 34,500 | - |
| TOTAL | HUMAN RESOURCES | 486,490 | 446,415 | 476,240 | 463,440 | 451,740 | 502,610 | 26,370 |

INFORMATION TECHNOLOGY 11251

PURPOSE

The Office of Information Technology provides the highest quality technology-based services in the most cost-effective manner. The department is charged with identifying technological solutions to improve operational efficiencies for both staff and citizens.

ACTIVITIES/PRODUCTS/SERVICES

- Provide information technology system maintenance.
- Provide information technology planning and disaster recovery planning, to include redundancy of key systems where appropriate.
- Provide support for security systems, phone, mobile devices, data, and cable television station.
- Provide help desk support for Town staff.
- Provide geographic information systems support.
- Provide data security and access.
- Process and report on projects and department missions.
- Provide the organization with updates regarding the most current local government related information technology advancements.

FY 15-16 ACCOMPLISHMENTS

- In Car Camera installation with Police.
- Reorganization of Police IT.
- Completed FBI Security Audit for Police IT.
- Completed Security Audit Town IT.
- Ongoing support to Finance for Munis Installation of General Ledger, Accounts Payable, Purchasing, Utility Billing, Point of Sale, and Work Orders.
- Chambers Lighting upgrade.
- TVCN Production Equipment upgrade.
- Town Green WIFI.

FY 16-17 INITIATIVES

- Network and security installations for Community Center Renovation.
- New World Systems Upgrade for Police Department.
- Disaster Recovery and EOC Planning.

INFORMATION TECHNOLOGY 11251

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Technical service call responses | 1,048 | 1,100 | 1,346 |
| Closure rate percentage of help desk tickets within a 24-hour period. | 99% | 99% | 99% |
| Number of Servers | | | |
| Town Domain | 23 | 23 | 24 |
| Police Domain | 17 | 17 | 16 |
| Supported Applications and Systems | | | |
| Town Domain | 20 | 20 | 21 |
| Police Domain | 16 | 16 | 16 |
| Routers and Switches | | | |
| Town Domain | 10 | 10 | 10 |
| Police Domain | 13 | 13 | 13 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|------------------------------------|---------------------|---------------------|---------------------|
| Information Technology Director | 1 | 1 | 1 |
| Deputy Director of IT | - | - | 1 |
| Computer Technician | 1 | 1 | 1 |
| Information Technology Coordinator | 2 | 2 | 1 |
| IT Assistant | .5 | .5 | .5 |
| Total | 4.5 | 4.5 | 4.5 |

FY 16-17 BUDGET CHANGES

• Reclass of one Information Technology Coordinator position to a Deputy Director of Information Technology.

DIVISION 11251 NAME INFORMATION TECHNOLOGY

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|---------|---------|---------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 345,890 | 347,569 | 355,450 | 318,450 | 318,450 | 381,780 | 26,330 |
| 41002 | OVERTIME | 8,000 | 7,092 | 8,500 | 8,500 | 8,500 | 8,500 | - |
| 41004 | PART TIME W/O BENEFITS | 18,200 | 23,102 | 19,000 | 34,000 | 34,000 | 19,000 | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 450 | - | - | - | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | = | - | - | 2,200 | 2,200 | - | - |
| 41015 | PERFORMANCE BONUS | = | - | - | 1,500 | 1,500 | - | = |
| TOTAL | PERSONAL SERVICES | 372,090 | 378,213 | 382,950 | 364,650 | 364,650 | 409,280 | 26,330 |
| 42001 | F.I.C.A. | 28,460 | 27,052 | 29,300 | 29,300 | 29,300 | 31,310 | 2,010 |
| 42002 | V.R.S. | 42,610 | 41,812 | 43,790 | 43,790 | 43,790 | 46,210 | 2,420 |
| 42003 | V.R.S. LIFE INS | 4,570 | 4,116 | 4,690 | 4,690 | 4,690 | 4,540 | (150) |
| 42007 | HEALTH INSURANCE | 27,510 | 29,055 | 23,730 | 23,730 | 23,730 | 26,300 | 2,570 |
| 42018 | ER CONTRIBUTIONS:DC401A | 13,840 | 13,559 | 14,220 | 14,220 | 14,220 | 15,270 | 1,050 |
| 42021 | VRS HYBRID 401A MATCH | - | 801 | - | - | - | 850 | 850 |
| 42025 | VRS HYBRID DISABILITY | - | 473 | - | - | - | 500 | 500 |
| TOTAL | EMPLOYEE BENEFITS | 116,990 | 116,868 | 115,730 | 115,730 | 115,730 | 124,980 | 9,250 |
| 43301 | EQUIPMT MTCE CONTRACTS | 25,960 | 18,038 | 27,360 | 27,360 | 27,360 | 27,360 | - |
| 43303 | SOFTWARE MTCE CONTRACT | 18,690 | 11,973 | 18,700 | 48,700 | 48,700 | 18,700 | - |
| 43308 | CONTRACTS/SERVICES | 57,860 | 57,285 | 53,000 | 52,650 | 52,650 | 53,000 | - |
| 43309 | CELL PHONE EXPENSE | - | - | 4,000 | 4,000 | 4,000 | 4,000 | - |
| TOTAL | PURCHASED SERVICES | 102,510 | 87,296 | 103,060 | 132,710 | 132,710 | 103,060 | = |
| 45201 | LOCAL PHONE SERVICE | 12,000 | 12,945 | 12,000 | 20,400 | 20,400 | 14,250 | 2,250 |
| 45202 | LONG DIST SERVICE | 100 | 296 | 300 | 300 | 300 | 300 | - |
| 45203 | POSTAL SERVICES | 100 | - | 100 | 100 | 100 | 100 | - |
| 45205 | INTERNET ACCESS/EMAIL SVC | 18,400 | 19,081 | 15,560 | 23,160 | 23,160 | 17,810 | 2,250 |
| 45404 | CENTRAL COPIER CHARGES | 100 | 233 | 100 | 450 | 450 | 300 | 200 |
| 45501 | MILEAGE REIMBURSEMENT | 100 | - | 100 | 100 | 100 | 100 | - |
| 45504 | CONVENTIONS/EDUCATION | 5,000 | 4,455 | 5,000 | 5,000 | 5,000 | 5,000 | - |
| 45801 | MEMBERSHIPS/DUES | 100 | - | 100 | 100 | - | - | (100) |
| TOTAL | OTHER CHARGES | 35,900 | 37,010 | 33,260 | 49,610 | 49,510 | 37,860 | 4,600 |
| 46001 | OFFICE SUPPLIES | 19,500 | 17,603 | 19,500 | 19,500 | 15,000 | 15,000 | (4,500) |
| 46012 | BOOKS/SUBSCRIPTIONS | 100 | - | 100 | 100 | - | - | (100) |
| 46014 | DP/COMPUTER SUPPLIES | 8,000 | 7,435 | 8,000 | 8,000 | 8,000 | 8,000 | - |
| 46015 | OPERATIONAL SUPPLIES | 1,000 | 650 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 46040 | SOFTWARE PURCHASES | 13,260 | 12,173 | 12,250 | 12,250 | 12,250 | 12,250 | - |
| TOTAL | MATERIALS AND SUPPLIES | 41,860 | 37,861 | 40,850 | 40,850 | 36,250 | 36,250 | (4,600) |
| 47215 | TOV WEB SITE SERVICES | 31,840 | 25,871 | 42,760 | 42,760 | 42,760 | 42,760 | - |
| TOTAL | PROGRAM AND SERVICES | 31,840 | 25,871 | 42,760 | 42,760 | 42,760 | 42,760 | - |
| 48101 | MACH/EQUIPMT REPLACEMENT | 38,050 | 37,140 | 38,550 | 44,550 | 44,550 | 38,550 | - |
| TOTAL | CAPITAL OUTLAY | 38,050 | 37,140 | 38,550 | 44,550 | 44,550 | 38,550 | - |
| TOTAL | INFORMATION TECHNOLOGY | 739,240 | 720,259 | 757,160 | 790,860 | 786,160 | 792,740 | 35,580 |

RISK MANAGEMENT 11255

PURPOSE

The Risk Management Division directs and administers the Town of Vienna's various loss control programs.

ACTIVITIES/PRODUCTS/SERVICES

- Manage the exposure to liability on behalf of the Town of Vienna through controllable proactive measures and responsive and responsible approaches to loss control.
- Provide employees with a safe work environment and deliver programs and training that provide for safe employee acts.
- Administer the Town's employee safety and safe workplace programs; including background checks; drug and alcohol testing; driver record checks; safe driver training; property self-inspections, and others.
- Manage the Town's health care; law enforcement line-of-duty insurance; workers' compensation; unemployment; property and casualty; vehicle; general and public official liability insurance programs.
- File and administer claims for property damages and employee injuries.
- Administer and distribute the safety and safe-driver incentive award programs.

FY 15-16 ACCOMPLISHMENTS

- Awarded 73 Safe Employee Awards to field employees in the first six months of the fiscal year. Another 74 are projected to complete FY2016.
- Sixty Safe Driver Awards presented through FY ending 2016.
- Trained three employees as Trainers through VML's *Where the Rubber Meets the Road* program at no cost to the Town.
- 90 of 93 employee-drivers received safe driving training by December 31—the equivalent of 97% of all employee drivers.
- Exceeded safe-driver training 95% goal set by VML for Town to realize a 5% premium reduction in auto liability insurance premium for FY16-17.
- Achieved 100% goal in VML's Risk Management Guidelines to realize a 5% premium reduction in all P&C lines of insurance for FY16-17.
- Converted cumbersome manual worker injury reporting process to a 24-7 automated process.
- Revised all work-related reporting forms and instructions; conducted onsite training,
- Submitted applications for VML safety grants from two departments.

RISK MANAGEMENT 11255

- Achieved containment of property and casualty losses, including those attributed to workers' compensation.
- Achieved containment of unemployment compensation losses through appropriate documentation and timely response.

FY 16-17 INITIATIVES

- Optimize safety grants funding.
- Achieve second year 50% safe driver training to continue realizing auto liability premium credit.
- Achieve 100% Risk Management Guidelines to continue realizing P&C premium credit.
- Add more proactive and frequent inspection of field work conditions and safe work practices.

PERFORMANCE MEASURES

Based on Calendar year data

| | 2014 | 2015 | 2016 |
|-------------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Workers Compensation Injuries that | | | |
| resulted in lost time | 3 | 3 | 3 |
| Number of workers compensation | | | |
| claims filed with VML | 25 | 21 | 25 |
| Number of Property/Liability Claims | | | |
| filed with VML | 45 | 30 | 35 |

FY 16-17 BUDGET CHANGES

There are no significant changes to this budget.

DIVISION 11255

NAME RISK MANAGEMENT

| ACCOUNT | | FY 14-15 | | | FY 15-16 | | FY 14-15 FY 15-16 FY 1 | | FY 14-15 | | FY 16-17 | NET |
|---------|--------------------------|----------|---------|---------|----------|-----------|------------------------|----------|----------|--|----------|-----|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE | | | | |
| 42008 | DISABILITY INS | 800 | 408 | 800 | 800 | 800 | 800 | - | | | | |
| 42009 | UNEMPLOYMENT INS | 6,500 | 4,660 | 6,500 | 6,500 | 4,500 | 6,500 | - | | | | |
| 42013 | WORKER'S COMP INS | 244,740 | 238,661 | 260,000 | 215,000 | 215,000 | 246,000 | (14,000) | | | | |
| TOTAL | EMPLOYEE BENEFITS | 252,040 | 243,729 | 267,300 | 222,300 | 220,300 | 253,300 | (14,000) | | | | |
| 43105 | HEALTH SERVICES | 8,000 | 7,056 | - | - | - | - | - | | | | |
| TOTAL | PURCHASED SERVICES | 8,000 | 7,056 | - | - | - | - | - | | | | |
| 45301 | BOILER INS | 2,200 | 2,428 | 2,780 | 2,780 | 2,780 | 2,780 | - | | | | |
| 45304 | OTHER PROPERTY INSURANCE | 27,700 | 24,336 | 29,830 | 28,130 | 28,130 | 29,830 | - | | | | |
| 45305 | VEHICLE INS | 84,760 | 84,760 | 79,000 | 76,500 | 76,500 | 79,000 | - | | | | |
| 45306 | SURETY BONDS | 3,700 | - | 3,700 | 3,700 | 3,700 | 3,700 | - | | | | |
| 45308 | GEN LIABILITY INS | 104,700 | 103,124 | 107,260 | 103,760 | 103,760 | 107,260 | - | | | | |
| 45311 | EXCESS LOSS UMBRELLA INS | 35,000 | 33,980 | 35,000 | 34,850 | 34,850 | 34,850 | (150) | | | | |
| 45313 | INSURANCE RETENTION | 20,000 | 56,585 | 20,000 | 20,000 | 20,000 | 20,000 | - | | | | |
| 45316 | LINE OF DUTY ACT INSUR. | 21,270 | 21,143 | 21,000 | 21,150 | 21,150 | 21,150 | 150 | | | | |
| 45801 | MEMBERSHIPS/DUES | 1,460 | 2,227 | 1,460 | 1,460 | 1,460 | 1,460 | - | | | | |
| TOTAL | OTHER CHARGES | 300,790 | 328,582 | 300,030 | 292,330 | 292,330 | 300,030 | - | | | | |
| 46019 | OTHER SUPPLIES | 1,000 | 204 | 1,000 | 1,000 | 1,000 | 1,000 | - | | | | |
| 46030 | MEDICAL SUPPLIES | 1,500 | 953 | 6,000 | 6,000 | 4,000 | 6,000 | - | | | | |
| TOTAL | MATERIALS AND SUPPLIES | 2,500 | 1,156 | 7,000 | 7,000 | 5,000 | 7,000 | - | | | | |
| 47202 | SAFETY PROGRAMS | 8,400 | 3,360 | 8,400 | 8,400 | 8,400 | 8,400 | - | | | | |
| TOTAL | PROGRAM AND SERVICES | 8,400 | 3,360 | 8,400 | 8,400 | 8,400 | 8,400 | - | | | | |
| TOTAL | RISK MANAGEMENT | 571,730 | 583,884 | 582,730 | 530,030 | 526,030 | 568,730 | (14,000) | | | | |

PUBLIC INFORMATION 11260

PURPOSE

To provide proactive communications support to staff and Town Council to promote the Town's brand, programs, policies, activities, and events to a variety of audiences, both internal and external. This office produces the Town newsletter, calendar, and other publications; partners with Information Technology to maintain and update the Town's official website and oversee the Town's cable channel; manages the Town's media relations as well as its social media platforms; responds to requests for information and assistance; and researches, develops, and implements new information programs to further broaden the Town's communication efforts.

ACTIVITIES/PRODUCTS/SERVICES

- Provide media relations and promote Town activities and services.
- Disburse emergency information.
- Write and distribute general Town news releases.
- Assist with FOIA requests and ensure compliance.
- Write, edit and produce various print publications including the Town Newsletter, Town Calendar, Information & Services Guide, and various department-generated reports as well as the weekly online newsletter/email blast, Vienna Happenings.
- Develop content for, manage, and keep record of official Town social media platforms and community alert system.
- Manage, update, and implement the Strategic Communications Plan.
- Review and edit various department-produced documents and reports.
- Write, manage, and review website content.
- Produce content for the Town's cable channel.
- Manage the Cable Channel Volunteer program.
- Assist with community outreach programs.

PUBLIC INFORMATION 11260

FY 15-16 ACCOMPLISHMENTS

- Support 125th Anniversary awareness and programs.
- Manage 2016 Citizen Survey.
- Implement redesign of Town newsletter.
- Implement a more active (as opposed to reactive) department philosophy so that Town becomes the most reliable and accessible source of information about its own programs, events, policies, etc.

FY 16-17 INITIATIVES

- Develop the Town of Vienna's brand. Working with a designer/consultant, develop a logo for the Town as well as a brand identity.
- Stabilize department following an extended recruitment period for manager, elevating quality of services, establishing vision for department, and growing services.
- Working with a consultant, manage update to the Town's strategic plan.
 Encourage hand-on, outside-the-box thinking/exercises as go through the process.
- Work with the IT department and contractors to develop more original programming for CVTN. Also identify ready-made video programming created by other organizations that is appropriate to be aired on CVTN. Explore revitalization of intern program through George Mason University School of Communications.
- Work with the IT department and CivicPlus to update the Town of Vienna website so that it looks, functions, and navigates better for users as well as administrators.
- Explore additional cost-effective advertising opportunities as a means to establish and promote Vienna's brand.
- Develop a "chamber of commerce" type brochure that showcases community and is used for multiple purposes, including prospective residents/employees, local chamber and visitor/convention agencies, visitors, etc.

PUBLIC INFORMATION 11260

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--|--------|---------|-----------|
| Description | Actual | Actual | Projected |
| Promote Town programs, news and events. | | | |
| Facebook Users: | 2,075 | 2,824 | 4,000 |
| Facebook Posts: | | 83 | 200 |
| Twitter Users: | 1,970 | 2,650 | 3,650 |
| Twitter Posts: | | 800+ | 800 |
| Town Newsletter Subscribers (email) | 412 | N/A | N/A |
| Original Programming for TVCN: | 12 | 125 | 125 |
| Live broadcast meetings: | _ | 20 | 20 |
| Vienna Happenings (email newsletter) Subscribers: | _ | 990 | 1,100 |
| Number of News Releases: | 113 | 39 | 60 |
| Number of News Stories (resulting from releases or PIO | N/A | N/A | 250 |
| support): | 11,711 | 11/11 | 250 |
| Printed Newsletters | 12 | 12 | 12 |
| Distribution/issue | 5,856 | 5,856 | 5,856 |
| Website visits | N/A | 333,783 | 350,000 |
| Most visited website pages: | | | |
| Нотераде | | | |
| Employment | | | |
| Halloween Parade | | | |
| Parks & Rec | | | |
| Facilities | | | |
| July 4th Fireworks | | | |
| Community Center | | | |
| Police | | | |
| WebTrac Registration | | | |
| Staff Directory | | | |
| Disburse emergency information. | | | |
| Number of Emergency Information alert subscribers: | 1,254 | 702 | 1,000 |
| Number of town-wide emergency events: | 4+ | 4 | 4 |
| Number of informational alerts sent (including road | | | |
| closures, water main breaks, emergency alerts): | 75 | 50 | 36 |

^{*} TVCN Intern is defined as individuals working within the town's Video Production Intern position. Beginning in 2016 TVCN broadcast volunteer will be defined as individuals working without payment. Some 2015 figures are estimated or unknown due to staff turnover.

PUBLIC INFORMATION 11260

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|------------------------------------|---------------------|---------------------|---------------------|
| Public Information Officer | 1 | - | - |
| Communications & Marketing Manager | - | 1 | 1 |
| Communications Specialist | .725 | 1 | 1 |
| Total | 1.725 | 2 | 2 |

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

DIVISION 11260

NAME PUBLIC INFORMATION

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|---------|---------|---------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 41001 | SALARIES AND WAGES | 92,030 | 91,184 | 162,100 | 151,100 | 129,890 | 162,330 | 230 |
| 41003 | REG. P.T. WITH BENEFITS | 24,780 | 21,362 | - | - | - | - | - |
| 41004 | PART TIME W/O BENEFITS | 17,000 | 17,203 | - | 5,500 | 5,500 | - | - |
| TOTAL | PERSONAL SERVICES | 133,810 | 129,748 | 162,100 | 156,600 | 135,390 | 162,330 | 230 |
| 42001 | F.I.C.A. | 9,510 | 9,589 | 12,400 | 12,400 | 10,360 | 12,150 | (250) |
| 42002 | V.R.S. | 10,410 | 9,661 | 19,350 | 19,350 | 16,000 | 18,350 | (1,000) |
| 42003 | V.R.S. LIFE INS | 1,120 | 1,016 | 2,070 | 2,070 | 1,710 | 1,940 | (130) |
| 42007 | HEALTH INSURANCE | 8,100 | 12,712 | 17,250 | 17,250 | 10,980 | 16,620 | (630) |
| 42012 | CAFETERIA PLAN FEES | 60 | - | = | - | = | - | = |
| 42017 | CELL PHONE ALLOWANCE | 1,770 | 1,771 | = | - | = | - | = |
| 42018 | ER CONTRIBUTIONS:DC401A | 2,540 | 226 | 5,280 | 5,280 | 2,000 | 4,200 | (1,080) |
| 42021 | VRS HYBRID 401A MATCH | - | 853 | = | - | = | 1,620 | 1,620 |
| 42025 | VRS HYBRID DISABILITY | - | 504 | = | - | = | 950 | 950 |
| TOTAL | EMPLOYEE BENEFITS | 33,510 | 36,332 | 56,350 | 56,350 | 41,050 | 55,830 | (520) |
| 43308 | CONTRACTS/SERVICES | 9,950 | 2,017 | 12,000 | 18,000 | 18,000 | 12,000 | - |
| 43309 | CELL PHONE EXPENSE | - - | - - | 1,770 | 1,770 | 1,000 | 1,000 | (770) |
| 43501 | PRINTING/BINDING SVCES | 1,100 | 782 | 1,100 | 1,100 | 1,100 | 1,000 | (100) |
| 43601 | ADVERTISING | 550 | 100 | 550 | 550 | 550 | 500 | (50) |
| TOTAL | PURCHASED SERVICES | 11,600 | 2,899 | 15,420 | 21,420 | 20,650 | 14,500 | (920) |
| 45202 | LONG DIST SERVICE | 20 | _ | 20 | 20 | 20 | 20 | - |
| 45203 | POSTAL SERVICES | 20,140 | 10,557 | 21,940 | 21,940 | 21,940 | 22,000 | 60 |
| 45404 | CENTRAL COPIER CHARGES | 900 | 869 | 500 | 500 | 500 | 500 | - |
| 45504 | CONVENTIONS/EDUCATION | 350 | (26) | 1,480 | _ | - | 2,190 | 710 |
| TOTAL | OTHER CHARGES | 21,410 | 11,399 | 23,940 | 22,460 | 22,460 | 24,710 | 770 |
| 46001 | OFFICE SUPPLIES | 550 | 506 | 500 | 500 | 500 | 500 | - |
| 46012 | BOOKS/SUBSCRIPTIONS | - | - | - | 120 | 120 | - | _ |
| 46015 | OPERATIONAL SUPPLIES | 1,250 | - | 350 | 290 | 290 | 700 | 350 |
| TOTAL | MATERIALS AND SUPPLIES | 1,800 | 506 | 850 | 910 | 910 | 1,200 | 350 |
| 47204 | TOWN CALENDAR | 8,900 | 6,513 | 8,900 | 8,280 | 8,280 | 7,200 | (1,700) |
| 47205 | TOWN NEWSLETTER | 18,650 | 18,262 | 19,000 | 20,540 | 20,540 | 20,000 | 1,000 |
| TOTAL | PROGRAM AND SERVICES | 27,550 | 24,775 | 27,900 | 28,820 | 28,820 | 27,200 | (700) |
| 48102 | FURN/FIXTURE REPLACEMENT | 480 | 479 | _ | - | - | 500 | 500 |
| TOTAL | CAPITAL OUTLAY | 480 | 479 | _ | _ | _ | 500 | 500 |
| . 3 | | 400 | 7,7 | | | | 300 | 300 |
| TOTAL | PUBLIC INFORMATION | 230,160 | 206,138 | 286,560 | 286,560 | 249,280 | 286,270 | (290) |

TOWN OF VIENNA FY 16-17 BUDGET

FINANCE

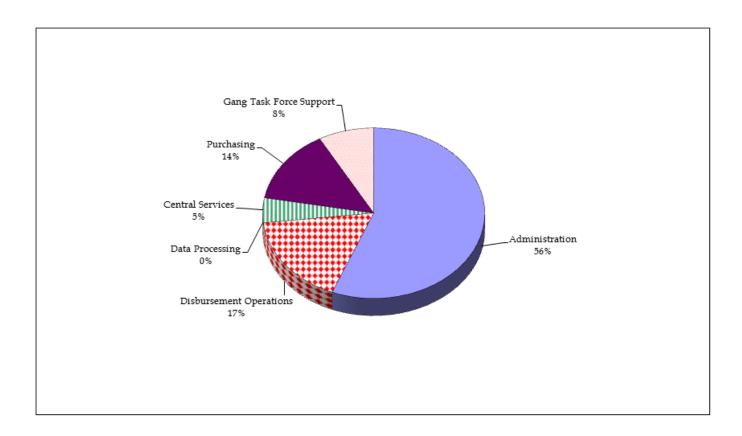
Mission

The mission of the Finance Department is to maximize and safeguard financial resources in order for Town Council and Departments to achieve their objectives.

TOWN OF VIENNA FY 16-17 BUDGET

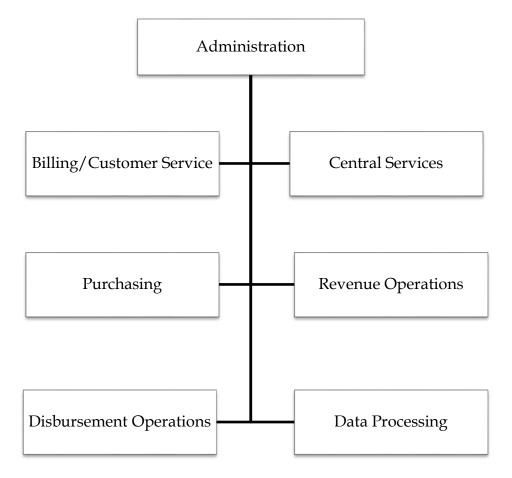
FINANCE

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Revenue Operations | 470,015 | 502,280 | 502,280 | 425,730 | 437,540 | -64,740 |
| Administration | 558,840 | 645,510 | 703,410 | 729,030 | 642,820 | -2,690 |
| Disbursement Operations | 213,878 | 192,760 | 194,260 | 205,370 | 195,720 | 2,960 |
| Purchasing | 150,555 | 153,840 | 153,840 | 152,770 | 160,690 | 6,850 |
| Data Processing | 61,863 | 0 | 0 | 0 | 0 | 0 |
| Central Services | 87,372 | 59,930 | 59,930 | 53,810 | 53,810 | -6,120 |
| Gang Task Force Support | 75,509 | 85,440 | 85,440 | 91,300 | 92,770 | 7,330 |
| Finance | 1,618,032 | 1,639,760 | 1,699,160 | 1,658,010 | 1,583,350 | -56,410 |



TOWN OF VIENNA FY 16-17 BUDGET

FINANCE



PURPOSE

The purpose of the Revenue Operations Division is to produce bills, process receipts and enforce revenue collection to support Town programs.

ACTIVITIES/PRODUCTS/SERVICES

- Calculate and produce semi-annual real estate bills and collect real estate taxes.
- Maintain database for real estate owner changes; calculate and bill supplemental tax bills and abatement tax bills throughout the year.
- Answer all questions from residents and title companies.
- Calculate and produce monthly delinquent real estate tax bills. This effort has led to over 99.5% collected annually.
- Real estate billed approximately 12,000 bills totaling over \$9.7 million for FY 16-17 or 45% of General Fund revenue.
- Bill and collect business license tax. Audit existing businesses to identify non-reporting and under-reporting businesses.
- Bill and collect meals tax and animal license fees.
- Bill vehicle license fees in two cycles and four collection cycles. Work with the County and leasing companies to ensure accuracy of the data. Staff a billing questions hotline.
- Prepare appropriate letters and follow-up to ensure collections.
- Process approximately 85,000 annual counter cash/check payments totaling almost \$15 million.
- Provide tax estimates for title companies.

FY 15-16 ACCOMPLISHMENTS

- Hired and trained new Fiscal Technician in cashiering and vehicle licensing.
- Reconfigured the Finance Department public counter to provide two
 cashier positions at the counter to streamline and improve customer
 service.
- Setup and implemented Tyler Cashiering POS system to replace current cashiering system. Tyler Cashiering works in conjunction with the new Munis financial software. Set up acceptance of credit cards at the front counter.
- Trained all back-up cashiers on the new Tyler Cashiering POS system.

- Trained new Water and Sewer Customer Service Representative to be a back-up cashier for front counter.
- Implement Munis Real Estate and Vehicle License billing systems.
- Collected 99.2% of real estate taxes. This is the 22nd consecutive year collections have exceeded 99%.
- Issued 1,743 Business Licenses, a slight decrease from 2015 of 1,754, generating \$2.3 million in revenue.

FY 16-17 INITIATIVES

- Transition parking ticket delinquent notices over to the new financial system billing module.
- Determine the feasibility of outsourcing real estate tax bill printing and mailing once real estate is live on the new financial system.
- Explore the acceptance of debit payments for Real Estate taxes and Vehicle License fee payments.
- In conjunction with the new financial system go-live, implement electronic bill presentation methods for real estate and vehicle licensing.
- Assist with the implementation of DMV holds to collect delinquent Vehicle License fee and parking ticket payments.
- Train Real Estate Specialist on Munis General Billing to take over Miscellaneous Billing function from Finance Operations Manager.
- Implement document scanning of hard copy paper files of daily cash receipt documents in an effort to become more environmentally friendly.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 201E | 2016 |
|--|----------|---------------------|----------------------|
| Description | | 2015 | |
| Description Control of the control o | Actual | Actual | Projected |
| Percent of Real Estate Tax Collected | 99.8% | 99.8% | 99.8% |
| on time | | | |
| Amount of formerly unreported | | | |
| BPOL tax collected as a percent of | 3% | 3.5% | 1% |
| total | | | |
| Percent of vehicle license fees | 91% | 90.9/ | 00.0/ |
| collected | 91% | 80% | 90% |
| Number of mid-year estimates for | NT / A | NT / A | |
| escrow agents | N/A | N/A | 500 |
| Supplemental real estate bills issued | 103 | 137 | 140 |
| Real estate abatements processed | 131 | 121 | 130 |
| Number of monthly delinquent real | 1.050 | 1 117 | 1 100 |
| estate bills issued | 1,052 | 1,117 | 1,100 |
| Telephone call inquiries received by | 2.050 | 2.740 | 2.000 |
| the Real Estate Department | 2,958 | 2,749 | 2,800 |
| Vehicle License annual and prorated | | 1.000 | 4.5.000 |
| bills issued | 12,658 | 12,930 | 12,900 |
| Vehicle License delinquent bills issued | 3,587 | 4,764 | 4,500 |
| Total revenue handled and deposited | D.T. / A | ф от 170 000 | ф 2 0 000 000 |
| by Finance Counter Cashiers | N/A | \$25,572,000 | \$30,000,000 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|---|---------------------|---------------------|---------------------|
| Real Estate Tax Specialist | 1 | 1 | 1 |
| Head Cashier | 1 | 1 | 1 |
| Business License Officer | 1 | 1 | 1 |
| Revenue Auditor (temporary) | 1 | .5 | - |
| Sr. Accountant - VDOT Grants | - | - | 1 |
| Fiscal Assistant - cashier (unfunded in | .5 | 1 | 1 |
| FY14-15) | | | |
| Total | 4.5 | 4.5 | 5 |

FY 16-17 BUDGET CHANGES

- Added a Senior Accountant to manage the accounting of VDOT Grant reimbursements. This position will be funded by CIP including the State and Federal portion or projects.
- Decrease in personal costs due to the removal of expenses for the temporary Revenue Auditor approved in the FY 15-16 budget.

DIVISION 11231 NAME REVENUE OPERATIONS

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|---------|---------|---------|----------|-----------|-----------|-----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 207,570 | 208,825 | 266,740 | 266,740 | 255,600 | 355,290 | 88,550 |
| 41002 | OVERTIME | 4,000 | 5,404 | 4,000 | 4,000 | 6,000 | 4,000 | - |
| 41004 | PART TIME W/O BENEFITS | 104,000 | 35,840 | 51,070 | - | - | - | (51,070) |
| 41008 | ANNUAL LEAVE CASH-IN | · - | 2,572 | - | 2,670 | 2,670 | = | - |
| TOTAL | PERSONAL SERVICES | 315,570 | 252,641 | 321,810 | 273,410 | 264,270 | 359,290 | 37,480 |
| 42001 | F.I.C.A. | 25,110 | 19,029 | 24,620 | 24,620 | 19,760 | 27,490 | 2,870 |
| 42002 | V.R.S. | 25,570 | 25,572 | 32,860 | 32,860 | 31,490 | 43,900 | 11,040 |
| 42003 | V.R.S. LIFE INS | 2,740 | 2,470 | 3,520 | 3,520 | 3,370 | 4,220 | 700 |
| 42004 | LOCAL PENSION PLAN | 18,480 | 21,216 | 23,340 | 23,340 | 23,340 | 23,340 | - |
| 42007 | HEALTH INSURANCE | 30,200 | 28,857 | 31,430 | 31,430 | 33,270 | 42,090 | 10,660 |
| 42012 | CAFETERIA PLAN FEES | 130 | 63 | 60 | 60 | 60 | 60 | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 2,080 | 2,071 | 3,740 | 3,740 | 3,740 | 5,600 | 1,860 |
| TOTAL | EMPLOYEE BENEFITS | 104,310 | 99,278 | 119,570 | 119,570 | 115,030 | 146,700 | 27,130 |
| 43308 | CONTRACTS/SERVICES | 9,290 | 7,191 | 4,100 | 10,530 | 10,900 | 21,000 | 16,900 |
| 43601 | ADVERTISING | 530 | 529 | 600 | 600 | 530 | 600 | - |
| TOTAL | PURCHASED SERVICES | 9,820 | 7,720 | 4,700 | 11,130 | 11,430 | 21,600 | 16,900 |
| 45203 | POSTAL SERVICES | 14,000 | 14,141 | 14,000 | 14,000 | 12,900 | 13,000 | (1,000) |
| 45404 | CENTRAL COPIER CHARGES | 2,000 | 4,022 | 3,800 | 3,800 | 3,800 | 4,500 | 700 |
| 45501 | MILEAGE REIMBURSEMENT | 100 | - | 100 | 100 | 100 | 100 | - |
| 45504 | CONVENTIONS/EDUCATION | 1,000 | 179 | 1,000 | 1,000 | 1,000 | 2,050 | 1,050 |
| 45803 | BAD DEBT WRITE-OFF | - | 69,562 | - | - | - | - | - |
| TOTAL | OTHER CHARGES | 17,100 | 87,904 | 18,900 | 18,900 | 17,800 | 19,650 | 750 |
| 46015 | OPERATIONAL SUPPLIES | 4,970 | 3,839 | 5,300 | 5,300 | 5,300 | 5,300 | - |
| TOTAL | MATERIALS AND SUPPLIES | 4,970 | 3,839 | 5,300 | 5,300 | 5,300 | 5,300 | - |
| 47225 | VEH LIC FEE ADMIN COSTS | 23,300 | 18,632 | 32,000 | 25,570 | 11,900 | - | (32,000) |
| TOTAL | PROGRAM AND SERVICES | 23,300 | 18,632 | 32,000 | 25,570 | 11,900 | - | (32,000) |
| 49207 | TRANSFER TO CAP PROJ FUND | - | - | - | - | - | (115,000) | (115,000) |
| TOTAL | INTERFUND TRANSFERS | - | - | - | - | - | (115,000) | (115,000) |
| TOTAL | REVENUE OPERATIONS | 475,070 | 470,015 | 502,280 | 453,880 | 425,730 | 437,540 | (64,740) |

PURPOSE

The purpose of the Finance Administration Division is to provide overall management of departmental staff and operations to ensure the department mission is accomplished.

ACTIVITIES/PRODUCTS/SERVICES

- Provide financial policy recommendations to Town Council and Town Manager.
- Develop financial strategies for the Town.
- Coordinate improvements to financial systems and processes.
- Provide general accounting and financial reporting services.
- Prepare the Comprehensive Financial Report and filings.
- Prepare annual Operating Budget and long range financial forecast.
- Provide cash management and other treasury functions.
- Coordinate capital financing and debt management.
- Provide special research to Council, Manager and Departments.

FY 15-16 ACCOMPLISHMENTS

- Became the first local government in Virginia to sell Green Bonds for \$652 million dollars at a \$482,000 premium. Green bonds are issued for qualified projects that in some way protect or enhance the environment.
- Prepared a rating agency review where the Town's AAA bond rating was reaffirmed by the two largest rating agencies after extensive interviews with staff after extensive interviews with staff.
- Served as the project manager and triumphantly managed the conversion
 of thirteen accounting systems from two software providers to the Munis
 system. The segments are General Ledger, Accounts Payable, Purchasing,
 Budget, Fixed Assets, Inventory, Payroll, Animal License, Business
 License, Meals Taxes, Vehicle License Fees, Real Estate Taxes and Point of
 Sale system. With minimal outside help, current staff created all
 conversion data, successfully tested and implemented the systems and
 trained users on the new system.
- Other accomplishments related to the system conversion included: kicking
 off the Munis Real Estate and Vehicle License system implementation,
 setup and implementation of Munis General Billing Module for
 miscellaneous billing and miscellaneous cash receipts to be used in
 conjunctions with Tyler Cashiering, setup and implementation of Tyler

Cashiering POS system, and setup of new dog license system and renewal form in Munis database.

- Selected vendor to accept credit and debit card payments at front counter. This is a new function available through the new Point of Sale software.
- Implemented electronic time sheets for all Town Hall employees and Police department employees. Developed phased approached to incorporate the remaining employees in the next 18 months.
- Designed and managed the implementation of the new point of sale cashiering system which includes bar code scanning of real estate and vehicle license bills and improves internal controls over cash processing.
- Converted the fixed asset system to Munis from Excel spreadsheets.
 Calculated depreciation on the new system for inclusion in the financial statement audit.
- Successfully completed the annual financial statement audit on the new accounting system. Received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the 28th year in a row for the prior year audit.
- Successfully completed the annual budget within GFOA deadlines.
 Received the Distinguished Budget Presentation award for the prior year budget. This award has been achieved for each of the five years the budget has been prepared by the Finance Department.
- Prepared a bid and awarded a \$700,000 capital lease for equipment purchases.
- Worked with the actuarial firm to recalculate the liability for the Other Post-Benefit Employment liability and to value the local and sworn pension liabilities to implement the new requirements of GASB 68.
- Provided reports and analysis to the Local Pension committee.
- Monitored, reviewed and submitted reimbursement requests for 20 grants with the Virginia Department of Transportation and the Federal Highway Administration. Requested almost \$2 million in reimbursements.
- Managed the conversion to online employee time and attendance tracking in conjunction with the new financial system.
- Researched and wrote RFP's for deferred compensation and third party administration for employees.
- Updated the Water and Sewer rate study with internal resources.

FY 16-17 INITIATIVES

- Execute new investment strategy to maximize return on the Town's funds in compliance with State investment requirements in an environment of low interest rates.
- Analyze existing banking services to create a contract for new banking services, integrating the new financial software system and the most recent technology in banking, including pooled cash.
- Determine how best to implement e-bills to cut paper costs and meet customer expectations.
- Obtain capital lease financing for the 2017 Vehicle Replacement Plan.
- Identify the correct resource to implement purchasing cards in conjunction with the new financial system.
- Research and implement ACH bill payment with the new financial system.
- Manage the implementation of DMV holds for vehicle license fee and parking ticket bills.
- Assist in implementation of Munis permitting module.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Percent of legal filing deadlines met on time for the SEC and the Government Finance Officers' Association (GFOA) | 100% | 100% | 100% |
| Percent of information requests responded to within one business day | 90% | 90% | 90% |
| Consecutive years awarded GFOA Certificate of Excellence in Financial Reporting | 27 | 28 | 29 |
| Consecutive years awarded GFOA Distinguished Budget Presentation | 20 | 21 | 22 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|---------------------------------|---------------------|---------------------|---------------------|
| Director of Finance / Treasurer | 1 | 1 | 1 |
| Deputy Finance Director | 1 | 1 | 1 |
| Operations Manager | 1 | 1 | 1 |
| Budget Manager | 0.625 | 0.625 | 0.625 |
| Unfunded Intern | 0.25 | 0.25 | 0.25 |
| Total | 3.875 | 3.875 | 3.875 |

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

DIVISION 11241 NAME FINANCE ADMINISTRATION

| ACCOUNT | NTFY 14-15FY 15-16 | | | FY 16-17 | NET | | | |
|---------|--------------------------|---------|---------|----------|---------|------------------|---------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 41001 | SALARIES AND WAGES | 328,460 | 318,991 | 362,810 | 362,810 | 355,560 | 363,100 | 290 |
| 41003 | REG. P.T. WITH BENEFITS | 46,190 | 46,764 | 47,460 | 47,460 | 47,460 | 48,850 | 1,390 |
| 41004 | PART TIME W/O BENEFITS | - | 26,457 | - | | 15,000 | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | - | - | 2,500 | 25,930 | - | |
| 41008 | ANNUAL LEAVE CASH-IN | - | 3,249 | - | 5,500 | 8,200 | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 374,650 | 395,460 | 410,270 | 419,770 | 453,650 | 411,950 | 1,680 |
| 42001 | F.I.C.A. | 29,800 | 27,656 | 31,770 | 31,770 | 32,720 | 28,390 | (3,380) |
| 42002 | V.R.S. | 42,300 | 39,172 | 43,470 | 43,470 | 43,800 | 44,730 | 1,260 |
| 42003 | V.R.S. LIFE INS | 4,530 | 3,784 | 4,660 | 4,660 | 4,690 | 4,310 | (350) |
| 42007 | HEALTH INSURANCE | 11,720 | 12,377 | 10,110 | 10,110 | 9,090 | 10,430 | 320 |
| 42012 | CAFETERIA PLAN FEES | 130 | 110 | 60 | 60 | 120 | 120 | 60 |
| 42018 | ER CONTRIBUTIONS:DC401A | 13,730 | 12,760 | 14,110 | 14,110 | 14,110 | 14,520 | 410 |
| TOTAL | EMPLOYEE BENEFITS | 102,210 | 95,858 | 104,180 | 104,180 | 104,530 | 102,500 | (1,680) |
| 43103 | ACCTG/AUDIT SVCES | 52,000 | 49,255 | 55,000 | 55,000 | 55,000 | 55,000 | - |
| 43302 | FINANCIAL SYSTEM MTCE | - | - | 63,610 | 63,610 | 70,000 | 61,820 | (1,790) |
| 43308 | CONTRACTS/SERVICES | 7,650 | 7,644 | - | 48,400 | 33,400 | - | - |
| 43309 | CELL PHONE EXPENSE | - | - | 770 | 770 | 770 | 770 | - |
| 43501 | PRINTING/BINDING SVCES | 2,500 | 1,786 | 2,000 | 2,000 | 2,000 | 2,000 | - |
| TOTAL | PURCHASED SERVICES | 62,150 | 58,685 | 121,380 | 169,780 | 161,170 | 119,590 | (1,790) |
| 45202 | LONG DIST SERVICE | 400 | 397 | 400 | 400 | 400 | 400 | - |
| 45501 | MILEAGE REIMBURSEMENT | 100 | 82 | 100 | 100 | 100 | 100 | _ |
| 45503 | SUBSISTENCE/LODGING | 2,500 | 1,024 | 2,500 | 2,500 | 2,500 | 2,000 | (500) |
| 45504 | CONVENTIONS/EDUCATION | 2,400 | 2,657 | 2,400 | 2,400 | 2,400 | 2,000 | (, |
| 45801 | MEMBERSHIPS/DUES | 2,480 | 1,225 | 2,480 | 2,480 | 2,480 | 2,480 | _ |
| TOTAL | OTHER CHARGES | 7,880 | 5,385 | 7,880 | 7,880 | 7,880 | 6,980 | (500) |
| 46012 | BOOKS/SUBSCRIPTIONS | 300 | 2,297 | 300 | 300 | 300 | 300 | - |
| 46015 | OPERATIONAL SUPPLIES | 1,200 | 1,155 | 1,500 | 1,500 | 1,500 | 1,500 | _ |
| TOTAL | MATERIALS AND SUPPLIES | 1,500 | 3,452 | 1,800 | 1,800 | 1,800 | 1,800 | - |
| TOTAL | FINANCE ADMINISTRATION | 548,390 | 558,840 | 645,510 | 703,410 | 729,030 | 642,820 | (2,290) |

DISBURSEMENT OPERATIONS 11243

PURPOSE

The purpose of the Disbursement Operations Division is to provide timely and accurate payments to employees and vendors.

ACTIVITIES/PRODUCTS/SERVICES

- Prepare bi-weekly and monthly payroll.
- Makes all payroll tax payments and prepare and file all payroll tax returns.
- Calculates, files and remits all benefits to outside benefit providers including VRS, Colonial Insurance, United Healthcare, Dominion Dental, Legal Resources, Minnesota Life, Genworth LTC Insurance, Ameriflex flexible spending for medical and dependent care, garnishments and child support payments and five ICMA plans including funds for the new hybrid VRS plan.
- Prepares and distributes W-2 tax forms and 1099 forms accurately and on time.
- Responds to special information requests regarding payroll on a myriad of topics annually both for administration and for employees.
- Provides support and payroll information for Public Safety and Northern Virginia Regional Grant Task Force grant reimbursements.
- Pays all vendor payments, ensuring proper support exists prior to payment.
- Audits invoices submitted for payment to ensure purchasing and other policies following with regards to vendor payments. Follows up with department staff to correct issues.
- Trains and assists department staff in inputting invoices.
- Responds to vendor and staff inquiries.
- Researches any payment misapplication by vendors.
- Provides support to Finance and Human Resource staff by creating ad hoc reporting for audit and other analysis purposes.
- Provides documentation and support for the annual State Worker's Compensation audit, Virginia Employment Commission multi-worksite report and other reports as necessary.
- Prepares funding request by funding source to correspond to payments.

DISBURSEMENT OPERATIONS 11243

FY 15-16 ACCOMPLISHMENTS

- Successfully converted Accounts Payable to the new Munis system. Created training materials and trained department AP users. Provided support and follow up as necessary.
- The new Munis system included paperless routing of purchase requisitions, AP invoicing and AP approvals.
- Successfully converted Payroll to the new Munis system. Converted time sheet entry to online entry. Trained users, trouble-shot problems and retrained as necessary.
- Implemented new benefits program for health insurance on the payroll system.
- Completed successful workers comp audit in the middle of the Payroll Systems conversion.
- Prepared 1099 Misc, 1099 R and W-2's on the new system.
- Prepared first and last form 1095 C's on the new system. All data had to be created and imported. First year of IRS requirement with short notice to accomplish. This was the first year of the IRS requirement with short notice to accomplish.
- Learned Munis report writing system to augment the system reports and to streamline the payroll process.
- Hired and trained new Payroll Specialist.

FY 16-17 INITIATIVES

- Cross train payroll and accounts payable to ensure each function has a backup.
- Implement positive pay for both payroll and accounts payable to eliminate the possibility of check fraud.
- Identify opportunities to automate processing of special purpose State payroll reports.
- Implement electronic Accounts Payable vendor payment to reduce the number of physical checks processed by December, 2016.

DISBURSEMENT OPERATIONS 11243

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|-------------------------------------|-----------|--------------|-----------|
| Description | Actual | Actual | Projected |
| Average time for vendor payments | Less than | Less than 15 | Less than |
| once approved by departments | 20 days | days | 20 days |
| (net 30 is industry standard) | once | once | once |
| | approved | approved | approved |
| Number of paychecks and direct | 7,652 | 6,946 | 7,200 |
| deposits processed | | | |
| Percent of payroll checks issued to | 91.5% | 92.8% | 95% |
| direct deposit | | | |
| Number of Invoices processed | 8,001 | 6,674 | 7,000 |
| | | | |
| Number of active vendors paid | 752 | 695 | 700 |
| during the year | | | |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|--------------------------------------|---------------------|---------------------|---------------------|
| Payroll Specialist | 1 | 1 | 1 |
| Fiscal Technician - Accounts Payable | 1 | 1 | 1 |
| Total | 2 | 2 | 2 |

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

DIVISION 11243

NAME DISBURSEMENT OPERATIONS

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|---------|---------|---------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 106,690 | 110,755 | 121,360 | 111,560 | 118,160 | 121,440 | 80 |
| 41002 | OVERTIME | 2,000 | 10,217 | 2,000 | 2,000 | 10,000 | 4,000 | 2,000 |
| 41003 | REG. P.T. WITH BENEFITS | - | - | - | - | - | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | _ | 7,895 | = | _ | = | - | = |
| 41008 | ANNUAL LEAVE CASH-IN | = | 1,251 | = | = | = | = | = |
| 41011 | NON-EXEMPT COMPTIME LIQ. | _ | 3,752 | = | _ | = | - | = |
| 41015 | PERFORMANCE BONUS | = | , - | = | 1,500 | 1,500 | = | = |
| TOTAL | PERSONAL SERVICES | 108,690 | 133,870 | 123,360 | 115,060 | 129,660 | 125,440 | 2,080 |
| 42001 | F.I.C.A. | 9,200 | 9,774 | 9,440 | 8,740 | 9,920 | 9,600 | 160 |
| 42002 | V.R.S. | 14,550 | 13,140 | 14,950 | 13,750 | 14,560 | 14,310 | (640) |
| 42003 | V.R.S. LIFE INS | 1,560 | 1,274 | 1,600 | 1,600 | 1,560 | 1,440 | (160) |
| 42007 | HEALTH INSURANCE | 18,480 | 15,977 | 17,250 | 15,850 | 11,120 | 12,200 | (5,050) |
| 42012 | CAFETERIA PLAN FEES | 70 | 79 | 70 | 70 | 70 | 70 | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 4,720 | 3,905 | 4,850 | 4,850 | 4,720 | 4,860 | 10 |
| 42021 | VRS HYBRID 401A MATCH | - | 53 | - | - | - | 650 | 650 |
| 42025 | VRS HYBRID DISABILITY | - | - | - | - | - | 390 | 390 |
| TOTAL | EMPLOYEE BENEFITS | 48,580 | 44,202 | 48,160 | 44,860 | 41,950 | 43,520 | (4,640) |
| 43308 | CONTRACTS/SERVICES | 30,850 | 28,716 | 13,250 | 23,850 | 23,850 | 19,030 | 5,780 |
| TOTAL | PURCHASED SERVICES | 30,850 | 28,716 | 13,250 | 23,850 | 23,850 | 19,030 | 5,780 |
| 45203 | POSTAL SERVICES | 3,260 | 3,525 | 4,300 | 4,300 | 4,260 | 4,300 | - |
| 45501 | MILEAGE REIMBURSEMENT | - | 10 | 100 | 100 | 50 | 100 | - |
| 45504 | CONVENTIONS/EDUCATION | 1,000 | 699 | 1,000 | 1,000 | 1,000 | 1,240 | 240 |
| 45801 | MEMBERSHIPS/DUES | - | - | 500 | 500 | - | - | (500) |
| TOTAL | OTHER CHARGES | 4,260 | 4,234 | 5,900 | 5,900 | 5,310 | 5,640 | (260) |
| 46012 | BOOKS/SUBSCRIPTIONS | 100 | - | 90 | 90 | 100 | 90 | - |
| 46015 | OPERATIONAL SUPPLIES | 3,800 | 2,856 | 2,000 | 4,500 | 4,500 | 2,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 3,900 | 2,856 | 2,090 | 4,590 | 4,600 | 2,090 | = |
| TOTAL | DISBURSEMENT OPERATIONS | 196,280 | 213,878 | 192,760 | 194,260 | 205,370 | 195,720 | 2,960 |

PURCHASING 11253

PURPOSE

The Purchasing Division supports the safeguarding of assets by ensuring the Town buys its goods and services at competitive prices while complying with state and local procurement laws.

ACTIVITIES/PRODUCTS/SERVICES

- Process requisitions into purchase orders.
- Issue Blanket Purchase Orders for Maintenance Agreements.
- Issue and process solicitations for competitive sealed bidding.
- Provide guidance and ensure compliance with Commonwealth and local procurement laws.
- Promote efficient, cost effective business practices by negotiating pricing and reviewing renewals for contracts.
- Reviews all Council items for Purchasing-related issues and advises department management when necessary.

FY 15-16 ACCOMPLISHMENTS

- Facilitated negotiations and the award of the IFB for the Community Center Renovation and Expansion project.
- Implemented the MUNIS Purchasing Module.
- Trained MUNIS users on Requisition Entry and various reports in the MUNIS Purchasing Module.
- Created MUNIS Purchasing Reference Documents as part of the electronic tools umbrella on the employee intranet.
- Partnered with the Grant Fiscal Agent to establish Project Accounting parameters in order to easily identify and report on CIP and Grant Funded projects.
- Successfully transitioned standard paper Requisitions to a paperless process.

PURCHASING 11253

FY 16-17 INITIATIVES

- Ongoing training for current and new users of the MUNIS Purchasing Module.
- Explore the MUNIS Contract Module as a potential electronic library for Purchasing Contracts solicited and awarded by the Town.
- Become Subject Matter Experts on the Purchasing reporting capabilities of MUNIS.
- Ensure the policies are followed to start the inclusion of fixed assets from the beginning of contract/purchase order.

PERFORMANCE STATISTICS

Based on Fiscal Year data

| Description | FY 2014 Actual | FY 2015 Actual | FY 2016 Projected |
|---------------------------------------|-------------------|-------------------|----------------------|
| Purchase Orders Issued | 406 | 432 | 550 |
| Blanket Purchase Orders Issued | 178 | 199 | 180 |
| Change to Purchase Orders or Blankets | <u>93</u> | <u>153</u> | <u>135</u> |
| Total | 677 | 784 | 865 |
| Invitation for Bids Issued | 25 | 9 | 24 |
| Request for Proposals Issued | <u>5</u> | $\underline{4}$ | <u>5</u> |
| Total | 30 | 14 | 29 |

| Dollar Amounts Processed | FY 2014 Actual | FY 2015 Actual | FY 2016 Projected |
|---------------------------------------|--------------------|--------------------|----------------------|
| Operating Budget Purchase Orders | \$4,548,843 | \$6,205,709 | \$4,500,000 |
| Blanket Purchase Orders | \$2,180,736 | \$2,483,986 | \$2,260,000 |
| Change to Purchase Orders or Blankets | -\$36,950 | \$558,299 | \$1,500,000 |
| CIP & Grants through IFBs & RFPs | <u>\$2,381,270</u> | <u>\$3,286,595</u> | <u>\$12,900,000</u> |
| Total | \$9,073,899 | \$12,534,589 | \$21,160,000 |

PURCHASING 11253

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------|---------------------|---------------------|---------------------|
| Purchasing Agent | 1 | 1 | 1 |
| Buyer | .625 | .625 | .625 |
| Total | 1.625 | 1.625 | 1.625 |

FY 16-17 BUDGET CHANGES

• Add \$525 to Memberships/Dues for the annual license of the NIGP Codes for MUNIS and \$160 for VEGPA Membership Dues transferred from Central Services.

DIVISION 11253 NAME PURCHASING

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|-------------------------|---------|---------|---------|----------|-----------|----------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 83,000 | 83,339 | 85,300 | 85,300 | 85,300 | 87,790 | 2,490 |
| 41003 | REG. P.T. WITH BENEFITS | 32,240 | 32,371 | 33,130 | 33,130 | 33,130 | 34,090 | 960 |
| 41008 | ANNUAL LEAVE CASH-IN | - | 1,596 | - | = | - | = | = |
| TOTAL | PERSONAL SERVICES | 115,240 | 117,306 | 118,430 | 118,430 | 118,430 | 121,880 | 3,450 |
| 42001 | F.I.C.A. | 8,820 | 8,763 | 9,060 | 9,060 | 9,060 | 9,150 | 90 |
| 42002 | V.R.S. | 10,230 | 10,226 | 10,510 | 10,510 | 10,510 | 10,820 | 310 |
| 42003 | V.R.S. LIFE INS | 1,100 | 988 | 1,130 | 1,130 | 1,130 | 1,040 | (90) |
| 42007 | HEALTH INSURANCE | 6,770 | 7,110 | 5,840 | 5,840 | 5,390 | 6,190 | 350 |
| 42012 | CAFETERIA PLAN FEES | - | 63 | 60 | 60 | 60 | 60 | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 3,320 | 3,307 | 3,410 | 3,410 | 3,410 | 3,510 | 100 |
| TOTAL | EMPLOYEE BENEFITS | 30,240 | 30,458 | 30,010 | 30,010 | 29,560 | 30,770 | 760 |
| 43308 | CONTRACTS/SERVICES | - | - | - | - | - | 530 | 530 |
| 43601 | ADVERTISING | 500 | 314 | 500 | 1,000 | 1,000 | 500 | |
| TOTAL | PURCHASED SERVICES | 500 | 314 | 500 | 1,000 | 1,000 | 1,030 | 530 |
| 45404 | CENTRAL COPIER CHARGES | 600 | 773 | 600 | 600 | 1,000 | 600 | - |
| 45504 | CONVENTIONS/EDUCATION | 1,400 | - | 2,300 | 1,800 | 1,400 | 2,990 | 690 |
| 45801 | MEMBERSHIPS/DUES | 500 | 380 | 500 | 500 | 380 | 1,920 | 1,420 |
| TOTAL | OTHER CHARGES | 2,500 | 1,153 | 3,400 | 2,900 | 2,780 | 5,510 | 2,110 |
| 46015 | OPERATIONAL SUPPLIES | 1,500 | 1,324 | 1,500 | 1,500 | 1,000 | 1,500 | - |
| TOTAL | MATERIALS AND SUPPLIES | 1,500 | 1,324 | 1,500 | 1,500 | 1,000 | 1,500 | - |
| TOTAL | PURCHASING | 149,980 | 150,555 | 153,840 | 153,840 | 152,770 | 160,690 | 6,850 |

DATA PROCESSING 11270

PURPOSE

The purpose of the Data Processing Division is to account for the cost of financial software systems essential to the operations of the other finance departments and those of users in other departments

ACTIVITIES/PRODUCTS/SERVICES

• The costs in this department were transferred to 11241 – Finance Administration in FY 15-16.

FY 16-17 BUDGET CHANGES

• As noted above, transferred to Finance Administration.

DIVISION 11270

NAME DATA PROCESSING

| ACCOUNT | FY 14-15FY 15-16 TITLE BUDGET ACTUAL BUDGET REVISED | | | | NET | | | |
|---------|---|--------|--------|--------|---------|-----------|---------|--------|
| NUMBER | IIILE | RODGEI | ACTUAL | BODGET | KEVISED | ESTIMATED | ADOPTED | CHANGE |
| 43302 | FINANCIAL SYSTEM MTCE | 62,380 | 61,568 | - | - | - | - | - |
| TOTAL | PURCHASED SERVICES | 62,380 | 61,568 | - | - | - | - | = |
| 46015 | OPERATIONAL SUPPLIES | 500 | 295 | _ | _ | _ | _ | _ |
| TOTAL | MATERIALS AND SUPPLIES | 500 | 295 | - | - | - | - | - |
| | | | | | | | | |
| TOTAL | DATA PROCESSING | 62,880 | 61,863 | - | - | - | - | - |

CENTRAL SERVICES 11271

PURPOSE

The purpose of the Central Services Division is to provide receptionist, switchboard, administrative support and basic accounting duties for the Town of Vienna. Prepares and performs various data entry and data analysis projects for the Finance Department.

ACTIVITIES/PRODUCTS/SERVICES

- Answers phones and provides directions and information for walk-in customers and visitors to Town Hall.
- Sorts and distributes incoming mail for town departments.
- Prepares approximately 85,000 annual payments for posting to POS system.
- Runs postage meter for all Town Hall staff including departmental accounting for postage.
- Inputs payment data and address and status changes for dog licenses.
- Regularly scans documents to document management system for Finance.
- Coordinates and prepares various large-scale correspondence projects for the Finance Department.
- Prepares various journal entries and performs light account reconciliations.
- Enters journal entries into the financial accounting system.
- Performs other projects and analysis as required.

FY 15-16 ACCOMPLISHMENTS

- Created mail merge document for use in Munis dog license module that will serve as our standard renewal dog license bill.
- Scanned significant number of water/sewer historical street files into document management system.
- Provided vehicle licensing and general ledger administrative support.
- Assisted with Munis Business License conversion file preparation. Files were used to load our legacy system data into the new revenue database.
- Provided ongoing administrative support for the Finance Director.
- Completed Excel training class.
- Performed multiple, light account reconciliations for the Deputy Director and Finance Operations Manager.
- Ensured outgoing mail is sent out on a timely basis.

CENTRAL SERVICES 11271

- Provided clerical support for all town departments.
- Answered and directed all incoming calls to Town of Vienna main line. Greeted and directed all visitors to Town Hall.
- Learned new journal entry posting procedures in the Munis financial system.

FY 16-17 INITIATIVES

- Continue to scan water and sewer historical files to document management system.
- Continue to learn to how use the Munis financial system for report generation and research to be able to provide further project assistance.
- Provide assistance with Munis data conversion activities.
- Continue to schedule department wide staff meetings.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--------------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Approximate number of incoming | N/A | N/A | 11,200 |
| calls to the Town's main telephone | | | |
| line | | | |
| Approximate number of internal calls | N/A | N/A | 1,800 |
| handled by the switchboard operator | | | |
| Percent of Water and Sewer files | | | |
| electronically available | 20% | 42% | 80% |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------|---------------------|---------------------|---------------------|
| Fiscal Assistant | 1 | 1 | 1 |
| Total | 1 | 1 | 1 |

FINANCE DEPARTMENT FY 16-17 BUDGET

CENTRAL SERVICES 11271

FY 16-17 BUDGET CHANGES

• Additional funds for leasing costs of new postage machine.

DIVISION 11271

NAME CENTRAL SERVICES

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|--------|--------|--------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 37,040 | 39,434 | 39,560 | 39,560 | 39,560 | 39,920 | 360 |
| 41002 | OVERTIME | - | 194 | - | - | 440 | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 14,680 | - | - | - | - | - |
| TOTAL | PERSONAL SERVICES | 37,040 | 54,308 | 39,560 | 39,560 | 40,000 | 39,920 | 360 |
| 42001 | F.I.C.A. | 4,150 | 4,196 | 3,030 | 3,030 | 3,060 | 3,030 | - |
| 42002 | V.R.S. | 6,680 | 4,405 | 4,870 | 4,870 | 4,870 | 4,520 | (350) |
| 42003 | V.R.S. LIFE INS | 720 | 444 | 520 | 520 | 520 | 470 | (50) |
| 42004 | LOCAL PENSION PLAN | 7,240 | 2,448 | - | - | - | = | = |
| 42007 | HEALTH INSURANCE | 6,510 | 2,205 | 5,840 | 5,840 | - | - | (5,840) |
| 42012 | CAFETERIA PLAN FEES | - | - | - | - | - | - | - |
| 42018 | ER CONTRIBUTIONS:DC401A | - | 59 | 1,580 | 1,580 | 1,580 | 1,600 | 20 |
| 42021 | VRS HYBRID 401A MATCH | - | 192 | - | - | - | 400 | 400 |
| 42025 | VRS HYBRID DISABILITY | - | 114 | - | - | - | 240 | 240 |
| TOTAL | EMPLOYEE BENEFITS | 25,300 | 14,063 | 15,840 | 15,840 | 10,030 | 10,260 | (5,580) |
| 43301 | EQUIPMT MTCE CONTRACTS | 1,350 | 599 | 1,350 | 1,350 | 600 | - | (1,350) |
| 43308 | CONTRACTS/SERVICES | 17,160 | 15,778 | - | - | - | 2,000 | 2,000 |
| TOTAL | PURCHASED SERVICES | 18,510 | 16,377 | 1,350 | 1,350 | 600 | 2,000 | 650 |
| 45203 | POSTAL SERVICES | - | 103 | - | - | - | - | - |
| 45504 | CONVENTIONS/EDUCATION | 180 | - | 500 | 500 | 500 | 500 | - |
| 45801 | MEMBERSHIPS/DUES | 1,500 | 1,485 | 1,680 | 1,680 | 1,680 | 130 | (1,550) |
| TOTAL | OTHER CHARGES | 1,680 | 1,588 | 2,180 | 2,180 | 2,180 | 630 | (1,550) |
| 46015 | OPERATIONAL SUPPLIES | 800 | 1,035 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 800 | 1,035 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| TOTAL | CENTRAL SERVICES | 83,330 | 87,372 | 59,930 | 59,930 | 53,810 | 53,810 | (6,120) |

GANG TASK FORCE 11275

PURPOSE

Thirteen Northern Virginia jurisdictions formed the Northern Virginia Regional Gang Task Force (NVRGTF) to combat regional gang activity in 2003. The Task Force collaborates with Federal and state agencies and shares enforcement resources and the administration of community-based anti-gang intervention and prevention programs to reduce recidivism and the influence of gangs in the region. The Town of Vienna is the Fiscal Agent for the NVRGTF, responsible for the fiduciary oversight of the funds provided by Federal, state and local agencies. The purpose of the Grant Fiscal Agent II is to provide professional and administrative support for the management and operations of NVRGTF.

ACTIVITIES/PRODUCTS/SERVICES

- Grant & Equitable Seizure Fund Management: Administer all fiscal aspects of grants in accordance with grant terms and conditions to include:
 - o Analyze grant fiscal and operational progress vs performance measures and budget limits; complete required reports for Federal and State granting agencies and Task Force management within deadlines.
 - o Prepare and process reimbursement requests to State and Federal agencies.
 - Review invoices and process reimbursements for 13 member jurisdictions, grant sub-recipients, and 3 non-profit partners.
 - o Determine funding source for program expenses. Maintain records to show sources and uses of grant funds.
 - o Purchasing: approve and order equipment/supplies in accordance with Purchasing Procedures and grant terms.
 - o Assess operational status of programs through on-site visits and audits.
 - o Maintain protocols for online federal and state grant management system access.
 - o Familiarity with changing federal and state regulations is required.
- Grant Applications: Search for and develop new grants to continue the work
 of the task force. Participate in the analytical support, program design, and
 coordination required to develop grant applications along with NVRGTF
 partners, including research groups, and community service groups.
 Interface with Town of Vienna staff, Executive Steering Team, Executive
 Director, Finance Director and the Jurisdictional Financial Liaisons to ensure
 everyone is aware when a grant application is awarded and involves one of
 the above departments or jurisdictions.
- Budget: Work with Executive Director and Finance Director to develop annual budgets. Prepare comparisons of actual expenses vs budgeted

GANG TASK FORCE 11275

amounts and other financial analyses to assist in decision-making. Answer questions from jurisdictions regarding budget availability. Oversee process to make changes to budgets and reallocations within budget.

- Administrative cost oversight: prepare billing for fiscal agent's salary and benefits, audit reimbursement requests for the Executive Director and his staff, and monitor and audit cell phone, vehicle rental, credit card, and travel expense accounts. Expenses are reconciled and paid on a timely basis.
- Member contributions administration: Prepare annual invoices. Record receipts correctly and in a timely manner.
- Accounting: Check, review, authorize and update accounts for Grants and related accounts. Respond to questions from outside auditors as required.
- Cash Management: Prepare approval requests for disbursements of funds.
 Ensure that funds are disbursed only as prescribed by the funding agency.
 Maintain records to show sources and uses of funds. Perform secondary bank reconciliations to ensure that funds are available for Task Force purposes as needed. Monitor bank accounts for fees, interest, and correctness
- Financial analysis: As required, both self-directed and in response to inquiries from the Finance Director, Executive Director and Financial Liaisons from other Jurisdictions.

FY 15-16 ACCOMPLISHMENTS

- Prepared and presented annual budget to Chief's Board.
- Reviewed, enforced federal grant requirement for the partners reimbursement request for each quarter.

FY 16-17 INITIATIVES

- Prepared invoices for all jurisdictions.
- Received remittances from jurisdictions.
- Prepared reimbursement request in TOV system and ensured payment remittances to appropriate jurisdiction.

GANG TASK FORCE 11275

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|----------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Process reimbursements within 30 | 95% | 95% | 95% |
| days | | | |
| Reporting for grant agencies by | 100% | 95% | 100% |
| deadline | | | |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|-----------------------|---------------------|---------------------|---------------------|
| Grant Fiscal Agent II | 1 | 1 | 1 |
| Total | 1 | 1 | 1 |

Note: 85% of Salary and Benefits are reimbursed by NVRGTF. GFA is assigned to Town of Vienna grant administration (Finance) for 15% of time.

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 11275

NAME GANG TASK FORCE

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|--------|--------|--------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 62,000 | 49,774 | 63,710 | 63,710 | 68,910 | 68,440 | 4,730 |
| 41003 | REG. P.T. WITH BENEFITS | - | 5,380 | - | - | - | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 179 | - | - | - | - | - |
| TOTAL | PERSONAL SERVICES | 62,000 | 55,333 | 63,710 | 63,710 | 68,910 | 68,440 | 4,730 |
| 42001 | F.I.C.A. | 4,740 | 3,959 | 4,870 | 4,870 | 5,270 | 5,130 | 260 |
| 42002 | V.R.S. | 7,640 | 5,886 | 7,850 | 7,850 | 8,490 | 6,040 | (1,810) |
| 42003 | V.R.S. LIFE INS | 820 | 619 | 840 | 840 | 910 | 810 | (30) |
| 42007 | HEALTH INSURANCE | 6,770 | 7,532 | 5,840 | 5,840 | 5,390 | 6,190 | 350 |
| 42018 | ER CONTRIBUTIONS:DC401A | 1,860 | 930 | 1,910 | 1,910 | 1,910 | 2,740 | 830 |
| 42021 | VRS HYBRID 401A MATCH | - | 520 | - | - | - | 2,400 | 2,400 |
| 42025 | VRS HYBRID DISABILITY | - | 211 | - | - | - | 400 | 400 |
| TOTAL | EMPLOYEE BENEFITS | 21,830 | 19,658 | 21,310 | 21,310 | 21,970 | 23,710 | 2,400 |
| 45203 | POSTAL SERVICES | 200 | 79 | 120 | 120 | 120 | 120 | - |
| 45404 | CENTRAL COPIER CHARGES | 50 | 156 | 300 | 300 | 300 | 300 | - |
| TOTAL | OTHER CHARGES | 250 | 234 | 420 | 420 | 420 | 420 | - |
| 46015 | OPERATIONAL SUPPLIES | 500 | 283 | - | - | - | 200 | 200 |
| TOTAL | MATERIALS AND SUPPLIES | 500 | 283 | = | = | = | 200 | 200 |
| TOTAL | GANG TASK FORCE | 84,580 | 75,509 | 85,440 | 85,440 | 91,300 | 92,770 | 7,330 |

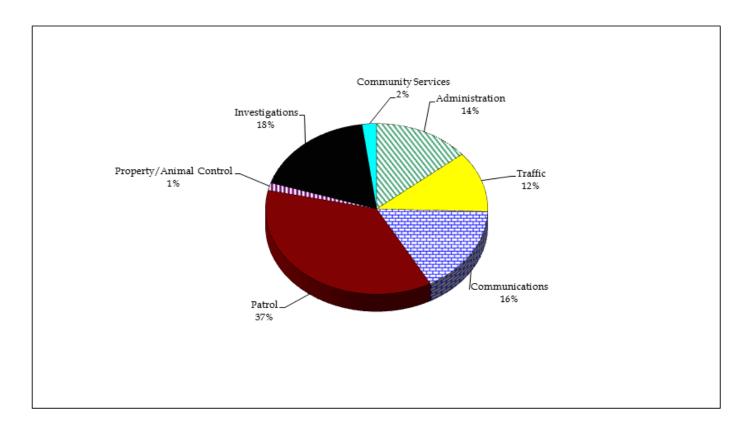
POLICE

Mission

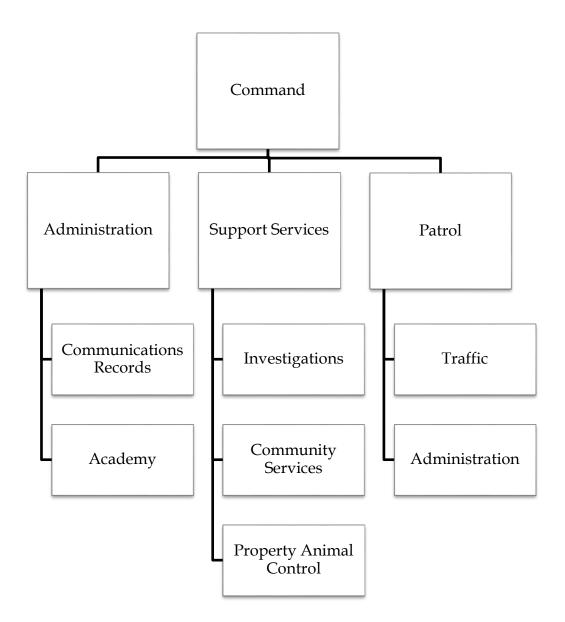
To enforce laws, investigate crimes, and suppress criminal activity employing a community oriented philosophy.

POLICE

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|-------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Administration | 819,084 | 909,020 | 922,520 | 923,840 | 903,770 | -5,250 |
| Traffic | 611,976 | 704,920 | 709,580 | 701,290 | 748,270 | 43,350 |
| Communications | 1,040,076 | 1,110,220 | 1,114,120 | 1,108,500 | 1,065,940 | -44,280 |
| Patrol | 2,478,159 | 2,289,850 | 2,300,430 | 2,323,280 | 2,366,290 | 76,440 |
| Property/Animal Control | 93,544 | 90,050 | 91,550 | 91,550 | 92,850 | 2,800 |
| Investigations | 1,019,570 | 1,129,490 | 1,132,630 | 1,131,470 | 1,163,510 | 34,020 |
| Community Services | 129,825 | 133,130 | 134,470 | 132,770 | 136,300 | 3,170 |
| Police | 6,192,234 | 6,366,680 | 6,405,300 | 6,412,700 | 6,476,930 | 110,250 |



POLICE



ADMINISTRATION DIVISION 13110

PURPOSE

The Administration Division is responsible for the overall management of the department including all matters relating to policy, operations and discipline. It is responsible for policy formulation and dissemination and for ensuring the appropriate staffing, training, coordination and fiscal management of all department functions. This section also writes and keeps up-to-date all entries to the Manual of Regulations and General Orders.

ACTIVITIES/PRODUCTS/SERVICES

- Ensures direction, leadership and management to all department employees.
- Responsible for the recruitment, selection, development and retention of sworn and civilian employees.
- Research, plan and budget for police service needs for current and future years.
- Ensure the integrity of the department and its members in order to maintain strong public trust.
- Provide progressive training opportunities for all department members.
- Ensures accurate records and reports are maintained or completed as required by policy or law.

FY 15-16 ACCOMPLISHMENTS

- Successfully replaced Administrative II position.
- Completed range cleaning.
- Replaced patrol rifles.
- Began the process of re-writing and organizing General Orders.
- Four officers graduated from the Leadership in Police Organizations (LPO) program.

FY 16-17 INITIATIVES

- Update records management system.
- Conduct in-house administrative investigations training.
- Continue with General Orders project with the goal of having the ability to achieve accreditation at some point.
- Conduct Emergency Management training.

ADMINISTRATION DIVISION 13110

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---|--------|----------------|-----------|
| Description | Actual | Actual | Projected |
| Number of hours of in-service | 2,893 | 2969 | 3000 |
| training completed | | | |
| Number of department General | 5 | 76 | 100 |
| Orders reviewed | | (30% complete) | |
| Number of citizen commendations | 61 | 65 | 65 |
| received | | | |
| Number of Administrative Investigations | 6 | 7 | 7 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|-----------------------------|---------------------|---------------------|---------------------|
| Chief of Police | 1 | 1 | 1 |
| Deputy Chief of Police | 1 | 1 | 1 |
| Administrative Assistant II | 1 | 1 | 1 |
| Total | 3 | 3 | 3 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 13110

NAME POLICE ADMINISTRATION

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|---------|---------|---------|----------|-----------|----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 41001 | SALARIES AND WAGES | 345,730 | 347,265 | 355,280 | 355,280 | 355,280 | 349,530 | (5,750) |
| 41002 | OVERTIME | 1,580 | 458 | 1,580 | 1,580 | 900 | 1,580 | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | - | - | 2,500 | 12,130 | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 4,227 | - | 5,500 | 11,010 | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 347,310 | 351,949 | 356,860 | 366,360 | 380,820 | 351,110 | (5,750) |
| 42001 | F.I.C.A. | 26,570 | 24,239 | 27,300 | 27,300 | 27,300 | 26,860 | (440) |
| 42002 | V.R.S. | 42,590 | 42,593 | 43,770 | 43,770 | 43,770 | 43,060 | (710) |
| 42003 | V.R.S. LIFE INS | 4,560 | 4,114 | 4,690 | 4,690 | 4,690 | 4,150 | (540) |
| 42004 | LOCAL PENSION PLAN | 9,430 | 10,936 | 11,910 | 11,910 | 11,910 | - | (11,910) |
| 42005 | POLICE PENSION | 21,990 | 8,413 | 22,850 | 22,850 | 12,850 | 21,280 | (1,570) |
| 42007 | HEALTH INSURANCE | 15,080 | 31,994 | 26,020 | 26,020 | 29,000 | 41,520 | 15,500 |
| 42010 | CLOTHING ALLOWANCE | 41,000 | 39,122 | 41,000 | 41,000 | 41,000 | 41,000 | - |
| 42012 | CAFETERIA PLAN FEES | 180 | - | - | - | - | - | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 5,970 | 5,947 | 6,140 | 6,140 | 6,140 | 6,310 | 170 |
| TOTAL | EMPLOYEE BENEFITS | 167,370 | 167,359 | 183,680 | 183,680 | 176,660 | 184,180 | 500 |
| 43101 | CONSULTING SERVICES | 5,500 | 1,400 | 5,500 | 5,500 | 4,000 | 5,500 | - |
| 43106 | TRANSLATION SERVICES | 2,000 | 1,256 | 2,000 | 2,000 | 2,000 | 2,000 | - |
| 43301 | EQUIPMT MTCE CONTRACTS | 1,000 | 1,376 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 43304 | H/AC MTCE CONTRACT | 6,500 | 6,119 | 6,500 | 6,500 | 6,500 | 6,500 | = |
| 43307 | REPAIR/MTCE SVCES | 5,000 | 3,485 | 5,000 | 8,500 | 8,500 | 5,000 | - |
| 43308 | CONTRACTS/SERVICES | 30,000 | 17,691 | 30,000 | 30,000 | 30,000 | 30,000 | - |
| 43702 | JANITORIAL/CUSTODIAL SVCE | 14,500 | 11,160 | 14,500 | 14,500 | 14,500 | 14,500 | - |
| TOTAL | PURCHASED SERVICES | 64,500 | 42,487 | 64,500 | 68,000 | 66,500 | 64,500 | - |
| | | | | | | | | |
| 45101 | ELECTRICITY | 26,720 | 29,192 | 26,720 | 26,720 | 26,720 | 26,720 | - |
| 45102 | NATURAL GAS | 4,000 | 245 | 4,000 | 4,000 | 4,000 | 4,000 | - |
| 45104 | WATER/SEWER SVCE | 960 | 1,362 | 960 | 960 | 960 | 960 | - |
| 45202 | LONG DIST SERVICE | 800 | 388 | 800 | 800 | 500 | 800 | - |
| 45203 | POSTAL SERVICES | 1,500 | 681 | 1,500 | 1,500 | 800 | 1,500 | - |
| 45402 | EQUIPMENT RENTAL | 7,200 | 5,995 | 7,200 | 7,200 | 7,200 | 7,200 | - |
| 45404 | CENTRAL COPIER CHARGES | 200 | 373 | 200 | 1,200 | 200 | 200 | = |
| 45801 | MEMBERSHIPS/DUES | 1,200 | 590 | 1,200 | 1,200 | 1,000 | 1,200 | - |
| TOTAL | OTHER CHARGES | 42,580 | 38,826 | 42,580 | 43,580 | 41,380 | 42,580 | - |
| 46001 | OFFICE SUPPLIES | 9,900 | 7,858 | 9,900 | 10,180 | 10,180 | 9,900 | - |
| 46007 | REPAIR/MTCE SUPPLIES | 5,000 | 100 | 5,000 | 5,000 | 5,000 | 5,000 | - |
| 46008 | VEHICLE/EQUIPMT FUELS | 60,000 | 62,398 | 60,000 | 57,500 | 57,500 | 60,000 | = |
| 46009 | VEH/EQUIPMT MTCE SUPPLIES | 23,000 | 22,260 | 23,000 | 23,000 | 20,000 | 23,000 | - |
| 46010 | POLICE SUPPLIES | 38,880 | 27,904 | 40,000 | 44,000 | 44,000 | 40,000 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 24,400 | 16,537 | 24,400 | 24,400 | 24,400 | 24,400 | - |
| 46012 | BOOKS/SUBSCRIPTIONS | 600 | - | 600 | 600 | 400 | 600 | - |
| 46015 | OPERATIONAL SUPPLIES | 8,000 | 12,112 | 8,000 | 8,000 | 8,000 | 8,000 | - |
| 46019 | OTHER SUPPLIES | 15,620 | 11,328 | 14,500 | 14,220 | 14,500 | 14,500 | - |
| 46022 | RANGE SUPPLIES | 18,000 | 13,453 | 18,000 | 18,000 | 18,000 | 18,000 | - |
| 46031 | TIRES AND TUBES | 6,000 | 3,861 | 6,000 | 5,000 | 5,000 | 6,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 209,400 | 177,812 | 209,400 | 209,900 | 206,980 | 209,400 | - |
| 47201 | TRAINING PROGRAMS | 16,000 | 13,315 | 16,000 | 16,000 | 16,000 | 16,000 | - |
| 47230 | GANG TASK FORCE | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - |
| TOTAL | PROGRAM AND SERVICES | 41,000 | 38,315 | 41,000 | 41,000 | 41,000 | 41,000 | - |
| | | • | | | • | | • | |
| 48102 | FURN/FIXTURE REPLACEMENT | 4,000 | 1,444 | 4,000 | 4,000 | 3,500 | 4,000 | - |
| 48201 | ADDITIONAL MACH/EQUIPMT | 3,000 | 892 | 3,000 | 3,000 | 3,000 | 3,000 | - |
| 48299 | EQUIPMENT RESERVE | 4,000 | - | 4,000 | 3,000 | 4,000 | 4,000 | - |

DIVISION 13110

NAME POLICE ADMINISTRATION

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | | NET |
|---------|-----------------------|---------|----------|---------|----------|-----------|---------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| TOTAL | CAPITAL OUTLAY | 11,000 | 2,335 | 11,000 | 10,000 | 10,500 | 11,000 | - |
| TOTAL | POLICE ADMINISTRATION | 883,160 | 819,084 | 909,020 | 922,520 | 923,840 | 903,770 | (5,250) |

TRAFFIC DIVISION 13130

PURPOSE

The Traffic Division is responsible for the enforcement of traffic laws within the Town of Vienna. Traffic officers also provide traffic control for funerals, accidents and other events as required. Members of this unit conduct education and training for the public, Town employees and police officers on traffic related matters.

ACTIVITIES/PRODUCTS/SERVICES

- Enforce traffic laws with radar/lidar enforcement and through general observation.
- Respond to calls as needed.
- Conduct traffic control and crowd control for special events.
- Operate classifier program to accumulate traffic data.
- Support Transportation Safety Commission by assigning the traffic supervisor to attend meetings and provide data for traffic studies.
- Assist in installing safety seats.

FY 15-16 ACCOMPLISHMENTS

- Completed cross training for all traffic officers on the use of the smart trailers and classifiers.
- Continued to provide support to the TSC.
- Trained new motor officer.
- Maintained the speed enforcement equipment for the department.

FY 16-17 INITIATIVES

- Monitor the progress of the VDOT Route 66 project and its effects of traffic.
- Continue to support a pedestrian and bicycle friendly community.

TRAFFIC DIVISION 13130

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|-------------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Number of dispatched events | 1,507 | 1,208 | 1,500 |
| Number of traffic summons | 3,781 | 3,277 | 3,800 |
| Number of special events worked | 20 | 23 | 23 |
| Number of traffic studies conducted | 8 | 10 | 9 |
| Number of funeral escorts | 28 | 40 | 34 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------|---------------------|---------------------|---------------------|
| Sergeant | 1 | 1 | 1 |
| Police Officers | 5 | 5 | 5 |
| Total | 6 | 6 | 6 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 13130 NAME TRAFFIC

| ACCOUNT | FY 14-15FY 15-16 | | | FY 16-17 | NET | | | |
|---------|---------------------------|---------|---------|----------|---------|-----------|---------|--------------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 479,390 | 386,694 | 447,710 | 447,710 | 447,710 | 484,950 | 37,240 |
| 41002 | OVERTIME | 52,100 | 41,019 | 45,890 | 50,550 | 50,550 | 45,890 | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 4,534 | - | - | 1,980 | - | - |
| 41007 | HOLIDAY PAY | 20,000 | 19,639 | 23,000 | 23,000 | 23,000 | 23,000 | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 3,691 | - | - | 1,810 | - | - |
| 41011 | NON-EXEMPT COMPTIME LIQ. | - | 136 | - | - | - | - | - |
| TOTAL | PERSONAL SERVICES | 551,490 | 455,713 | 516,600 | 521,260 | 525,050 | 553,840 | 37,240 |
| 42001 | F.I.C.A. | 41,880 | 34,626 | 39,220 | 39,220 | 39,220 | 42,370 | 3,150 |
| 42002 | V.R.S. | 59,060 | 47,043 | 55,160 | 55,160 | 55,160 | 58,550 | 3,390 |
| 42003 | V.R.S. LIFE INS | 6,330 | 4,544 | 5,910 | 5,910 | 5,000 | 5,830 | (80) |
| 42005 | POLICE PENSION | 38,300 | 22,361 | 36,170 | 36,170 | 25,000 | 33,810 | (2,360) |
| 42007 | HEALTH INSURANCE | 57,930 | 41,655 | 42,800 | 42,800 | 42,800 | 43,980 | 1,180 |
| 42012 | CAFETERIA PLAN FEES | - | 63 | 60 | 60 | 60 | 60 | - |
| 42021 | VRS HYBRID 401A MATCH | - | - | - | - | - | 520 | 520 |
| 42025 | VRS HYBRID DISABILITY | - | - | - | - | - | 310 | 310 |
| TOTAL | EMPLOYEE BENEFITS | 203,500 | 150,291 | 179,320 | 179,320 | 167,240 | 185,430 | 6,110 |
| 46015 | OPERATIONAL SUPPLIES | 8,000 | 5,971 | 8,000 | 8,000 | 8,000 | 8,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 8,000 | 5,971 | 8,000 | 8,000 | 8,000 | 8,000 | - |
| 48103 | COMMUN EQUIPT REPLACEMENT | 1,000 | - | 1,000 | 1,000 | 1,000 | 1,000 | - |
| TOTAL | CAPITAL OUTLAY | 1,000 | = | 1,000 | 1,000 | 1,000 | 1,000 | = |
| TOTAL | TRAFFIC | 763,990 | 611,976 | 704,920 | 709,580 | 701,290 | 748,270 | 43,350 |

COMMUNICATION DIVISION 13140

PURPOSE

The Communication Division and its subsection, Records and Information Technologies, are the means by which the Vienna Police Department receives and dispatches requests for services. The Records Division is the storehouse for all records, statistics, citations and documents, both hard copy as well as electronic. The Information Technologies Division installs and maintains the many computer systems, software, networks as well as all hardware equipment.

ACTIVITIES/PRODUCTS/SERVICES

- Ensures rapid dispatch of appropriate department personnel in answer to citizen calls.
- Manage telephone systems consisting of 20 separate lines, including a telecommunication device for the deaf.
- Operate radio systems that include the Vienna Police, Fairfax County Police and Fire, Police Mutual Aid Radio System/Mutual Aid Radio Network Interface System (regional interoperability channels) and the Town of Vienna Public Works channels after hours.
- Utilize computer systems to include New World Computer Aided Dispatch/Record Management System, the National Criminal Information Center and Virginia Crime Information Network, Video Security System, Emergency Management System and others.
- Maintain documents and produce statistics needed by the department. (Records)
- Enter citations, parking tickets and warrants; and maintain accident reports and log criminal arrests. (Records)
- Archive and store documents on a schedule set forth by the Commonwealth of Virginia. (Records)
- Maintain the department computer networks, as well as all hardware and software. (Information Technologies)
- Research and report on projects and department missions. (Information Technologies)
- Process and coordinate all Freedom of Information Act requests addressed to the Police Department.

COMMUNICATION DIVISION 13140

FY 15-16 ACCOMPLISHMENTS

- Implemented text-to-911 system.
- Installed In-Car Video (ICV) system in patrol vehicles.
- Provided training to officers to make ICV system fully operational.
- Installed two-factor authentication (2FA) system per State Police Regulations.
- Began Patrol radio replacement to comply with Fairfax County upgrade.
- Replaced and configured 4 Patrol laptop computers.
- Expanded memory capacity for ICV system to meet retention requirements.
- Completed upgrade from Windows XP to Version 7 on desktop computers.
- Successfully completed the FBI / State audit for IT systems.

FY 16-17 INITIATIVES

- Replace computer server for PD security cameras.
- Upgrade dispatch consoles.
- Complete installation of Live Scan fingerprint terminal.
- Establish in-house recording of phone and radio communications.
- Upgrade New World Computer Aided Distpatch.
- Establish formal dispatcher training program.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--|------------------|---------|-----------------|
| Description | Actual | Actual | Projected |
| Number of Processed "Dispatched Events" | 14,095 | 12,723 | 13,000 |
| Number of Traffic Arrests (Citations) | 9,305 | 8,058 | 8,500 |
| Number of Criminal Arrests (Persons / Charges) | 608/648 | 559/611 | 550/600 |
| Efficiency % of mandated Incident Based Crime Reporting | 97.4% | 95.77% | 95% |
| Total Phone Calls into Dispatch Center | ≈41 <i>,</i> 777 | ≈45,564 | ≈ 42,500 |

COMMUNICATION DIVISION 13140

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|-----------------------------------|---------------------|---------------------|---------------------|
| Lieutenant | 1 | 1 | 1 |
| Communication/Records Coordinator | 1 | 1 | 1 |
| Dispatcher I & II | 6 | 6 | 6 |
| Police Training Officer | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Total | 10 | 10 | 10 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 13140

NAME COMMUNICATIONS

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|-----------|-----------|-----------|-----------|-----------|-----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 620,360 | 601,020 | 641,100 | 641,100 | 641,100 | 639,570 | (1,530) |
| 41002 | OVERTIME | 60,000 | 61,777 | 61,000 | 61,900 | 61,900 | 61,000 | - |
| 41007 | HOLIDAY PAY | 17,000 | 19,225 | 20,000 | 20,000 | 20,000 | 20,000 | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 3,234 | - | - | 4,920 | - | - |
| 41011 | NON-EXEMPT COMPTIME LIQ. | - | 456 | - | - | - | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 3,000 | 3,000 | - | - |
| TOTAL | PERSONAL SERVICES | 697,360 | 685,712 | 722,100 | 726,000 | 730,920 | 720,570 | (1,530) |
| 42001 | F.I.C.A. | 53,350 | 49,766 | 54,940 | 54,940 | 54,940 | 55,120 | 180 |
| 42002 | V.R.S. | 78,250 | 75,135 | 80,880 | 80,880 | 80,880 | 61,360 | (19,520) |
| 42003 | V.R.S. LIFE INS | 8,380 | 7,273 | 8,670 | 8,670 | 8,670 | 6,190 | (2,480) |
| 42004 | LOCAL PENSION PLAN | 17,010 | 12,536 | 21,480 | 21,480 | 15,000 | 15,000 | (6,480) |
| 42005 | POLICE PENSION | 16,900 | 13,824 | 17,560 | 17,560 | 14,000 | 6,010 | (11,550) |
| 42007 | HEALTH INSURANCE | 75,130 | 81,348 | 71,470 | 71,470 | 71,470 | 69,040 | (2,430) |
| 42012 | CAFETERIA PLAN FEES | 130 | 95 | 130 | 130 | 130 | 60 | (70) |
| 42018 | ER CONTRIBUTIONS:DC401A | 10,970 | 9,850 | 11,800 | 11,800 | 11,800 | 10,130 | (1,670) |
| 42021 | VRS HYBRID 401A MATCH | - | 165 | - | - | - | 800 | 800 |
| 42025 | VRS HYBRID DISABILITY | - | 97 | - | - | - | 470 | 470 |
| TOTAL | EMPLOYEE BENEFITS | 260,120 | 250,089 | 266,930 | 266,930 | 256,890 | 224,180 | (42,750) |
| 43301 | EQUIPMT MTCE CONTRACTS | 100,190 | 88,406 | 85,190 | 85,190 | 85,190 | 85,190 | - |
| 43306 | RADIO MTCE CONTRACTS | 16,500 | 15,069 | 16,500 | 16,500 | 16,500 | 16,500 | = |
| 43309 | CELL PHONE EXPENSE | · • | - | 18,000 | 18,000 | 18,000 | 18,000 | = |
| 43801 | SRVCES FROM OTHER GOV'TS | 1,500 | 800 | 1,500 | 1,500 | 1,000 | 1,500 | - |
| TOTAL | PURCHASED SERVICES | 118,190 | 104,275 | 121,190 | 121,190 | 120,690 | 121,190 | - |
| TOTAL | COMMUNICATIONS | 1,075,670 | 1,040,076 | 1,110,220 | 1,114,120 | 1,108,500 | 1,065,940 | (44,280) |

PATROL DIVISION 13180

PURPOSE

The Patrol Division is responsible for the protection of life and property; the preservation of peace; the prevention of crime; and the detection and arrest of violators.

ACTIVITIES/PRODUCTS/SERVICES

- Observe and detect criminal activity using proactive techniques.
- Investigate and report crimes using up-to-date technology.
- Investigate vehicle crashes.
- Detect impaired drivers.
- Respond to emergency calls.

FY 15-16 ACCOMPLISHMENTS

- Hired new officers.
- Completed the installation of the ICV system.
- Promoted and trained a new Operations Commander.
- Studied and implemented a trial test of a new shift schedule.
- Developed Sergeant's field training program.

FY 16-17 INITIATIVES

- Continue innovative community policing efforts.
- Pedestrian and bicycle safety initiative.
- Upgrade capabilities to respond to current threats.
- Continue reviewing strategies to address Town's homeless population.

PATROL DIVISION 13180

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|-------------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Number of dispatched events | 14,095 | 12,723 | 13,000 |
| Number of narcotics arrests | 98 | 132 | 115 |
| Number of driving while intoxicated | 80 | 67 | 75 |
| arrests | | | |
| Number of traffic summons issued by | 5,524 | 4,781 | 5,000 |
| Patrol | | | |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------|---------------------|---------------------|---------------------|
| Lieutenant | 1 | 1 | 1 |
| Sergeant | 4 | 4 | 4 |
| Officers | 16 | 16 | 16 |
| Total | 21 | 21 | 21 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 13180 NAME PATROL

| ACCOUNT | | FY 14 | -15 | FY 15-16 | | FY 16-17 | NET | |
|---------|--------------------------|-----------|-----------|-----------|-----------|-----------|-----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 1,485,150 | 1,545,802 | 1,488,590 | 1,488,590 | 1,488,590 | 1,556,610 | 68,020 |
| 41002 | OVERTIME | 151,010 | 200,770 | 142,870 | 151,950 | 170,000 | 142,870 | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 25,765 | - | - | - | - | - |
| 41007 | HOLIDAY PAY | 70,000 | 89,070 | 73,000 | 73,000 | 73,000 | 73,000 | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 11,040 | - | - | 15,080 | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 1,706,160 | 1,872,447 | 1,704,460 | 1,715,040 | 1,748,170 | 1,772,480 | 68,020 |
| 42001 | F.I.C.A. | 129,760 | 140,582 | 130,010 | 130,010 | 130,010 | 135,590 | 5,580 |
| 42002 | V.R.S. | 182,970 | 188,211 | 183,390 | 183,390 | 183,390 | 189,770 | 6,380 |
| 42003 | V.R.S. LIFE INS | 19,600 | 18,170 | 19,650 | 19,650 | 19,650 | 18,600 | (1,050) |
| 42005 | POLICE PENSION | 118,660 | 97,912 | 120,280 | 120,280 | 110,000 | 101,760 | (18,520) |
| 42007 | HEALTH INSURANCE | 149,670 | 160,728 | 131,930 | 131,930 | 131,930 | 146,570 | 14,640 |
| 42012 | CAFETERIA PLAN FEES | 130 | 110 | 130 | 130 | 130 | 130 | - |
| 42021 | VRS HYBRID 401A MATCH | - | - | - | - | - | 870 | 870 |
| 42025 | VRS HYBRID DISABILITY | - | - | - | - | - | 520 | 520 |
| TOTAL | EMPLOYEE BENEFITS | 600,790 | 605,713 | 585,390 | 585,390 | 575,110 | 593,810 | 8,420 |
| TOTAL | PATROL | 2,306,950 | 2,478,160 | 2,289,850 | 2,300,430 | 2,323,280 | 2,366,290 | 76,440 |

PROPERTY AND ANIMAL CONTROL DIVISION 13181

PURPOSE

The bifurcation of the Property and Animal Control Division requires the staff of this section to have two areas of responsibility. The primary task of the Property Officer is to ensure the proper receiving, storage and release of property/ evidence seized or found during police investigations and to maintain uniforms, equipment and supplies in a secure and orderly manner.

The Animal Control Officer's primary purpose is to respond to citizen's calls for service and to address concerns regarding domesticated animals and certain issues involving wildlife.

ACTIVITIES/PRODUCTS/SERVICES

- Handle calls for service involving domestic animals and wildlife.
- Handle calls for service involving at-large dogs, unlicensed dogs, animal bites, barking dogs, hoarding and cruelty cases.
- Maintain an interactive relationship with the Health Department to facilitate the investigation and disposition of rabies related cases.
- Facilitate the flow of information to residents concerning rabies cases and prevention measures.
- Maintain the animal van and associated equipment.
- Maintain a liaison with The Hope Center for Advanced Veterinary Medicine.
- Acquire and maintain the necessary training to perform animal euthanasia.
- Manage the receiving, storage and release of case investigation related property and evidence.
- Assist in the ordering and warehousing of police related equipment and uniforms.
- Assist in the ordering and warehousing of crime scene processing equipment and supplies.

PROPERTY AND ANIMAL CONTROL DIVISION 13181

FY 15-16 ACCOMPLISHMENTS

- Continued to address wildlife issues affecting Town residents.
- Redeveloped and instituted a policy for the final disposal/destruction of non-town owned items stored in the property room.
- Partnered with "PropertyRoom.com" to enhance citizen access to property disposed of according to policy.

FY 16-17 INITIATIVES

- Identify and partner with a new vendor to destroy relinquished ammunition and other chemical agents (Pepper Spray).
- Maintain certification with the Board of Pharmacy and the DEA for drug handling.
- Review and update the Town dog license register.
- Convert certain paper files housed at Nutley St. storage to allow for computer access.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Number of animal cases received by the | 513 | 439 | 475 |
| Department | | | |
| Number of animal cases assigned to | 128 | 125 | 125 |
| ACO | | | |
| Number of cases closed service/ arrest | 124 | 125 | 125 |
| Number of rabies cases reported and | 1 | 0 | 0 |
| confirmed | | | |

PROPERTY AND ANIMAL CONTROL DIVISION 13181

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|--|---------------------|---------------------|---------------------|
| Animal Control Officer/Property | 1 | 1 | 1 |
| Officer | | | |
| Part Time Animal Control | .5 | .5 | .5 |
| Officer/Property Officer – unfunded in | | | |
| FY 15-16 and FY 16-17 | | | |
| Total | 1.5 | 1.5 | 1.5 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 13181

NAME PERS/PROPRTY/ANIM CONTROL

| ACCOUNT | | FY 14-15 | | FY 15-16 | | | FY 16-17 | NET | |
|---------|---------------------------|----------|--------|----------|---------|-----------|----------|--------|--|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE | |
| 41001 | SALARIES AND WAGES | 53,040 | 61,676 | 63,100 | 63,100 | 63,100 | 64,940 | 1,840 | |
| 41002 | OVERTIME | 3,000 | 8,926 | 5,000 | 5,000 | 5,000 | 5,000 | - | |
| 41004 | PART TIME W/O BENEFITS | - | - | - | - | - | - | - | |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - | |
| TOTAL | PERSONAL SERVICES | 56,040 | 70,602 | 68,100 | 69,600 | 69,600 | 69,940 | 1,840 | |
| 42001 | F.I.C.A. | 4,290 | 5,362 | 5,210 | 5,210 | 5,210 | 5,350 | 140 | |
| 42002 | V.R.S. | 6,530 | 7,565 | 7,770 | 7,770 | 7,770 | 8,000 | 230 | |
| 42003 | V.R.S. LIFE INS | 700 | 731 | 830 | 830 | 830 | 770 | (60) | |
| 42007 | HEALTH INSURANCE | 6,510 | 6,837 | 5,620 | 5,620 | 5,620 | 6,190 | 570 | |
| 42010 | CLOTHING ALLOWANCE | - | - | - | - | - | - | - | |
| 42018 | ER CONTRIBUTIONS:DC401A | 2,120 | 2,447 | 2,520 | 2,520 | 2,520 | 2,600 | 80 | |
| TOTAL | EMPLOYEE BENEFITS | 20,150 | 22,941 | 21,950 | 21,950 | 21,950 | 22,910 | 960 | |
| TOTAL | PERS/PROPRTY/ANIM CONTROL | 76.190 | 93.544 | 90.050 | 91.550 | 91.550 | 92.850 | 2.800 | |

CRIMINAL INVESTIGATIONS DIVISION 13182

PURPOSE

The primary mission of the Criminal Investigations Division is to investigate major crimes, identify and arrest criminals and to actively pursue the identification and collection of evidence to aid in the prosecution of criminals.

ACTIVITIES/PRODUCTS/SERVICES

- Conduct comprehensive investigative follow-up of serious cases employing current investigative methods.
- Deploy up-to-date methods for the forensic processing of crime scenes.
- Aggressively attract and complete background investigations on candidates that seek employment with the police department.
- Maintain attendance and involvement in the monthly regional robbery meetings.
- Maintain attendance and involvement in the regional sexual assault meetings.
- Conduct internal affairs investigations as assigned.

FY 15-16 ACCOMPLISHMENTS

- Developed a Standard Operating Procedure for the processing and investigation of fraudulent tax scams.
- Developed a Standard Operating Procedure and provided department training to perform "Phone Pings" to ensure compliance with state and federal laws.
- Rotated Patrol Sergeant into Criminal Investigations Section.
- Collaborated with Human Resources Department to streamline and improve the hiring process.
- Attend Town citizen meetings to provide information on activities involving the Criminal Investigations Section and to promote question/answer opportunities.

FY 16-17 INITIATIVES

- Explore ways to improve the department's crime scene processing capabilities.
- Implement new applicant written test.

CRIMINAL INVESTIGATIONS DIVISION 13182

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Support Services Division number of | 513 | 453 | 500 |
| assigned cases | 515 | 455 | 300 |
| Criminal Investigations Section number | 249 | 220 | 230 |
| of criminal cases assigned | 249 | 220 | 230 |
| Number of criminal cases closed by | 78 | 70 | 72 |
| arrest, exceptional means or unfounded | 70 | 70 | 72 |
| Percentage of cases closed by arrest, | 31% | 31% | 31% |
| exceptional means or unfounded | 31 /0 | 31 /0 | 31 /0 |
| Group A Offenses Against Persons | 8 | 11 | 10 |
| Group A Offenses Against Property | 236 | 188 | 200 |
| Number of applicants tested | - | 174 | 200 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------|---------------------|---------------------|---------------------|
| Lieutenant | 1 | 1 | 1 |
| Sergeant | 1 | 1 | 1 |
| Detectives | 7 | 7 | 7 |
| Total | 9 | 9 | 9 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 13182 NAME INVESTIGATIONS

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | | FY 15-16 | | | NET |
|---------|----------------------|-----------|-----------|-----------|-----------|-----------|-----------|----------|--|--|-----|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE | | | |
| 41001 | SALARIES AND WAGES | 717,140 | 646,155 | 730,120 | 730,120 | 730,120 | 761,220 | 31,100 | | | |
| 41002 | OVERTIME | 95,150 | 85,882 | 96,000 | 97,640 | 97,000 | 96,000 | - | | | |
| 41008 | ANNUAL LEAVE CASH-IN | = | 8,655 | - | - | 9,110 | - | - | | | |
| 41015 | PERFORMANCE BONUS | = | - | - | 1,500 | 1,500 | - | - | | | |
| TOTAL | PERSONAL SERVICES | 812,290 | 740,692 | 826,120 | 829,260 | 837,730 | 857,220 | 31,100 | | | |
| 42001 | F.I.C.A. | 62,130 | 55,297 | 63,130 | 63,130 | 63,130 | 65,580 | 2,450 | | | |
| 42002 | V.R.S. | 88,350 | 79,997 | 89,950 | 89,950 | 89,950 | 93,780 | 3,830 | | | |
| 42003 | V.R.S. LIFE INS | 9,470 | 7,727 | 9,640 | 9,640 | 9,000 | 9,040 | (600) | | | |
| 42004 | LOCAL PENSION PLAN | - | 7,044 | - | - | - | - | - | | | |
| 42005 | POLICE PENSION | 57,300 | 43,114 | 58,990 | 58,990 | 50,000 | 53,240 | (5,750) | | | |
| 42007 | HEALTH INSURANCE | 77,250 | 76,494 | 72,470 | 72,470 | 72,470 | 75,410 | 2,940 | | | |
| 42012 | CAFETERIA PLAN FEES | 240 | 205 | 190 | 190 | 190 | 240 | 50 | | | |
| TOTAL | EMPLOYEE BENEFITS | 294,740 | 269,878 | 294,370 | 294,370 | 284,740 | 297,290 | 2,920 | | | |
| 45401 | VEHICLE LEASE/RENTAL | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | - | | | |
| TOTAL | OTHER CHARGES | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | = | | | |
| TOTAL | INVESTIGATIONS | 1,116,030 | 1,019,570 | 1,129,490 | 1,132,630 | 1,131,470 | 1,163,510 | 34,020 | | | |

PUBLIC INFORMATION / COMMUNITY SERVICES DIVISION 13185

PURPOSE

The Community Services/Public Information Officer is responsible for maintaining positive relationships between the community, the news media and the police department. These relationships are fostered by the accurate, timely dissemination of police related information, education of the community on crime prevention measures and interaction with school age children on a constant basis.

ACTIVITIES/PRODUCTS/SERVICES

- Compile and disseminate weekly editions of Vienna Police Highlights.
- Formulate and conduct live media releases as required.
- Provide for the presentation for the Drug Abuse Resistance Education Program to school age children.
- Provide management and oversight of the Rape Aggression Defense Program (RAD).
- Provide for and manage the installation of child safety seats.
- Conduct residential and business security checks.
- Manage the department's Auxiliary Police Program.
- Provide support, scheduling, training and documentation of in-service training.

FY 15-16 ACCOMPLISHMENTS

- VIPS (volunteers in police service). Volunteer identified and currently performing duties.
- Maintained certification and performed Drug Abuse Resistance Education (DARE) classes.
- Began the use of social media.
- Conducted successful senior's seminar.
- Certified additional officers as RAD instructors.

FY 16-17 INITIATIVES

- Focus on PIO training and community outreach.
- Increase social media efforts.
- Improve officer training record keeping.

PUBLIC INFORMATION / COMMUNITY SERVICES DIVISION 13185

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Drug Abuse Resistance Education | 144 | 120 | 130 |
| enrollment | 144 | 120 | 130 |
| Rape Aggression Defense enrollment | 75 | 80 | 85 |
| Number of child safety seat installations | 48 | 49 | 50 |
| Number of Vienna Police Highlights | 52 | 52 | 52 |
| Number of media releases | 13 | 14 | 14 |
| Number of crime prevention | 10 | 16 | 20 |
| presentations | 10 | 10 | 20 |
| Fingerprint requests | N/A | 111 | 120 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|-----------------------------|---------------------|---------------------|---------------------|
| Police Officer | 1 | 1 | 1 |
| Auxiliary Officer Positions | 2 of 10 | 2 of 10 | 3 of 10 |
| (Volunteer) | | | |
| Total | 11 | 11 | 11 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 13185

NAME COMMUNITY SERVICES

| ACCOUNT | | FY 14-15 | | FY 15-16 | | | FY 16-17 | NET |
|---------|--------------------------|----------|---------|----------|---------|-----------|----------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 86,010 | 86,641 | 88,390 | 88,390 | 88,390 | 90,970 | 2,580 |
| 41002 | OVERTIME | 6,500 | 1,675 | 4,500 | 4,650 | 3,500 | 4,500 | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 827 | - | - | - | - | - |
| TOTAL | PERSONAL SERVICES | 92,510 | 89,143 | 92,890 | 93,040 | 91,890 | 95,470 | 2,580 |
| 42001 | F.I.C.A. | 7,080 | 6,265 | 7,110 | 7,110 | 7,110 | 7,300 | 190 |
| 42002 | V.R.S. | 10,600 | 10,596 | 10,890 | 10,890 | 10,980 | 11,210 | 320 |
| 42003 | V.R.S. LIFE INS | 1,140 | 1,024 | 1,170 | 1,170 | 1,170 | 1,080 | (90) |
| 42005 | POLICE PENSION | 6,870 | 5,745 | 7,140 | 7,140 | 6,500 | 6,400 | (740) |
| 42007 | HEALTH INSURANCE | 15,080 | 15,997 | 13,010 | 13,010 | 13,010 | 13,920 | 910 |
| TOTAL | EMPLOYEE BENEFITS | 40,770 | 39,627 | 39,320 | 39,320 | 38,770 | 39,910 | 590 |
| 47306 | R.A.D. PROGRAM | 1,050 | 540 | 420 | 660 | 660 | 420 | - |
| 47710 | DONATION FUNDED PROGRAMS | 3,550 | 515 | 500 | 1,450 | 1,450 | 500 | - |
| TOTAL | PROGRAM AND SERVICES | 4,600 | 1,055 | 920 | 2,110 | 2,110 | 920 | - |
| TOTAL | COMMUNITY SERVICES | 137,880 | 129,825 | 133,130 | 134,470 | 132,770 | 136,300 | 3,170 |

FIRE AND RESCUE

FIRE AND RESCUE

| | FY 14-15 | | | 1 1 | | |
|---------------------------|----------|---------|----------|-----------|---------|--------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Volunteer Fire Department | 52,401 | 62,400 | 62,400 | 62,400 | 59,710 | -2,690 |
| Fire and Rescue | 52,401 | 62,400 | 62,400 | 62,400 | 59,710 | -2,690 |

FIRE AND RESCUE FY 16-17 BUDGET

VOLUNTEER FIRE 13220

PURPOSE

The Vienna Volunteer Fire Department (VVFD) is a community focused, non-profit organization that is fully independent from the Town of Vienna government.

The VVFD works in partnership with the Fairfax County Fire and Rescue Department. VVFD owns and maintains the station as well as the equipment while Fairfax County provides 24 hour staffing with paid fire fighters and paramedics.

ACTIVITIES/PRODUCTS/SERVICES

• Protect and preserve the lives and property of the citizens of the Town of Vienna from fire, medical and other emergencies.

BUDGET CHANGES

- The Town of Vienna provides an annual donation to the VVFD in recognition of these services provided by the department to the citizens of Vienna.
- The Town is also the conduit to which Commonwealth of Virginia Fire Program Funds are passed through to the VVFD.

DIVISION 13220

NAME VOLUNTEER FIRE DEPT

| ACCOUNT | | FY 14-15 | | FY 15-16 | | | FY 16-17 | NET |
|---------|--------------------------|----------|--------|----------|---------|-----------|----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 45601 | CONTRIBUTIONS | 10.000 | 10.000 | 20.000 | 20.000 | 20.000 | 10.000 | (10,000) |
| TOTAL | OTHER CHARGES | 10,000 | 10,000 | 20,000 | 20,000 | 20,000 | 10,000 | (10,000) |
| 47208 | STATE FIRE PROGRAM FUNDS | 41,000 | 42,401 | 42,400 | 42,400 | 49,710 | 49,710 | 7,310 |
| TOTAL | PROGRAMS AND SERVICES | 41,000 | 42,401 | 42,400 | 42,400 | 49,710 | 49,710 | 7,310 |
| TOTAL | VOLUNTEER FIRE DEPT | 51,000 | 52,401 | 62,400 | 62,400 | 69,710 | 59,710 | (2,690) |

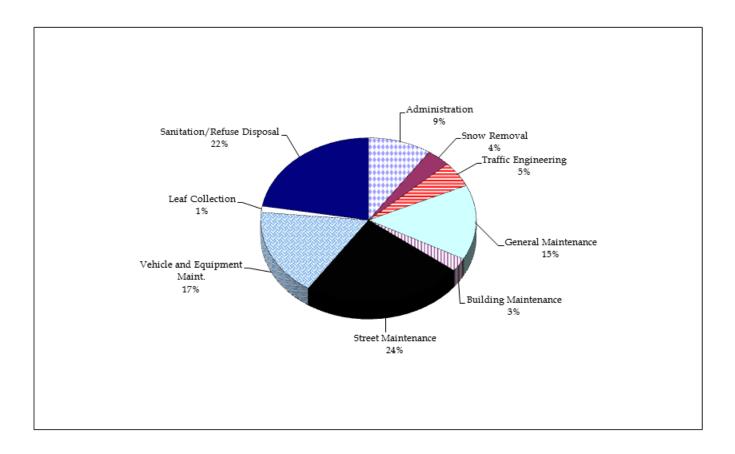
PUBLIC WORKS

Mission

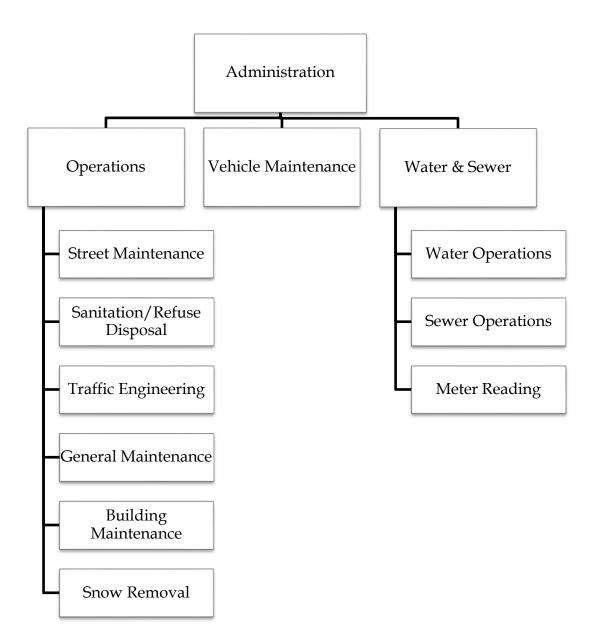
The mission of the Department of Public Works (DPW) is to maintain infrastructure and provide citizens with a safe, attractive and healthy Town in which to live and work.

PUBLIC WORKS

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|------------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Administration | 663,055 | 666,310 | 681,530 | 682,570 | 661,370 | -4,940 |
| Street Maintenance | 1,609,419 | 1,685,940 | 1,656,190 | 1,566,250 | 1,669,150 | -16,790 |
| General Maintenance | 1,062,275 | 1,086,790 | 1,097,590 | 1,100,850 | 1,025,820 | -60,970 |
| Snow Removal | 203,162 | 214,440 | 224,440 | 281,280 | 247,550 | 33,110 |
| Traffic Engineering | 282,702 | 314,840 | 313,810 | 314,110 | 351,190 | 36,350 |
| Vehicle and Equipment Maint. | 1,016,522 | 1,165,500 | 1,161,480 | 1,164,535 | 1,188,660 | 23,160 |
| Sanitation/Refuse Disposal | 1,495,438 | 1,500,940 | 1,564,700 | 1,583,330 | 1,551,320 | 50,380 |
| Leaf Collection | 78,330 | 84,620 | 35,460 | 32,610 | 84,730 | 110 |
| Building Maintenance | 178,205 | 188,830 | 187,820 | 195,820 | 183,830 | -5,000 |
| Public Works | 6,589,108 | 6,908,210 | 6,923,020 | 6,921,355 | 6,963,620 | 55,410 |



PUBLIC WORKS



PUBLIC WORKS FY 16-17 BUDGET

ADMINISTRATION 14110

PURPOSE

The Administration Division receives, assigns, and monitors citizen requests for service by Town crews. Engineering staff, along with an Inspector, review plans and permits ensuring that construction projects conform to local, state and federal standards and specifications. Staff members also file for grants and revenue sharing funds. Administrative employees assist in budget and personnel management; and strive to provide prompt and efficient customer service.

ACTIVITIES/PRODUCTS/SERVICES

- Provide public outreach using the Town's website.
- Review and approve plans and permits; process orders and invoices for payment.
- Schedule special services offered through the department.
- Continually file for grants and state revenue sharing funds.
- Manage Capital Projects
- Assist the Vehicle & Equipment Maintenance Division with the annual Public Works Day open house.
- Administer the FEMA flood plain, the Erosion & Siltation Control Program, and the Stormwater Program.

FY 15-16 ACCOMPLISHMENTS

- Council approved full-time Construction Inspector.
- Implemented Tyler MUNIS Financial software for invoice and requisition processing.
- Implemented online, interactive mapping for citizen tracking of leaf collection and street sweeping.
- Updated both the Right-Of-Way and Land Disturbing Permit Applications.
- In conjunction with the Department of Planning and Zoning, began concurrent permit review process in an effort to reduce building permit review time.

PUBLIC WORKS FY 16-17 BUDGET

ADMINISTRATION 14110

FY 16-17 INITIATIVES

- Implement Tyler Munis Inventory and Work Order software that will replace our current aging paper and database system.
- Implement Tyler Munis Permits software in conjunction with Planning and Zoning to better manage our permitting, bond collection and inspection scheduling processes.
- Pursue grants to improve Town infrastructure and water quality.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--------------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| # of Building Permits, including all | | | |
| types received & submitted for | 710 | 835 | 800 |
| approval | | | |
| # of Plumbing Permits received and | | | |
| submitted to FIDO (Fairfax County's | 390 | 460 | 440 |
| permit database) | | | |
| # of Work Orders distributed to | 750 | 331 | 325 |
| various DPW divisions | 730 | 331 | 323 |

ADMINISTRATION 14110

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|---------------------------------|---------------------|---------------------|---------------------|
| Director of Public Works | 1 | 1 | 1 |
| Deputy Director of Public Works | 1 | 1 | 1 |
| Civil Engineer | 1 | 1 | 1 |
| Capital Improvements Project | 1 | 1 | 2 |
| Engineer - CIP Funded* | | | |
| Public Works Specialist | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Public Works Inspector** | .5 | .5 | 1 |
| Total | 6.5 | 6.5 | 8 |

^{*}Council amended July 2015

FY 16-17 BUDGET CHANGES

• No significant budget changes this budget.

^{**}Council approved full-time Inspector position

DIVISION 14110

NAME DPW ADMINISTRATION

| ACCOUNT | | FY 14- | .15 | | FY 15-16 | | FY 16-17 | NET |
|------------|---------------------------|-----------|----------|-----------|-----------|-----------|-----------|-----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 41001 | SALARIES AND WAGES | 515,840 | 518,322 | 530,100 | 578,330 | 578,330 | 662,700 | 132,600 |
| 41002 | OVERTIME | 1,000 | 1,207 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 41003 | REG. P.T. WITH BENEFITS | 27,890 | 39,115 | 28,660 | 9,090 | 9,100 | - | (28,660) |
| 41004 | PART TIME W/O BENEFITS | - | 1,211 | - | - | - | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | - | - | - | 870 | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 4,365 | - | 5,000 | 6,670 | - | - |
| 41011 | NON-EXEMPT COMPTIME LIQ. | - | - | - | - | 10 | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 544,730 | 564,219 | 559,760 | 594,920 | 597,480 | 663,700 | 103,940 |
| | | | | | | | | |
| 42001 | F.I.C.A. | 41,680 | 40,386 | 42,830 | 45,030 | 45,030 | 51,590 | 8,760 |
| 42002 | V.R.S. | 63,550 | 63,551 | 65,310 | 69,850 | 69,850 | 81,290 | 15,980 |
| 42003 | V.R.S. LIFE INS | 6,810 | 6,139 | 7,000 | 7,600 | 7,600 | 8,040 | 1,040 |
| 42007 | HEALTH INSURANCE | 27,070 | 28,441 | 23,350 | 32,350 | 32,350 | 42,920 | 19,570 |
| 42012 | CAFETERIA PLAN FEES | 130 | 126 | 130 | 130 | 130 | 120 | (10) |
| 42018 | ER CONTRIBUTIONS:DC401A | 20,630 | 20,554 | 21,200 | 21,200 | 21,200 | 21,920 | 720 |
| 42021 | VRS HYBRID 401A MATCH | - | - | - | - | 500 | 1,250 | 1,250 |
| 42025 | VRS HYBRID DISABILITY | - | - | - | - | 290 | 740 | 740 |
| TOTAL | EMPLOYEE BENEFITS | 159,870 | 159,197 | 159,820 | 176,160 | 176,950 | 207,870 | 48,050 |
| | | | | | | | | |
| 43101 | CONSULTING SERVICES | 6,000 | 275 | 6,000 | 2,100 | 6,000 | 6,000 | - |
| 43104 | ARCHIT/ENGINEER SVCES | 15,000 | 11,791 | 22,000 | 28,030 | 22,000 | 22,000 | - |
| 43106 | TRANSLATION SERVICES | 100 | - | 100 | 100 | 100 | 100 | - |
| 43301 | EQUIPMT MTCE CONTRACTS | 6,870 | 7,053 | 3,650 | 3,650 | 3,650 | 3,650 | - |
| 43308 | CONTRACTS/SERVICES | 500 | - | 500 | 500 | 500 | 500 | - |
| 43309 | CELL PHONE EXPENSE | - | - | 3,450 | 4,170 | 4,170 | 4,170 | 720 |
| 43501 | PRINTING/BINDING SVCES | 500 | 368 | 500 | 500 | 500 | 500 | - |
| TOTAL | PURCHASED SERVICES | 28,970 | 19,488 | 36,200 | 39,050 | 36,920 | 36,920 | 720 |
| | | | | | | | | |
| 45202 | LONG DIST SERVICE | 100 | 201 | 100 | 200 | 200 | 100 | = |
| 45203 | POSTAL SERVICES | 700 | 1,499 | 700 | 1,280 | 1,000 | 700 | - |
| 45404 | CENTRAL COPIER CHARGES | 1,000 | 3,092 | 1,000 | 3,000 | 3,000 | 1,000 | - |
| 45501 | MILEAGE REIMBURSEMENT | 200 | 8 | 200 | 200 | 200 | 200 | - |
| 45502 | FARES | 300 | = | 300 | 20 | 20 | 300 | - |
| 45503 | SUBSISTENCE/LODGING | 300 | 661 | 300 | 300 | 300 | 300 | - |
| 45504 | CONVENTIONS/EDUCATION | 3,000 | 2,918 | 3,000 | 3,000 | 3,000 | 3,000 | - |
| 45505 | BUSINESS MEALS | 200 | 51 | 200 | 200 | 200 | 200 | - |
| 45801 | MEMBERSHIPS/DUES | 3,600 | 1,216 | 5,980 | 1,470 | 1,470 | 5,980 | - |
| TOTAL | OTHER CHARGES | 9,400 | 9,646 | 11,780 | 9,670 | 9,390 | 11,780 | = |
| | | | | | | | | |
| 46001 | OFFICE SUPPLIES | 4,000 | 3,442 | 4,000 | 4,000 | 4,000 | 4,000 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 530 | 463 | 530 | 8,910 | 8,910 | 530 | - |
| 46012 | BOOKS/SUBSCRIPTIONS | 200 | - | 200 | - | - | 200 | - |
| 46015 | OPERATIONAL SUPPLIES | 2,000 | 2,164 | 2,000 | 2,000 | 2,000 | 2,000 | - |
| 46019 | OTHER SUPPLIES | 500 | 823 | 500 | 500 | 600 | 600 | 100 |
| TOTAL | MATERIALS AND SUPPLIES | 7,230 | 6,892 | 7,230 | 15,410 | 15,510 | 7,330 | 100 |
| | | | | | | | | |
| 47202 | SAFETY PROGRAMS | 200 | = | 200 | - | = | 100 | (100) |
| TOTAL | PROGRAM AND SERVICES | 200 | - | 200 | - | - | 100 | (100) |
| | | | | | | | | |
| 49207 | TRANSFER TO CAP PROJ FUND | (106,320) | (96,387) | (108,680) | (153,680) | (153,680) | (266,330) | (157,650) |
| TOTAL | INTERFUND TRANSFERS | (106,320) | (96,387) | (108,680) | (153,680) | (153,680) | (266,330) | (157,650) |
| T C | DDW ADMINISTRATION | | | | 604 | coo | 664 272 | / |
| TOTAL | DPW ADMINISTRATION | 644,080 | 663,055 | 666,310 | 681,530 | 682,570 | 661,370 | (4,940) |
| | | | | | | | | |

STREET MAINTENANCE 14120

PURPOSE

The Street Maintenance Division strives to ensure a safe environment for the traveling public and preserves the Town's investment in infrastructure by keeping all streets in good condition.

ACTIVITIES/PRODUCTS/SERVICES

- Provide employee training in all aspects of asphalt repair and maintenance
- Provide street milling and repaving from normal wear and tear, potholes and weather related events
- Provide temporary and permanent repair of streets for Water & Sewer Division after water breaks.
- Provide employees and equipment to help clean up after Town events
- Sweep all Town streets
- Provide staff for seasonal leaf removal, mulching operations and mulch delivery
- Remove and manage snow and ice on Town streets with plows, sand, and chemical treatment

FY 15-16 ACCOMPLISHMENTS

- Installed 1900 tons of asphalt.
- Milled 1300 cubic yards of asphalt.
- Assisted Water & Sewer with asphalt repair.
- Swept 1500 cubic yards of silt and debris from Town streets.
- Assisted in the collection and processing of leaves and finished on schedule.

FY 16-17 INITIATIVES

- Continue to pursue training for more efficient ways to improve our level of service to the Town in all aspects of the division.
- Increase amount of asphalt repaired.
- Continue with street sweeping emphasis to help with the environment.

STREET MAINTENANCE 14120

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Tons of asphalt installed by Town staff | 2,145 | 1,869 | 2,100 |
| Cubic Yards of Milling | N/A | 1,335 | 1,500 |
| C.Y. of debris collected from Street | N/A | 1,504 | 1,600 |
| sweeping | | | |
| Days spent on pothole repair | 42 | 24 | 30 |
| #of passes with Street Sweeper | 1 | 3 | 1 |

PERSONNEL

Based on a fiscal year

| | Adopted | Adopted | Adopted |
|----------------------------------|----------|----------|----------|
| Authorized Positions | FY 14-15 | FY 15-16 | FY 16-17 |
| Supervisor | 1 | 1 | 1 |
| Maintenance Workers | 12 | 12 | 12 |
| Paving Project Manager - Limited | N/A | N/A | 1 |
| Term | | | |
| Total | 13 | 13 | 14 |

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

DIVISION 14120 NAME STREET MAINTENANCE

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 41001 | SALARIES AND WAGES | 671,590 | 614,911 | 689,250 | 662,650 | 662,650 | 739,740 | 50,490 |
| 41002 | OVERTIME | 41,560 | 48,402 | 31,720 | 32,070 | 33,000 | 31,720 | - |
| 41004 | PART TIME W/O BENEFITS | - | 36 | - | - | - | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 1,332 | - | - | 2,000 | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | = | 4,965 | = | - | 6,400 | = | = |
| 41011 | NON-EXEMPT COMPTIME LIQ. | - | 1,157 | - | - | 400 | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 713,150 | 670,803 | 720,970 | 696,220 | 705,950 | 771,460 | 50,490 |
| | | | | | | | | |
| 42001 | F.I.C.A. | 54,530 | 49,108 | 55,080 | 55,080 | 55,080 | 59,020 | 3,940 |
| 42002 | V.R.S. | 84,030 | 79,094 | 84,920 | 84,920 | 84,920 | 88,900 | 3,980 |
| 42003 | V.R.S. LIFE INS | 9,000 | 7,690 | 9,100 | 9,100 | 9,100 | 8,840 | (260) |
| 42004 | LOCAL PENSION PLAN | 18,280 | 21,052 | 23,090 | 23,090 | 23,090 | 23,090 | - |
| 42007 | HEALTH INSURANCE | 83,500 | 99,024 | 92,970 | 92,970 | 92,970 | 122,340 | 29,370 |
| 42012 | CAFETERIA PLAN FEES | 60 | 32 | 60 | 60 | 60 | - | (60) |
| 42015 | MISC ALLOWANCES | 210 | - | 210 | 210 | 210 | - | (210) |
| 42018 | ER CONTRIBUTIONS:DC401A | 19,160 | 18,532 | 21,270 | 21,270 | 21,270 | 19,530 | (1,740) |
| 42021 | VRS HYBRID 401A MATCH | - - | 518 | - - | - | 500 | 1,730 | 1,730 |
| 42025 | VRS HYBRID DISABILITY | - | 306 | = | _ | 300 | 690 | 690 |
| TOTAL | EMPLOYEE BENEFITS | 268,770 | 275,356 | 286,700 | 286,700 | 287,500 | 324,140 | 37,440 |
| | | • | • | · | · | • | , | · |
| 43301 | EQUIPMT MTCE CONTRACTS | 2,790 | 2,784 | 550 | 550 | 550 | - | (550) |
| 43309 | CELL PHONE EXPENSE | - | - | 2,600 | 2,600 | 2,600 | 2,600 | - |
| 43701 | UNIFORM RENTAL/CLEANING | 3,800 | 3,075 | 3,800 | 3,800 | 3,800 | 3,800 | - |
| 43801 | SRVCES FROM OTHER GOV'TS | 15,900 | 14,202 | 15,900 | 15,900 | 15,900 | 15,900 | - |
| 43802 | LANDFILL FEES | 28,000 | 20,210 | 28,000 | 28,000 | 28,000 | 28,000 | - |
| TOTAL | PURCHASED SERVICES | 50,490 | 40,271 | 50,850 | 50,850 | 50,850 | 50,300 | (550) |
| | | | | | | | | |
| 45501 | MILEAGE REIMBURSEMENT | 500 | 10 | 500 | 500 | 500 | 500 | - |
| 45503 | SUBSISTENCE/LODGING | 1,750 | 1,953 | 1,750 | 1,750 | 1,750 | 1,750 | - |
| 45504 | CONVENTIONS/EDUCATION | 4,000 | 2,382 | 4,000 | 4,000 | 4,000 | 4,000 | - |
| TOTAL | OTHER CHARGES | 6,250 | 4,345 | 6,250 | 6,250 | 6,250 | 6,250 | - |
| | | | | | | | | |
| 46001 | OFFICE SUPPLIES | 900 | 415 | 500 | 500 | 500 | 500 | = |
| 46007 | REPAIR/MTCE SUPPLIES | 10,230 | 5,814 | 14,230 | 10,480 | 10,480 | 14,230 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 8,000 | 3,803 | 8,000 | 8,000 | 8,000 | 8,000 | = |
| 46017 | SMALL TOOLS | 1,450 | 1,096 | 1,450 | 1,920 | 1,450 | 1,920 | 470 |
| 46019 | OTHER SUPPLIES | 500 | - | 500 | 500 | 500 | 500 | - |
| TOTAL | MATERIALS AND SUPPLIES | 21,080 | 11,128 | 24,680 | 21,400 | 20,930 | 25,150 | 470 |
| 47404 | ACDUALT OVERLAY | 445.646 | 404 244 | 274.640 | 274 200 | 254 200 | 350.000 | (424.540) |
| 47401 | ASPHALT OVERLAY | 415,640 | 401,214 | 374,640 | 374,390 | 254,390 | 250,000 | (124,640) |
| 47407 | CONTRACTED ASPHALT REP'RS | 44,560 | 44,335 | 45,000 | 45,000 | 45,000 | 45,000 | - |
| 47408 | INTERNAL ASPHALT REPAIRS | 160,290 | 161,966 | 196,850 | 195,380 | 195,380 | 196,850 | - |
| TOTAL | PROGRAM AND SERVICES | 620,490 | 607,515 | 616,490 | 614,770 | 494,770 | 491,850 | (124,640) |
| 49208 | GF TRANSFER TO WSF | (20,000) | | (20,000) | (20,000) | | | 20,000 |
| | | | - | | | - | - | |
| TOTAL | INTERFUND TRANSFERS | (20,000) | - | (20,000) | (20,000) | - | - | 20,000 |
| TOTAL | STREET MAINTENANCE | 1,660,230 | 1,609,419 | 1,685,940 | 1,656,190 | 1,566,250 | 1,669,150 | (16,790) |

GENERAL MAINTENANCE 14130

PURPOSE

The General Maintenance Division provides a safe environment for Town residents and employees by maintaining sidewalks, crosswalks, curbs, gutters, brickwork, driveway aprons, catch basins and Town facilities.

ACTIVITIES / PRODUCTS / SERVICES

- Complete concrete repairs to curbs, gutters, sidewalks and driveways.
- Complete brickwork repairs to brick sidewalks and crosswalks on Maple Avenue and historic Church Street.
- Provide routine maintenance, painting, carpentry and other repairs on all buildings owned by the Town.
- Provide preventive maintenance for the storm drainage system and catch basins.

FY 15-16 ACCOMPLISHMENTS

- Assist in installation of electrical and low voltage wiring at Parks & Recreation.
- Assist in street sign replacement with Traffic Engineering.
- Set out barricades and no parking signs for Town events.
- Began using Tyler Munis Maintenance Management System.

FY 16-17 INITIATIVES

• Implement a quarterly schedule to clean bus shelters.

GENERAL MAINTENANCE 14130

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Linear feet of sidewalk | | | |
| replaced/installed | 3,700 | 4,070 | 1,500 |
| (includes contractor generated) | | | |
| # of brick driveway aprons replaced | 1 | 1 | 3 |
| # of concrete driveway aprons | | | |
| replaced | 17 | 18 | 20 |
| (includes contractor generated) | | | |
| Linear feet of curb and gutter replaced | 532 | 1,479 | 1,500 |
| # of storm drains cleaned & inspected | 105 | 105 | 105 |
| # of storm drain repairs | 3 | 3 | 3 |
| # of employee hours assisting Sanitation | 2,080* | 1,040 | 1,040 |

^{*}First year to include Sanitation assistance.

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------|---------------------|---------------------|---------------------|
| Superintendent | 1 | 1 | 1 |
| Supervisor | 1 | 1 | 1 |
| Finish Carpenter | 1 | 1 | 1 |
| Maintenance Worker | 6 | 6 | 6 |
| Total | 9 | 9 | 9 |

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

DIVISION 14130

NAME GENERAL MAINTENANCE

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|-----------------------------|--------------|-------------------|-----------|-----------|-----------|-----------|---------------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | CALABIES AND WACES | F74 F10 | FF2 460 | F72 210 | F72 210 | F72 210 | F47.660 | (24.650) |
| 41001 | SALARIES AND WAGES OVERTIME | 574,510 | 553,460 35,476 | 572,310 | 572,310 | 572,310 | 547,660 | (24,650) - |
| 41002 | | 15,000 | 25,476 | 15,500 | 15,500 | 30,400 | 15,500 | - |
| | PART TIME W/O BENEFITS | - | 360 | - | - | 660 | - | - |
| 41006 | ANNUAL LEAVE CASH IN | = | - | - | - | 2.500 | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 5,724 | - | - | 2,500 | - | - |
| TOTAL | PERSONAL SERVICES | 589,510 | 585,020 | 587,810 | 587,810 | 605,870 | 563,160 | (24,650) |
| 42001 | F.I.C.A. | 45,100 | 42,327 | 44,930 | 44,930 | 44,930 | 43,080 | (1,850) |
| 42002 | V.R.S. | 70,780 | 67,915 | 70,510 | 70,510 | 70,510 | 66,730 | (3,780) |
| 42003 | V.R.S. LIFE INS | 7,580 | 6,592 | 7,550 | 7,550 | 7,550 | 6,510 | (1,040) |
| 42004 | LOCAL PENSION PLAN | 15,890 | 18,382 | 20,070 | 20,070 | 20,070 | 20,070 | - |
| 42007 | HEALTH INSURANCE | 116,110 | 108,010 | 89,690 | 89,690 | 89,690 | 60,930 | (28,760) |
| 42012 | CAFETERIA PLAN FEES | 60 | - | - | - | - | - | - |
| 42015 | MISC ALLOWANCES | - | 542 | - | - | = | - | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 17,690 | 16,633 | 18,010 | 18,010 | 18,010 | 15,940 | (2,070) |
| 42021 | VRS HYBRID 401A MATCH | - | 329 | - | , - | 120 | 740 | 740 |
| 42025 | VRS HYBRID DISABILITY | = | 194 | - | _ | 80 | 440 | 440 |
| TOTAL | EMPLOYEE BENEFITS | 273,210 | 260,923 | 250,760 | 250,760 | 250,960 | 214,440 | (36,320) |
| 42204 | FOUNDAT MATCE CONTRACTS | 2.400 | 4 000 | | | | | |
| 43301 | EQUIPMT MTCE CONTRACTS | 2,100 | 1,900 | - | - | - | - | - |
| 43309 | CELL PHONE EXPENSE | - | - | 2,300 | 2,300 | 2,300 | 2,300 | - |
| 43701 | UNIFORM RENTAL/CLEANING | 2,140 | 2,143 | 2,140 | 2,140 | 2,140 | 2,140 | = |
| 43802 | LANDFILL FEES | 8,000 | 3,616 | 5,000 | 2,500 | 2,500 | 5,000 | - |
| TOTAL | PURCHASED SERVICES | 12,240 | 7,658 | 9,440 | 6,940 | 6,940 | 9,440 | - |
| 45503 | SUBSISTENCE/LODGING | 2,100 | 287 | 2,100 | 2,100 | 2,100 | 2,100 | - |
| 45504 | CONVENTIONS/EDUCATION | 5,500 | - | 5,500 | 3,800 | 3,800 | 4,500 | (1,000) |
| 45505 | BUSINESS MEALS | 200 | 60 | 200 | 200 | 200 | 200 | - |
| TOTAL | OTHER CHARGES | 7,800 | 347 | 7,800 | 6,100 | 6,100 | 6,800 | (1,000) |
| 46001 | OFFICE SUPPLIES | 500 | 241 | 500 | 500 | 500 | 500 | |
| 46007 | REPAIR/MTCE SUPPLIES | 4,350 | 2,925 | 7,350 | 7,350 | 7,350 | 7,350 | |
| 46011 | UNIFORMS/SAFETY APPAREL | 3,260 | 1,646 | 3,260 | 3,260 | 3,260 | 3,260 | _ |
| 46015 | OPERATIONAL SUPPLIES | 16,310 | 4,595 | 19,810 | 19,810 | 19,810 | 20,810 | 1,000 |
| 46013 | SMALL TOOLS | | · · | | | = | | - |
| TOTAL | MATERIALS AND SUPPLIES | 5,000 | 4,352 | 5,000 | 5,000 | 5,000 | 5,000 | |
| IUIAL | WATERIALS AND SUPPLIES | 29,420 | 13,759 | 35,920 | 35,920 | 35,920 | 36,920 | 1,000 |
| 47402 | CURB/SIDEWALK MTCE | 190,060 | 189,567 | 190,060 | 190,060 | 190,060 | 190,060 | - |
| 47406 | BRICKWALK MAINTENANCE | 5,000 | 5,000 | 5,000 | 20,000 | 5,000 | 5,000 | - |
| TOTAL | PROGRAM AND SERVICES | 195,060 | 194,567 | 195,060 | 210,060 | 195,060 | 195,060 | - |
| TOTAL | GENERAL MAINTENANCE | 1,107,240 | 1,062,275 | 1,086,790 | 1,097,590 | 1,100,850 | 1,025,820 | (60,970) |

SNOW REMOVAL 14133

PURPOSE

Snow removal operations ensure safe travel on the Town streets for the public and emergency equipment during snow or ice storms.

ACTIVITIES/PRODUCTS/SERVICES

- Prepare and train personnel for snow/ice removal operations.
- Monitor weather conditions during winter months to ensure a timely, efficient and effective response to any winter storms that may occur.
- Application of anti-icing and de-icing agents when conditions allow.
- Begin plowing operations when conditions warrant.
- Follow up with treatment of roads after winter storm has finished until there are no further hazards (icy patches).

FY 15-16 ACCOMPLISHMENTS

- Acquired two spray systems for the application of salt brine.
- Acquired two new snow plows.
- Utilized multiple divisions in severe winter storm operations.

FY 16-17 INITIATIVES

- Increase cable, social media and internet usage to update the public of conditions during a winter storm.
- Continue to update existing equipment and training.
- Research in-house salt brine manufacturing.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|-----------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Number of overtime staff hours | 1,257 | 520 | 750 |
| Number of regular staff hours | 206 | 240 | 250 |
| Number of hours training for snow | 233.5 | 200 | 200 |

FY 16-17 BUDGET CHANGES

• Approved \$30,000 for purchase of salt brine equipment.

DIVISION 14133

NAME SNOW REMOVAL

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|---------|---------|---------|----------|-----------|----------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 44.000 | OVERTINAS | 70.050 | 00.653 | 00.050 | 00.000 | 424.400 | 00.000 | |
| 41002 | OVERTIME | 78,860 | 88,652 | 80,860 | 80,860 | 131,100 | 80,860 | - |
| TOTAL | PERSONAL SERVICES | 78,860 | 88,652 | 80,860 | 80,860 | 131,100 | 80,860 | - |
| 42001 | F.I.C.A. | 3,080 | 6,627 | 3,080 | 3,080 | 9,680 | 6,190 | 3,110 |
| | | • | • | • | • | • | • | = |
| TOTAL | EMPLOYEE BENEFITS | 3,080 | 6,627 | 3,080 | 3,080 | 9,680 | 6,190 | 3,110 |
| 46015 | OPERATIONAL SUPPLIES | 114,360 | 102,454 | 117,000 | 127,000 | 127,000 | 117,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 114,360 | 102,454 | 117,000 | 127,000 | 127,000 | 117,000 | - |
| | | | | 40.000 | 40 | 40.00 | | |
| 48106 | HVY EQUIPTMT REPLACEMENT | 5,500 | 5,429 | 13,500 | 13,500 | 13,500 | 43,500 | 30,000 |
| TOTAL | CAPITAL OUTLAY | 5,500 | 5,429 | 13,500 | 13,500 | 13,500 | 43,500 | 30,000 |
| TOTAL | SNOW REMOVAL | 201,800 | 203,162 | 214,440 | 224,440 | 281,280 | 247,550 | 33,110 |

TRAFFIC ENGINEERING 14140

PURPOSE

Traffic Engineering helps ensure efficient vehicular and pedestrian travel within the Town.

ACTIVITIES/PRODUCTS/SERVICES

- Repair and maintain traffic signals, pedestrian signals, traffic signs, traffic related electrical equipment within the Town.
- Respond to emergency calls that occur after normal working hours

FY 15-16 ACCOMPLISHMENTS

- Installed electrical and low voltage wiring at new location for Parks & Recreation
- Installation of battery back-up units for traffic signals at various intersections
- Installation of video detection at various intersections
- Installation of street signs with new reflectivity at various locations
- Repaired street lights on Church Street and converted over to LED lighting
- Rebuilt Maple Avenue & Center Street and Maple Avenue & Lawyers Road traffic signals
- Began using Tyler Munis Maintenance Management System
- Retiming of traffic signals

FY 16-17 INITIATIVES

- Upgrade traffic controllers to new ATC standards
- Rebuild Maple Avenue & Park Street traffic signals
- Stay up with certifications for Traffic Signals and Electrical
- Transition street lights to LED
- Continue replacing street name signs with new national standard.

TRAFFIC ENGINEERING 14140

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| # of traffic signal preventative maintenance tasks performed | 300 | 300 | 300 |
| # of repairs to traffic signals | 70 | 56 | 30 |
| # of street signs replaced | 1,200 | 960 | 800 |

PERSONNEL

Based on a fiscal year

| | Adopted | Adopted | Adopted |
|---|----------|----------|----------|
| Authorized Positions | FY 14-15 | FY 15-16 | FY 16-17 |
| Traffic Signal/Electrical Technician I | 2 | 2 | 1 |
| Electrical & Traffic Signal Technician II | 0 | 0 | 1 |
| Total | 2 | 2 | 2 |

FY 16-17 BUDGET CHANGES

• Doubled the street striping budget to \$20,000 in order to refresh and enhance striping within the Town.

DIVISION 14140

NAME TRAFFIC ENGINEERING

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|---------|---------|---------|----------|-----------|----------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 89,880 | 89,546 | 101,610 | 101,610 | 101,610 | 102,640 | 1,030 |
| 41002 | OVERTIME | 41,000 | 70,970 | 42,000 | 42,000 | 42,000 | 42,000 | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 674 | - | - | - | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 130,880 | 161,189 | 143,610 | 145,110 | 145,110 | 144,640 | 1,030 |
| 42001 | F.I.C.A. | 10,700 | 11,741 | 10,910 | 10,910 | 10,910 | 11,060 | 150 |
| 42002 | V.R.S. | 12,180 | 11,223 | 12,520 | 12,520 | 12,520 | 12,170 | (350) |
| 42003 | V.R.S. LIFE INS | 1,310 | 1,084 | 1,340 | 1,340 | 1,340 | 1,220 | (120) |
| 42007 | HEALTH INSURANCE | 29,580 | 12,744 | 13,010 | 13,010 | 13,010 | 27,840 | 14,830 |
| 42012 | CAFETERIA PLAN FEES | - | - | - | - | - | - | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 3,960 | 3,581 | 4,060 | 4,060 | 4,060 | 4,110 | 50 |
| 42021 | VRS HYBRID 401A MATCH | - | - | - | - | 200 | 480 | 480 |
| 42025 | VRS HYBRID DISABILITY | - | - | - | - | 100 | 280 | 280 |
| TOTAL | EMPLOYEE BENEFITS | 57,730 | 40,373 | 41,840 | 41,840 | 42,140 | 57,160 | 15,320 |
| 43301 | EQUIPMT MTCE CONTRACTS | 1,700 | 1,371 | = | - | = | - | = |
| 43307 | REPAIR/MTCE SVCES | 20,000 | 19,387 | 20,000 | 21,470 | 21,470 | 40,000 | 20,000 |
| 43309 | CELL PHONE EXPENSE | - | - | 1,400 | 1,400 | 1,400 | 1,400 | - |
| 43701 | UNIFORM RENTAL/CLEANING | 1,280 | 416 | 1,280 | 1,280 | 1,280 | 1,280 | - |
| TOTAL | PURCHASED SERVICES | 22,980 | 21,175 | 22,680 | 24,150 | 24,150 | 42,680 | 20,000 |
| 45101 | ELECTRICITY | 6,700 | 5,575 | 6,700 | 6,700 | 6,700 | 6,700 | - |
| 45503 | SUBSISTENCE/LODGING | 4,800 | 2,049 | 4,800 | 4,800 | 4,800 | 4,800 | - |
| 45504 | CONVENTIONS/EDUCATION | 6,000 | 5,308 | 6,500 | 6,500 | 6,500 | 6,400 | (100) |
| 45505 | BUSINESS MEALS | 200 | - | 200 | 200 | 200 | 200 | - |
| TOTAL | OTHER CHARGES | 17,700 | 12,932 | 18,200 | 18,200 | 18,200 | 18,100 | (100) |
| 46001 | OFFICE SUPPLIES | 500 | 262 | 300 | 300 | 300 | 400 | 100 |
| 46007 | REPAIR/MTCE SUPPLIES | 8,400 | 7,979 | 8,400 | 8,400 | 8,400 | 8,400 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 1,580 | 476 | 1,580 | 1,580 | 1,580 | 1,580 | - |
| 46015 | OPERATIONAL SUPPLIES | 33,800 | 24,463 | 31,130 | 27,130 | 27,130 | 31,130 | - |
| TOTAL | MATERIALS AND SUPPLIES | 44,280 | 33,179 | 41,410 | 37,410 | 37,410 | 41,510 | 100 |
| 48101 | MACH/EQUIPMT REPLACEMENT | 26,100 | 13,853 | 47,100 | 47,100 | 47,100 | 47,100 | - |
| TOTAL | CAPITAL OUTLAY | 26,100 | 13,853 | 47,100 | 47,100 | 47,100 | 47,100 | - |
| TOTAL | TRAFFIC ENGINEERING | 299,670 | 282,702 | 314,840 | 313,810 | 314,110 | 351,190 | 36,350 |

VEHICLE & EQUIPMENT MAINTENANCE 14150

PURPOSE

The Vehicle Maintenance Division provides a safe, efficient and dependable fleet for all departments within the Town government.

ACTIVITIES/PRODUCTS/SERVICES

- Maintain and service vehicles and equipment.
- Procure replacement vehicles and equipment.
- Dispose of surplus vehicles and equipment.
- Conduct state inspection on all vehicles and required equipment.
- Maintain records on all vehicles and equipment.
- Submit documentation to state certifying compliance in state vehicle inspection and emissions program.
- Submit documentation to the state for vehicle titling, registration and compliance in the undercover vehicle program.
- Submit documentation for reimbursement to FEMA and VDEM.
- Maintain records for Weldon Cooper Survey for submission to VDOT to meet reporting requirements of the Federal Highway Administration (FHWA).

FY 15-16 ACCOMPLISHMENTS

- Reduced the carbon footprint of the fleet by 54% since FY 2010 by purchasing lower emission vehicles, maintaining proper tire pressure, and the use of synthetic oils.
- Sold Town vehicles, equipment that have reached their useful life, on GovDeals.com auction site generating \$151,046.
- Upgraded the Town's fuel dispensing equipment and implemented an automated Fuel Management System.
- Specified and procured vehicles and equipment to complete the objectives specified within the Vehicle Replacement Program for FY 15-16 under budget by \$15,252.
- The heavy truck tire recap program resulted in a savings of approximately \$11,000.
- As of October 2015, 100% of Town mechanics have completed Bendix OEM training in the operation and maintenance of heavy duty vehicle air brake systems and components.

VEHICLE & EQUIPMENT MAINTENANCE 14150

- Recycled 1,050 gallons of waste oil generated from Town vehicles and collected from citizens.
- Implemented an electronic recycling held during the quarterly Recycle Day.
- Installed and programed mobile evidence capture systems in eight police patrol vehicles.
- Procured equipment for Winter Pre-Treatment Operations to be put into service this year.

FY 16-17 INITIATIVES

- Further reduce the fleet's carbon footprint by utilizing new technologies, innovations and policy.
- Supervisor will complete APWA Mid-Atlantic Public Works Institute Leadership Certification.
- Two mechanics will complete requirements to become licensed Virginia State Motor Vehicle Safety Inspectors.
- Heil Trash Compactor training to be completed by two mechanics.
- Altec Aerial Lift training to be completed by one mechanic.
- Implement a comprehensive departmental succession plan.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Heavy Trucks with proper tire pressure | 85% | 92 % | 95% |
| Fleet's Carbon Footprint Reduction since 2010 | 40% | 54% | 62% |
| Fleets Average Miles per Gallon | 10.89 | 11.3 | 11.5 |

VEHICLE & EQUIPMENT MAINTENANCE 14150

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|-------------------------------|---------------------|---------------------|---------------------|
| Superintendent | 1 | 1 | 1 |
| Supervisor | 1 | 1 | 1 |
| Mechanic I-III | 4 | 4 | 4 |
| Parts Specialist | 1 | 1 | 1 |
| Fleet Maintenance Coordinator | 1 | 1 | 1 |
| Total | 8 | 8 | 8 |

FY 16-17 BUDGET CHANGES

• Approved \$24,500 for the purchase of a Bobcat Skid-Loader/Snowblower to be shared between Public Works and Parks & Recreation. In the winter the equipment will be used to plow sidewalks within the Town's commercial district as well as to schools. When not in use for snow removal, the Bobcat will be used to help move trees and brush from Town parks.

DIVISION 14150

NAME VEHICLE AND EQUIPT MTCE

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 41001 | SALARIES AND WAGES | 554,830 | 508,458 | 565,970 | 565,970 | 565,970 | 560,420 | (5,550) |
| 41002 | OVERTIME | 37,500 | 28,420 | 31,000 | 31,000 | 31,000 | 31,000 | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 3,078 | = | - | 2,060 | = | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 3,000 | 3,000 | = | = |
| TOTAL | PERSONAL SERVICES | 592,330 | 539,955 | 596,970 | 599,970 | 602,030 | 591,420 | (5,550) |
| 42001 | F.I.C.A. | 45,320 | 39,229 | 45,600 | 45,600 | 45,600 | 45,240 | (360) |
| 42002 | V.R.S. | 69,280 | 60,378 | 69,730 | 69,730 | 69,730 | 67,220 | (2,510) |
| 42003 | V.R.S. LIFE INS | 7,420 | 5,974 | 7,470 | 7,470 | 7,470 | 6,660 | (810) |
| 42007 | HEALTH INSURANCE | 80,620 | 71,215 | 60,810 | 60,810 | 60,810 | 65,720 | 4,910 |
| 42012 | CAFETERIA PLAN FEES | 190 | 252 | 190 | 190 | 300 | 360 | 170 |
| 42015 | MISC ALLOWANCES | 3,320 | 2,597 | 3,320 | 3,320 | 3,320 | 3,320 | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 21,730 | 18,026 | 21,790 | 21,790 | 21,790 | 22,410 | |
| 42021 | VRS HYBRID 401A MATCH | - - | 1,468 | - - | - | 950 | 1,830 | |
| 42025 | VRS HYBRID DISABILITY | _ | 866 | - | - | 560 | 1,080 | 1,080 |
| TOTAL | EMPLOYEE BENEFITS | 227,880 | 200,006 | 208,910 | 208,910 | 210,530 | 213,840 | 2,480 |
| | | ŕ | • | • | • | • | , | · |
| 43301 | EQUIPMT MTCE CONTRACTS | 3,000 | 2,819 | 400 | 400 | 375 | 400 | = |
| 43303 | SOFTWARE MTCE CONTRACT | 2,200 | 2,146 | 4,300 | 4,300 | 3,700 | 4,000 | (300) |
| 43307 | REPAIR/MTCE SVCES | 15,000 | 10,851 | 15,000 | 25,000 | 25,000 | 20,000 | 5,000 |
| 43308 | CONTRACTS/SERVICES | 10,000 | 5,370 | 10,000 | 10,000 | 10,000 | 10,000 | • |
| 43309 | CELL PHONE EXPENSE | - - | - | 2,900 | 2,900 | 2,900 | 2,900 | - |
| 43701 | UNIFORM RENTAL/CLEANING | 2,100 | 1,834 | 2,100 | 2,100 | 2,100 | 2,100 | = |
| TOTAL | PURCHASED SERVICES | 32,300 | 23,020 | 34,700 | 44,700 | 44,075 | 39,400 | 4,700 |
| | | ŕ | • | • | • | • | , | • |
| 45503 | SUBSISTENCE/LODGING | 1,620 | 1,503 | 1,200 | 3,640 | 3,640 | 1,800 | 600 |
| 45504 | CONVENTIONS/EDUCATION | 2,680 | 2,595 | 3,500 | 3,760 | 3,760 | 4,500 | 1,000 |
| TOTAL | OTHER CHARGES | 4,300 | 4,098 | 4,700 | 7,400 | 7,400 | 6,300 | 1,600 |
| | | | | | | | | |
| 46001 | OFFICE SUPPLIES | 1,200 | 1,224 | 1,200 | 1,200 | 1,200 | 1,200 | - |
| 46008 | VEHICLE/EQUIPMT FUELS | 182,000 | 125,353 | 182,000 | 152,280 | 152,280 | 172,000 | (10,000) |
| 46009 | VEH/EQUIPMT MTCE SUPPLIES | 3,000 | 2,415 | 3,000 | 3,000 | 3,000 | 3,000 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 3,990 | 2,868 | 3,990 | 3,990 | 3,990 | 4,000 | 10 |
| 46015 | OPERATIONAL SUPPLIES | 102,000 | 90,749 | 100,000 | 110,000 | 110,000 | 100,000 | - |
| 46017 | SMALL TOOLS | 5,830 | 5,303 | 5,030 | 5,030 | 5,030 | 5,000 | (30) |
| 46031 | TIRES AND TUBES | 25,000 | 21,530 | 25,000 | 25,000 | 25,000 | 28,000 | 3,000 |
| TOTAL | MATERIALS AND SUPPLIES | 323,020 | 249,442 | 320,220 | 300,500 | 300,500 | 313,200 | (7,020) |
| 48201 | ADDITIONAL MACH/EQUIPMT | - | - | _ | _ | - | 24,500 | 24,500 |
| TOTAL | CAPITAL OUTLAY | - | _ | = | _ | = | 24,500 | 24,500 |
| | | | | | | | , | , |
| TOTAL | VEHICLE AND EQUIPT MTCE | 1,179,830 | 1,016,522 | 1,165,500 | 1,161,480 | 1,164,535 | 1,188,660 | (3,790) |

SANITATION/REFUSE DISPOSAL 14230

PURPOSE

Ensures an attractive and sanitary community for citizens by collecting and disposing of all household solid refuse, single stream recycling, bulk items, yard debris, and brush in an efficient and environmentally safe manner.

ACTIVITIES/PRODUCTS/SERVICES

- Provide employees training in the safe use of equipment, and proper safety techniques to better protect themselves while working amongst the traveling public.
- Provide weekly curbside single stream recyclables collection.
- Provide weekly curbside household solid waste collection.
- Provide weekly yard waste and bundled/loose brush collections.
- Provide weekly bulk item collection.
- Provide labor and equipment for special event refuse collection within the Town.
- Contract private weekly refuse collection for condominiums located at Vienna Villager, Park Terrace and Church Street.
- Contract with Fairfax County for private weekly refuse and recyclable collection for three properties on Hunter Road.
- Contract for collection and disposal of dead deer.

FY 15-16 ACCOMPLISHMENTS

- Collected and disposed of 4,242 tons of solid waste.
- Collected and disposed of 1,776 tons of single stream recycling.
- Collected and disposed of 411 tons of bulk trash items.
- Collected and disposed of 1,108 tons of yard waste.
- Collected and disposed of 557 tons of brush.
- Establish a recycling contract for the Town.

FY 16-17 INITIATIVES

- Reduce the number of complaints.
- Increase internet use for public awareness of daily updates, holidays, emergencies, and inclement weather changes.
- Initiate residential food waste recycling.

SANITATION/REFUSE DISPOSAL 14230

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Tons of Solid Waste Disposed | 4,229 | 4,242 | 4,000 |
| Tons of Single Stream Recyclable Material | 1,826 | 1,776 | 1,850 |
| Tons of Bulk Items Disposed | 323 | 411 | 500 |
| Tons of Yard Waste Disposed | 1,085 | 1,107 | 1,100 |
| Tons of Brush Disposed | 476 | 347 | 350 |
| Tons of Metal Recycled | 7.5 | 5 | 10 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------|---------------------|---------------------|---------------------|
| Supervisor | 1 | 1 | 1 |
| Inspector | 1 | 1 | 1 |
| Maintenance Worker | 14 | 14 | 14 |
| Total | 16 | 16 | 16 |

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

DIVISION 14230 NAME SANITATION

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|-----------|-----------|-----------|-----------|-----------|-----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 723,810 | 716,115 | 713,920 | 713,920 | 713,920 | 740,370 | 26,450 |
| 41002 | OVERTIME | 50,840 | 53,968 | 51,470 | 51,470 | 51,470 | 52,000 | 530 |
| 41004 | PART TIME W/O BENEFITS | - | 16,822 | - | - | 9,800 | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 4,317 | - | - | 6,500 | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 774,650 | 791,223 | 765,390 | 766,890 | 783,190 | 792,370 | 26,980 |
| 42001 | F.I.C.A. | 59,230 | 56,960 | 58,500 | 58,500 | 58,500 | 60,620 | 2,120 |
| 42002 | V.R.S. | 89,170 | 82,391 | 87,950 | 87,950 | 87,950 | 89,760 | 1,810 |
| 42003 | V.R.S. LIFE INS | 9,550 | 8,037 | 9,420 | 9,420 | 9,420 | 8,800 | (620) |
| 42004 | LOCAL PENSION PLAN | 19,900 | 22,628 | 25,140 | 25,140 | 25,140 | 25,140 | - |
| 42007 | HEALTH INSURANCE | 136,750 | 124,915 | 104,360 | 104,360 | 104,360 | 132,550 | 28,190 |
| 42012 | CAFETERIA PLAN FEES | 70 | 63 | 70 | 70 | 70 | 70 | - |
| 42015 | MISC ALLOWANCES | 150 | - | 150 | 150 | 150 | - | (150) |
| 42018 | ER CONTRIBUTIONS:DC401A | 19,880 | 16,862 | 18,590 | 18,590 | 18,590 | 18,330 | (260) |
| 42021 | VRS HYBRID 401A MATCH | - | 813 | - | - | 710 | 1,450 | 1,450 |
| 42025 | VRS HYBRID DISABILITY | - | 480 | - | - | 420 | 860 | 860 |
| TOTAL | EMPLOYEE BENEFITS | 334,700 | 313,149 | 304,180 | 304,180 | 305,310 | 337,580 | 33,400 |
| 43201 | CONTRACT LABOR | 25,300 | 9,026 | 25,300 | 25,300 | 25,300 | 25,300 | - |
| 43301 | EQUIPMT MTCE CONTRACTS | 3,530 | 3,092 | - | - | - | - | - |
| 43308 | CONTRACTS/SERVICES | 17,850 | 14,876 | 17,850 | 17,850 | 17,850 | 17,850 | - |
| 43309 | CELL PHONE EXPENSE | - | - | 1,330 | 1,330 | 1,330 | 1,330 | - |
| 43701 | UNIFORM RENTAL/CLEANING | 3,820 | 3,836 | 3,820 | 3,820 | 3,820 | 3,820 | - |
| 43801 | SRVCES FROM OTHER GOV'TS | 1,040 | - | 1,040 | 1,040 | 1,040 | 1,040 | - |
| 43802 | LANDFILL FEES | 370,180 | 351,609 | 370,180 | 432,440 | 432,440 | 360,180 | (10,000) |
| TOTAL | PURCHASED SERVICES | 421,720 | 382,440 | 419,520 | 481,780 | 481,780 | 409,520 | (10,000) |
| 45504 | CONVENTIONS/EDUCATION | 2,000 | 756 | 2,000 | 2,000 | 2,000 | 2,000 | - |
| 45801 | MEMBERSHIPS/DUES | 2,380 | 2,376 | - | - | 1,200 | - | - |
| TOTAL | OTHER CHARGES | 4,380 | 3,132 | 2,000 | 2,000 | 3,200 | 2,000 | - |
| 46001 | OFFICE SUPPLIES | 500 | 126 | 500 | 500 | 500 | 500 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 6,150 | 4,804 | 8,350 | 8,350 | 8,350 | 8,350 | - |
| 46015 | OPERATIONAL SUPPLIES | 1,000 | 564 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 7,650 | 5,494 | 9,850 | 9,850 | 9,850 | 9,850 | - |
| TOTAL | SANITATION | 1,543,100 | 1,495,438 | 1,500,940 | 1,564,700 | 1,583,330 | 1,551,320 | 50,380 |

LEAF OPERATION 14270

PURPOSE

Leaf operations promote a healthy and attractive community and achieve recycling goals by providing a Town-wide vacuum collection of loose leaves, which are then processed and delivered to citizens of Vienna as leaf mulch.

ACTIVITIES / PRODUCTS / SERVICES

- Provide loose leaf pick-up during the fall season.
- Process loose leaves into leaf mulch by grinding the leaves at the Beulah Road property.
- Deliver citizen requested leaf mulch orders during the months of January, February and March.

FY 15-16 ACCOMPLISHMENTS

- Finished 5 complete passes around Town to collect leaves by 12/31/15.
- Increased staff availability by reducing number of posted street notices.
- Collected 9,600 Cubic Yards of Leaves.
- Processed all leaves that were collected.
- Jan.-Mar. 2015 completed 453 mulch delivery requests (6,550 cubic yards).

FY 16-17 INITIATIVES

 Increase cable, internet, and social media usage for daily updates of completed streets to replace street-by-street posting.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|-------------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Cubic yards of leaves picked up | 10,815 | 9,590 | 9,500 |
| Cubic yards of leaf mulch delivered | 6,317 | 6,543 | 6,500 |
| # of passes with Leaf Vacuum Truck | 3 | 5 | 3 |

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

DIVISION 14270

NAME LEAF COLLECTION

| ACCOUNT NUMBER | TITLE | | FY 14-15 BUDGET ACTUAL | | FY 15-16 BUDGET REVISED ESTIMATED | | | NET CHANGE |
|-------------------|-------------------|--------|---------------------------|--------|-----------------------------------|-----------|---------|---------------|
| NOIVIBER | TITLE | BODGET | ACTUAL | BODGET | KEVISED | ESTIMATED | ADOPTED | CHANGE |
| 41002 | OVERTIME | 77,210 | 72,993 | 78,710 | 29,550 | 29,550 | 78,710 | - |
| TOTAL | PERSONAL SERVICES | 77,210 | 72,993 | 78,710 | 29,550 | 29,550 | 78,710 | - |
| 42001 | F.I.C.A. | 5,910 | 5,337 | 5,910 | 5,910 | 3,060 | 6,020 | 110 |
| TOTAL | EMPLOYEE BENEFITS | 5,910 | 5,337 | 5,910 | 5,910 | 3,060 | 6,020 | 110 |
| TOTAL | LEAF COLLECTION | 83,120 | 78,330 | 84,620 | 35,460 | 32,610 | 84,730 | 110 |

BUILDING MAINTENANCE 14320

PURPOSE

Routine maintenance of all Town-owned buildings and facilities

ACTIVITIES/PRODUCTS/SERVICES

- Manage contracts which provide HVAC system maintenance, elevator maintenance, generator maintenance, safety inspections, and cleaning service for Town Hall and the Northside Property Yard building.
- Provide electrical utilities for Town Hall, Beulah Road Mulch Site, Nutley Street Records Building and Northside Property Yard.

FY 15-16 ACCOMPLISHMENTS

- Research and obtain contractual services for new Town Hall HVAC.
- Maintained monthly inspections of fire extinguishers for Town Hall and Northside Property Yard.
- Chemical treatment installation for new Town Hall chiller.
- Oversaw the installation of Northside back-up generator.
- Established maintenance contract for relocated Town Hall generator.
- Began using Tyler Munis Maintenance Management System.
- Replace Town Hall roof.
- Replace tile in the Town Hall lobby.

FY 16-17 INITIATIVES

- Improve noise reduction in the lunch room at Northside Property Yard for meetings.
- Transition to LED lighting at Northside Property Yard.
- Complete installation of generator emergency circuitry at Town Hall.

BUILDING MAINTENANCE 14320

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Respond to maintenance requests | | | |
| within 24 hours | 165 | 145 | 100 |
| Install magnetic closers on fire-rated | | | |
| doors at Town Hall | 3 | 0 | 0 |

FY 16-17 BUDGET CHANGES

- Maintenance for back-up generator at Northside.
- Replace broken scissor lift at Northside Property Yard.

DIVISION 14320

NAME BUILDING MAINTENANCE

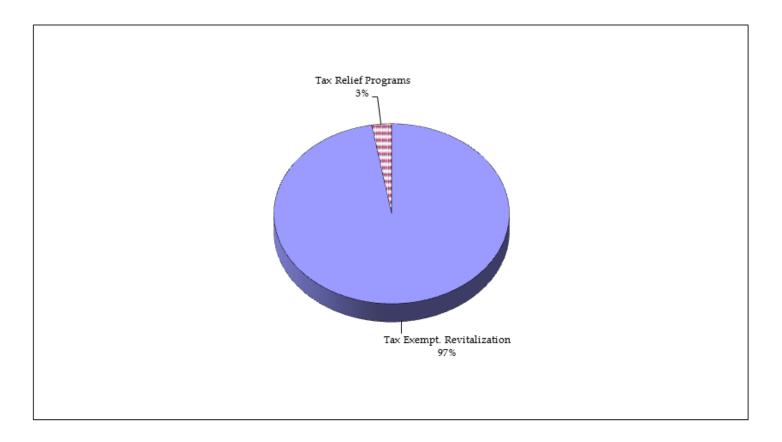
| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|---------|---------|---------|----------|------------------|----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 43304 | H/AC MTCE CONTRACT | 14,630 | 13,624 | 23,130 | 23,630 | 23,130 | 25,230 | 2,100 |
| 43307 | REPAIR/MTCE SVCES | 4,800 | 4,746 | 3,800 | 3,800 | 8,800 | 8,800 | 5,000 |
| 43308 | CONTRACTS/SERVICES | 25,500 | 20,572 | 29,730 | 32,620 | 32,620 | 29,230 | (500) |
| 43702 | JANITORIAL/CUSTODIAL SVCE | 29,200 | 28,376 | 25,500 | 20,500 | 25,500 | 15,400 | (10,100) |
| TOTAL | PURCHASED SERVICES | 74,130 | 67,319 | 82,160 | 80,550 | 90,050 | 78,660 | (3,500) |
| | | | | | | | | |
| 45101 | ELECTRICITY | 61,000 | 61,257 | 61,000 | 61,000 | 61,000 | 61,000 | - |
| 45102 | NATURAL GAS | 13,000 | 17,884 | 13,000 | 13,000 | 11,500 | 11,500 | |
| 45104 | WATER/SEWER SVCE | 8,000 | 6,221 | 8,000 | 8,000 | 8,000 | 8,000 | = |
| TOTAL | OTHER CHARGES | 82,000 | 85,362 | 82,000 | 82,000 | 80,500 | 80,500 | - |
| 46005 | JANITORIAL SUPPLIES | 5,000 | 5,110 | 5,000 | 5,600 | 5,600 | 5,000 | _ |
| 46007 | REPAIR/MTCE SUPPLIES | 21,200 | 19,925 | 18,670 | 18,670 | 18,670 | 18,670 | _ |
| TOTAL | MATERIALS AND SUPPLIES | · · | · · | 23,670 | • | 24,270 | 23,670 | _ |
| IOIAL | WATERIALS AND SUPPLIES | 26,200 | 25,035 | 23,670 | 24,270 | 24,270 | 23,670 | - |
| 48201 | ADDITIONAL MACH/EQUIPMT | 1,000 | 489 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| TOTAL | CAPITAL OUTLAY | 1,000 | 489 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| TOTAL | BUILDING MAINTENANCE | 183,330 | 178,205 | 188,830 | 187,820 | 195,820 | 183,830 | (3,500) |

TAX RELIEF PROGRAMS

FINANCE DEPARTMENT FY 16-17 BUDGET

TAX RELIEF PROGRAMS

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|----------------------------|----------|----------|----------|-----------|----------|--------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Tax Relief | 227,619 | 229,500 | 229,500 | 235,530 | 236,000 | 6,500 |
| Tax Exempt. Revitalization | 8,798 | 7,800 | 7,800 | 7,620 | 6,600 | -1,200 |
| Tax Relief Programs | 236,417 | 237,300 | 237,300 | 243,150 | 242,600 | 5,300 |



FINANCE DEPARTMENT FY 16-17 BUDGET

TAX RELIEF 15330

PURPOSE

Account for the cost of relief from property taxes and vehicle license fees for qualifying elderly and handicapped residents.

FY 16-17 BUDGET ESTIMATES BY TAX RELIEF CATEGORY

| PERCENT OF RELIEF | Number | Cost |
|-------------------------|----------------|-----------|
| 100 | 190 | \$196,000 |
| 50 | 30 | \$19,000 |
| 25 | 15 | \$6,000 |
| PRORATED | 15 | \$9,000 |
| TOTAL REAL ESTATE TAX | 250 | \$230,000 |
| VEHICLE LICENSE FEE | ~180 | \$6,000 |
| DIVISION TOTAL | | \$236,000 |

The Real Estate Tax exemption estimate is based on the FY15-16 actuals adjusted for anticipated changes in assessed values for FY17.

The Vehicle License Fee exemption is based on the number of applicants that received the exemption for the FY 15-16 fiscal year.

DIVISION 15360

NAME REVITAL. TAX EXEMP. PROG.

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | | NET |
|---------|---------------------------|--------|----------------|--------|----------|----------------|---------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 45703 | REVITAL.TAX EXEMPTIONS | 8.900 | 8.798 | 7,800 | 7,800 | 7,620 | 6,600 | (1,200) |
| TOTAL | OTHER CHARGES | 8,900 | 8,798 8,798 | 7,800 | 7,800 | 7,620 7,620 | 6,600 | (1,200) |
| | | • | • | • | • | • | , | , , , |
| TOTAL | REVITAL. TAX EXEMP. PROG. | 8,900 | 8,798 | 7,800 | 7,800 | 7,620 | 6,600 | (1,200) |

REVITALIZATION TAX RELIEF 15360

PURPOSE

Account for cost of property tax relief for property improvements that qualify.

FY 16-17 BUDGET CHANGES

In Tax Year 2015, there were 25 exemptions totaling \$7,614 for an average of \$304.56 per exemption. Due to the sunset of the tax revitalization ordinance on September 1, 2013, there will not be any new properties added to the program. Six properties have completed the exemption period and have been dropped from the exemption program in Tax Year 2016.

DIVISION 15330

NAME TAX RELIEF PROGRAMS

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | | NET |
|---------|---------------------|---------|----------|---------|----------|-----------|---------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 45701 | T.R.E PROP TAXES | 229,000 | 220,855 | 223,500 | 223,500 | 230,000 | 230,000 | 6,500 |
| 45702 | T.R.E VEH LIC TAX | 5,300 | 6,764 | 6,000 | 6,000 | 5,530 | 6,000 | - |
| TOTAL | OTHER CHARGES | 234,300 | 227,619 | 229,500 | 229,500 | 235,530 | 236,000 | 6,500 |
| TOTAL | TAX RELIEF PROGRAMS | 234,300 | 227,619 | 229,500 | 229,500 | 235,530 | 236,000 | 6,500 |

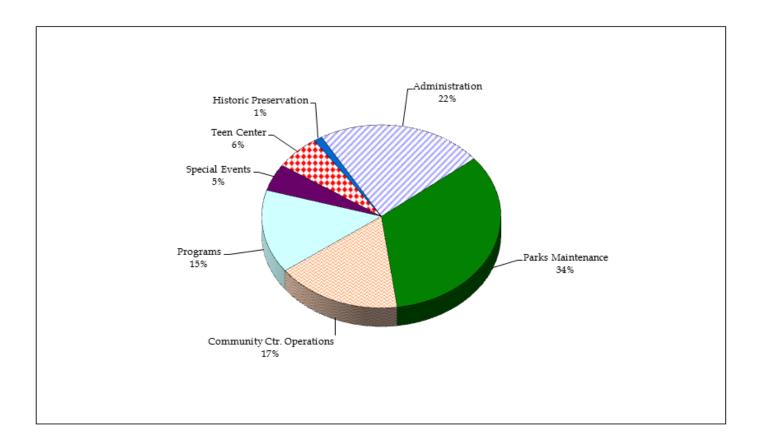
PARKS AND RECREATION

Mission

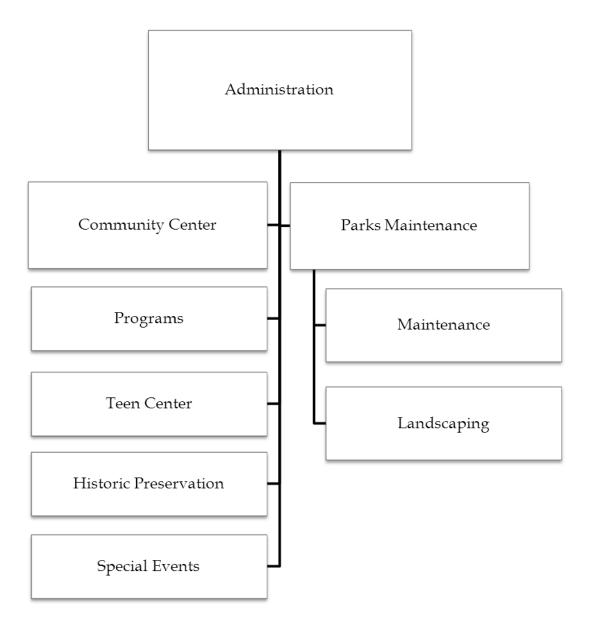
The Parks and Recreation Department is committed to creating community through people, parks and programs.

PARKS AND RECREATION

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|---------------------------|-----------|-----------|-----------|-----------|-----------|--------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Administration | 637,149 | 696,420 | 1,410,630 | 1,426,800 | 695,660 | -760 |
| Parks Maintenance | 1,002,677 | 1,027,260 | 1,088,730 | 1,080,930 | 1,043,670 | 16,410 |
| Community Ctr. Operations | 491,706 | 473,350 | 493,490 | 488,580 | 526,140 | 52,790 |
| Programs | 471,631 | 449,680 | 401,770 | 401,000 | 455,590 | 5,910 |
| Special Events | 139,541 | 148,400 | 162,440 | 162,440 | 148,600 | 200 |
| Teen Center | 171,828 | 186,950 | 191,950 | 193,840 | 188,750 | 1,800 |
| Historic Preservation | 31,858 | 31,500 | 35,000 | 35,000 | 35,970 | 4,470 |
| Parks and Recreation | 2,946,390 | 3,013,560 | 3,784,010 | 3,788,590 | 3,094,380 | 80,820 |



PARKS AND RECREATION



ADMINISTRATION 17110

PURPOSE

To provide the staffing and administrative support to carry out the daily operations of the department and to provide leadership, vision and management to facilitate the provision of effective and efficient parks and recreation services.

ACTIVITIES/PRODUCTS/SERVICES

- Provide financial oversight; revenue and expenditure tracking.
- Responsible for department planning and implementation of diversified program.
- Responsible for long range planning and oversight of all parks and recreational facilities.
- Management of the Capital Improvement Plan.
- Foster community outreach and partnerships.
- Responsible for staff training and development.

FY 15-16 ACCOMPLISHMENTS

- Managed staff training for Munis.
- Worked in conjunction with the project manager for the Community Center renovation
- Secured space for events, programs and storage during the renovation.
- Developed partnerships to assist with the 125th Anniversary of Vienna.

FY 16-17 INITIATIVES

- Provide training opportunities for the current staff to meet the changing needs of the department.
- Increase administrative assistant position to full time when Community Center reopens.

ADMINISTRATION 17110

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--------------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Percentage of customers using online | 47% | 49% | 51% |
| registration | | | |
| Percentage of classes and programs | 74% | 74% | 72% |
| held (verses total offered) | | | |
| Number of staff training sessions | 7 | 8 | 9 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------------------|---------------------|---------------------|---------------------|
| Director of Parks and Recreation | 1 | 1 | 1 |
| Recreation Supervisor | 1 | 1 | 1 |
| Recreation Program Coordinator | 1.75 | 2 | 2 |
| Administrative Assistant II | 1 | .8 | 1* |
| Total | 4.75 | 4.8 | 5 |

^{*}Will convert from a 32 hour/week position to a 40 hour/week position starting April 2017.

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 17110 NAME PARKS AND REC ADMINISTRATION

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|------------------------------|---------|---------|---------|-----------|-----------|----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 293,560 | 308,431 | 369,060 | 376,060 | 376,060 | 375,380 | 6,320 |
| 41002 | OVERTIME | 9,570 | 8,530 | 12,000 | 12,270 | 12,270 | 12,270 | 270 |
| 41003 | REG. P.T. WITH BENEFITS | 66,370 | 77,839 | 34,000 | 34,000 | 17,000 | 36,160 | 2,160 |
| 41004 | PART TIME W/O BENEFITS | 49,000 | 36,162 | 60,180 | 39,060 | 51,170 | 34,580 | (25,600) |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | - | - | 2,500 | 24,500 | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | _ | 5,882 | - | 4,400 | 3,370 | - | - |
| TOTAL | PERSONAL SERVICES | 418,500 | 436,844 | 475,240 | 468,290 | 484,370 | 458,390 | (16,850) |
| 42001 | F.I.C.A. | 32,960 | 31,563 | 36,270 | 36,270 | 36,270 | 35,070 | (1,200) |
| 42002 | V.R.S. | 36,170 | 37,682 | 45,470 | 46,270 | 46,270 | 46,220 | 750 |
| 42003 | V.R.S. LIFE INS | 3,870 | 3,640 | 4,870 | 4,950 | 4,950 | 4,520 | (350) |
| 42007 | HEALTH INSURANCE | 18,480 | 19,487 | 21,070 | 21,070 | 21,070 | 38,770 | 17,700 |
| 42012 | CAFETERIA PLAN FEES | 130 | 189 | 130 | 130 | 130 | 130 | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 11,980 | 12,188 | 14,220 | 14,500 | 14,500 | 12,580 | |
| 42021 | VRS HYBRID 401A MATCH | - | - | - | - | 370 | 680 | 680 |
| 42025 | VRS HYBRID DISABILITY | = | - | - | - | 220 | 400 | 400 |
| TOTAL | EMPLOYEE BENEFITS | 103,590 | 104,749 | 122,030 | 123,190 | 123,780 | 138,370 | 17,980 |
| 43301 | EQUIPMT MTCE CONTRACTS | 6,000 | 441 | 6,000 | 6,000 | 6,000 | 6,000 | - |
| 43303 | SOFTWARE MTCE CONTRACT | 15,000 | 14,943 | 15,000 | 15,000 | 15,000 | 15,000 | - |
| 43308 | CONTRACTS/SERVICES | 21,000 | 30,641 | 21,000 | 21,000 | 21,000 | 21,000 | - |
| 43501 | PRINTING/BINDING SVCES | 28,000 | 25,288 | 28,000 | 28,000 | 28,000 | 28,000 | - |
| TOTAL | PURCHASED SERVICES | 70,000 | 71,313 | 70,000 | 70,000 | 70,000 | 70,000 | - |
| 45202 | LONG DIST SERVICE | 1,900 | 2,086 | 1,200 | 1,200 | 1,200 | 1,200 | - |
| 45203 | POSTAL SERVICES | 11,950 | 11,829 | 12,650 | 12,650 | 12,650 | 12,650 | - |
| 45402 | EQUIPMENT RENTAL | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 45501 | MILEAGE REIMBURSEMENT | 1,000 | 703 | 1,000 | 1,000 | 500 | 750 | (250) |
| 45503 | SUBSISTENCE/LODGING | 2,000 | 1,928 | 2,500 | 2,500 | 2,500 | 2,500 | - |
| 45504 | CONVENTIONS/EDUCATION | 2,150 | 2,193 | 4,000 | 4,000 | 4,000 | 4,000 | - |
| 45801 | MEMBERSHIPS/DUES | 1,300 | 663 | 1,800 | 1,800 | 1,800 | 1,800 | - |
| TOTAL | OTHER CHARGES | 21,300 | 20,401 | 24,150 | 24,150 | 23,650 | 23,900 | (250) |
| 46001 | OFFICE SUPPLIES | 5,000 | 3,842 | 5,000 | 5,000 | 5,000 | 5,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 5,000 | 3,842 | 5,000 | 5,000 | 5,000 | 5,000 | - |
| 49207 | TRANSFER TO CAP PROJ FUND | - | - | - | 720,000 | 720,000 | - | - |
| TOTAL | INTERFUND TRANSFERS | - | - | - | 720,000 | 720,000 | - | - |
| TOTAL | PARKS AND REC ADMINISTRATION | 618,390 | 637,149 | 696,420 | 1,410,630 | 1,426,800 | 695,660 | 880 |

PARKS MAINTENANCE 17120

PURPOSE

To provide safe and well-maintained parks, streetscapes, public buildings and trees for the enjoyment of residents, visitors and businesses.

ACTIVITIES/PRODUCTS/SERVICES

- Provide building and cemetery maintenance.
- Mow grass in parks, rights-of-ways, and at public buildings.
- Maintain 13 parks, playgrounds and athletic fields.
- Greenhouse production for planting.
- Plant and remove trees and maintain flower beds and landscape.
- Remove trash from parks, public buildings, bus stops, Maple Avenue and Church Street (charging snow removal budget).
- Remove snow at public buildings, commercial sidewalk areas, school walking routes, Metro walking routes and bus stops (charging snow removal budget).
- Assist with special events and programs.
- Assist with community and volunteer projects; scouts, organizations, clean-up days, youth athletic field days.
- Provide brush, cut trees and leaf pick up in creeks and parks.
- Remove fallen trees and brush from stream valleys.
- Respond to after-hours emergencies and complaints.
- Review and oversight of all site plans and construction activity of residential development to assure compliance of Town of Vienna canopy coverage requirement.
- Participate in the design of all Department of Public Works road improvement projects as pertains to public/private trees and landscape.

FY 15-16 ACCOMPLISHMENTS

- Installed stone dust at the Dog Park.
- Purchased portable generator.
- Installed new pump for Town Green Fountain.
- Worked nineteen special events.
- Trained and certified one staff as a Playground Safety Inspector.
- Trained and certified two staff in pesticide application.
- Added park benches in walking areas.
- Removed forty one dead or hazardous trees in-house.
- Planted seventeen trees in-house, two were donated.

PARKS MAINTENANCE 17120

- Planted three thousand tulips and daffodil bulbs.
- Trained three employees in aerial pruning and removal.
- Revised Town of Vienna Tree Preservation and Planting Specifications Manual.
- Reviewed approximately two hundred and fifty residential, commercial and Department of Public Works road improvement site plans.
- Designed and provided oversight of buffer landscape between Caboose Brewing Company and Northside Park.
- Removed flower beds off the bike trail in preparation for the expanded NOVA Parks parking lot.
- Removed ivy at Glyndon Park.
- Enhanced landscaping at Town Hall and the Welcome Sign flowerbeds at Nutley and Maple Ave E.
- Installed artificial turf and LED lights at Glyndon Park.
- Replaced artificial turf at Waters Field.

FY 16-17 INITIATIVES

- Upgrade the restrooms at the Town Green.
- Install single use playground equipment for the parks.
- Continue staff certification for pesticide, playground and commercial driver's licenses.
- Replace safety road signs used when working in the streets to remove trees in order to stay in compliance with the state.
- Obtain ISA tree risk assessment qualifications for Arborist and Assistant Arborist.
- Plant when needed in-house 1 ½ inch caliper trees.
- Complete second revision to the Town of Vienna tree preservation and planting specification manual.
- Replace park drinking fountains.
- Purchase and install storage shed for materials and equipment.
- Install concrete pads for bleachers at Glyndon and Meadow Lane Park ballfields.
- Plant perennials and shrubs at Community Center.

PARKS MAINTENANCE 17120

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--------------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Percentage of annuals grown in house | 90% | 95% | 95% |
| Number of trees removed | 48 | 138/29 | 25/42 |
| (contractor/in-house) | | | |
| | | | |
| Number of trees planted | 51 | 210/17 | 102/30 |
| (contractor/in-house) | | | |
| Number of playground inspections | 36 | 30 | 30 |
| completed by Certified Playground | | | |
| Safety Inspector (CPSI) | | | |
| Number of projects completed with | 32 | 20 | 20 |
| volunteers | | | |

- In 2014, records were not separated by contractor vs in-house.
- In 2015, records reflect removal of community center trees and new plantings by Public Works' street enhancement project along right of ways.

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|---------------------------|---------------------|---------------------|---------------------|
| Parks Maintenance Manager | 1 | 1 | 1 |
| Arborist/Horticulturist | 1 | 1 | 1 |
| Maintenance Workers | 8 | 8 | 8 |
| Total | 10 | 10 | 10 |

FY 16-17 BUDGET CHANGES

• No significant changes to the budget.

DIVISION 17120 NAME PARKS MAINTENANCE

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|---------|-----------|-----------|-----------|-----------|-----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 492,000 | 482,594 | 502,540 | 502,540 | 502,540 | 518,080 | 15,540 |
| 41002 | OVERTIME | 37,520 | 44,010 | 43,000 | 46,720 | 43,000 | 43,000 | - |
| 41004 | PART TIME W/O BENEFITS | 45,000 | 53,421 | 45,900 | 58,600 | 58,600 | 45,900 | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 4,355 | - | - | 3,600 | - | - |
| 41011 | NON-EXEMPT COMPTIME LIQ. | - | 10 | = | - | - | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 574,520 | 584,390 | 591,440 | 609,360 | 609,240 | 606,980 | 15,540 |
| 42001 | F.I.C.A. | 44,140 | 42,446 | 44,950 | 44,950 | 44,950 | 46,430 | 1,480 |
| 42002 | V.R.S. | 60,610 | 58,939 | 61,910 | 61,910 | 61,910 | 63,450 | 1,540 |
| 42003 | V.R.S. LIFE INS | 6,490 | 5,716 | 6,630 | 6,630 | 6,630 | 6,160 | (470) |
| 42007 | HEALTH INSURANCE | 74,550 | 78,418 | 64,080 | 64,080 | 64,080 | 69,220 | 5,140 |
| 42012 | CAFETERIA PLAN FEES | 150 | 126 | 150 | 150 | 150 | 120 | (30) |
| 42017 | CELL PHONE ALLOWANCE | 180 | - | - | - | - | - | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 19,680 | 18,438 | 20,100 | 20,100 | 20,100 | 20,720 | 620 |
| 42021 | VRS HYBRID 401A MATCH | - | 240 | - | - | - | 370 | 370 |
| 42025 | VRS HYBRID DISABILITY | - | 142 | - | - | - | 220 | 220 |
| TOTAL | EMPLOYEE BENEFITS | 205,800 | 204,464 | 197,820 | 197,820 | 197,820 | 206,690 | 8,870 |
| 43301 | EQUIPMT MTCE CONTRACTS | 2,000 | 2,000 | 2,000 | - | - | 2,000 | - |
| 43304 | H/AC MTCE CONTRACT | - | - | 3,000 | 3,000 | 3,000 | 3,000 | - |
| 43305 | OTHER MTCE CONTRACTS | 2,000 | 1,960 | 2,000 | 3,000 | 3,000 | 2,000 | - |
| 43307 | REPAIR/MTCE SVCES | 58,000 | 57,131 | 68,000 | 63,150 | 63,150 | 68,000 | - |
| 43308 | CONTRACTS/SERVICES | - | 224 | - | - | - | - | - |
| 43309 | CELL PHONE EXPENSE | - | - | 4,000 | 4,000 | 4,000 | 4,000 | - |
| 43701 | UNIFORM RENTAL/CLEANING | 3,500 | 2,793 | 4,000 | 4,000 | 4,000 | 4,000 | - |
| TOTAL | PURCHASED SERVICES | 65,500 | 64,109 | 83,000 | 77,150 | 77,150 | 83,000 | - |
| 45101 | ELECTRICITY | 25,000 | 22,903 | 28,000 | 28,000 | 28,000 | 28,000 | - |
| 45102 | NATURAL GAS | 2,500 | 4,429 | 2,500 | 2,500 | 2,500 | 2,500 | - |
| 45104 | WATER/SEWER SVCE | 8,000 | 5,808 | 10,000 | 10,000 | 10,000 | 10,000 | - |
| 45402 | EQUIPMENT RENTAL | 2,500 | 2,153 | 2,500 | 1,500 | 1,500 | 2,500 | - |
| TOTAL | OTHER CHARGES | 38,000 | 35,293 | 43,000 | 42,000 | 42,000 | 43,000 | - |
| 46003 | HORTICULTURAL SUPPLIES | 12,095 | 11,035 | 15,000 | 19,770 | 19,770 | 15,000 | - |
| 46007 | REPAIR/MTCE SUPPLIES | 18,000 | 15,783 | 18,000 | 18,000 | 18,000 | 18,000 | - |
| 46008 | VEHICLE/EQUIPMT FUELS | 18,000 | 18,974 | 18,000 | 17,680 | 10,000 | 10,000 | (8,000) |
| 46009 | VEH/EQUIPMT MTCE SUPPLIES | 5,000 | 3,952 | 10,000 | 9,250 | 9,250 | 10,000 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 5,000 | 4,452 | 5,000 | 5,000 | 5,000 | 5,000 | - |
| 46015 | OPERATIONAL SUPPLIES | 3,000 | 5,221 | 3,000 | 10,200 | 10,200 | 3,000 | - |
| 46017 | SMALL TOOLS | 2,000 | 1,947 | 2,000 | 2,000 | 2,000 | 2,000 | - |
| 46031 | TIRES AND TUBES | 1,000 | 1,733 | 1,000 | 1,730 | 1,730 | 1,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 64,095 | 63,098 | 72,000 | 83,630 | 75,950 | 64,000 | (8,000) |
| 47403 | PHYSICAL IMPROVEMENTS | 46,500 | 51,322 | 40,000 | 78,770 | 78,770 | 40,000 | - |
| TOTAL | PROGRAM AND SERVICES | 46,500 | 51,322 | 40,000 | 78,770 | 78,770 | 40,000 | - |
| TOTAL | PARKS MAINTENANCE | 994,415 | 1,002,677 | 1,027,260 | 1,088,730 | 1,080,930 | 1,043,670 | 16,410 |

COMMUNITY CENTER 17130

PURPOSE

The Community Center Division is committed to coordinating, developing, maintaining and operating the Community Center and supplying support for other Town recreational facilities. Ensuring safe, diverse and accessible facilities for all patrons, as well as access to leisure activities, programs and classes that define and enhance the quality of life within the Town.

ACTIVITIES/PRODUCTS/SERVICES

- Provide fitness, wellness, recreation and arts and craft programs; teen center programming, concerts, theatrical plays both adult and youth, and youth and adult drop-in programming.
- Rentals opportunities (community, youth, cultural, educational, revenue generating shows and rentals, park shelters.)
- Provide Community Center with Wi-Fi.
- Conduct ticket sales (theater, theme parks, and special events.)

FY 15-16 ACCOMPLISHMENTS

- The start of the renovation and expansion of the Vienna Community Center
- The complete re-location of the Parks and Recreation Department to temporary offices at Cedar Lane Plaza.
- Provide personnel support for all remote locations of classes, programs and activities.
- Conducted employee customer service training.
- Improved performance of Rectrac room rental reservations.
- Updated manuals (community center manual, employee manual, rental manual).

FY 16-17 INITIATIVES

- Provide a clean, safe and appropriate environment for recreational programs at remote sites.
- Overhaul, create and revise all community center manuals (VCC, custodian, employees and operation).
- Create a maintenance checklist for maintaining LEED Silver Building.
- Review fees schedule for the Community Center.

COMMUNITY CENTER 17130

- Best practices training/school (management school).
- Opening the Vienna Community Center.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|-----------------------------------|-----------|----------|-----------|
| Description | Actual | Actual | Projected |
| Number of facility inspections | 12 | 12 | 12 |
| Number of dollar/receipt | \$365 | \$48 | \$30 |
| (average rental fee) | | | |
| Number of rental hours* | 12,209 | 5,825 | 210 |
| Number of non-revenue use hours^ | 9,637 | 3,650 | 125 |
| Annual revenue from building/Park | \$63,617 | \$39,370 | \$5,837 |
| rental fees | | | |
| Monetary value of donated space~ | \$144,555 | \$54,746 | \$1,875 |

^{*^}Non-revenue use hours include groups like: Vienna Arts Society Show, INOVA Blood Drives, Vienna Community Band, 50-Plus Bridge Club, 50/90 Dinner, Youth Sports Organizations, Sr. Drop-In Programs, Vienna Women Show, James Madison Grad Party, BAC, Administrative Services, Police Department, Fire Department, etc.

Numbers for rentals and revenue down due to closing of Vienna Community Center for Renovation and Expansion.

[~]Monetary value based on in-town non-profit rate (\$15) hour. This does not take into account potential revenues.

COMMUNITY CENTER 17130

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|--|---------------------|---------------------|---------------------|
| Community Center Manager | 1 | 1 | 1 |
| Community Center Supervisor | 1 | 1 | 1 |
| Custodians | 2.5 | 2.5 | 2 |
| Part time Building Supervisors (MOD's) | 15 | 12 | 10 |
| Part-Time Custodians | 3 | 3 | 3 |
| Total | 22.5 | 19.5 | 17 |

FY 16-17 BUDGET CHANGES

- Vienna Community Center will be budgeting based on the re-opening of the community center in the spring of 2017, budget will reflect 6 months of operational expenses.
- Personnel name change in the Rec Worker II category Building Supervisor to MOD (manager on duty).
- Name changes for the Community Center Manager to Facilities Manager; Community Center Supervisor to Facilities Supervisor.

DIVISION 17130

NAME COMMUNITY CENTER OPERATIONS

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|-----------------------------|---------|---------|---------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 204,940 | 209,476 | 210,610 | 210,610 | 210,610 | 216,750 | 6,140 |
| 41002 | OVERTIME | 9,570 | 9,721 | 12,000 | 12,000 | 12,000 | 12,000 | - |
| 41003 | REG. P.T. WITH BENEFITS | - | - | - | - | - | - | - |
| 41004 | PART TIME W/O BENEFITS | 70,100 | 71,399 | 78,540 | 79,030 | 78,540 | 78,540 | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | - | - | - | - | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 3,941 | - | - | 3,210 | - | - |
| 41015 | PERFORMANCE BONUS | - | - | - | 1,500 | 1,500 | - | - |
| TOTAL | PERSONAL SERVICES | 284,610 | 294,537 | 301,150 | 303,140 | 305,860 | 307,290 | 6,140 |
| 42001 | F.I.C.A. | 21,730 | 21,741 | 22,920 | 22,920 | 22,920 | 23,510 | 590 |
| 42002 | V.R.S. | 25,250 | 25,697 | 25,950 | 25,950 | 25,950 | 26,700 | 750 |
| 42003 | V.R.S. LIFE INS | 2,710 | 2,482 | 2,780 | 2,780 | 2,780 | 2,580 | (200) |
| 42004 | LOCAL PENSION PLAN | 4,730 | - | = | - | - | = | - |
| 42007 | HEALTH INSURANCE | 26,810 | 30,754 | 27,230 | 27,230 | 27,230 | 32,490 | 5,260 |
| 42012 | CAFETERIA PLAN FEES | 60 | 95 | 60 | 60 | 120 | 120 | 60 |
| 42018 | ER CONTRIBUTIONS:DC401A | 6,780 | 6,890 | 6,970 | 6,970 | 6,970 | 7,170 | 200 |
| TOTAL | EMPLOYEE BENEFITS | 88,070 | 87,659 | 85,910 | 85,910 | 85,970 | 92,570 | 6,660 |
| 43304 | H/AC MTCE CONTRACT | 14,870 | 10,730 | 15,200 | 13,600 | 10,000 | 13,600 | (1,600) |
| 43307 | REPAIR/MTCE SVCES | 21,630 | 19,476 | 12,840 | 8,840 | 8,840 | 10,300 | (2,540) |
| 43308 | CONTRACTS/SERVICES | 500 | 1,317 | 1,000 | 1,000 | 1,000 | 39,500 | 38,500 |
| 43309 | CELL PHONE EXPENSE | - | - | 4,000 | 4,000 | 4,000 | 4,000 | - |
| 43701 | UNIFORM RENTAL/CLEANING | 2,500 | 1,251 | 2,500 | 2,500 | 2,500 | 2,500 | - |
| 43702 | JANITORIAL/CUSTODIAL SVCE | 6,500 | 5,867 | - | - | - | 630 | 630 |
| TOTAL | PURCHASED SERVICES | 46,000 | 38,641 | 35,540 | 29,940 | 26,340 | 70,530 | 34,990 |
| 45101 | ELECTRICITY | 26,250 | 38,880 | 23,380 | 23,380 | 22,000 | 23,380 | - |
| 45102 | NATURAL GAS | 6,750 | 10,090 | 3,280 | 3,280 | 2,000 | 3,280 | - |
| 45104 | WATER/SEWER SVCE | 2,250 | 6,165 | 3,620 | 3,620 | 3,620 | 3,620 | - |
| 45503 | SUBSISTENCE/LODGING | - | - | - | 600 | - | - | - |
| 45504 | CONVENTIONS/EDUCATION | - | - | - | 1,000 | - | - | - |
| TOTAL | OTHER CHARGES | 35,250 | 55,134 | 30,280 | 31,880 | 27,620 | 30,280 | - |
| 46005 | JANITORIAL SUPPLIES | 14,000 | 11,165 | 17,000 | 17,050 | 17,000 | 17,000 | = |
| 46007 | REPAIR/MTCE SUPPLIES | 7,240 | 2,676 | - | - | 540 | 1,000 | 1,000 |
| 46011 | UNIFORMS/SAFETY APPAREL | 2,000 | 854 | 2,720 | 2,720 | 2,500 | 2,720 | - |
| 46013 | RECREATION SUPPLIES | 760 | 837 | 750 | 850 | 750 | 750 | - |
| 46015 | OPERATIONAL SUPPLIES | - | 203 | - | 4,000 | 4,000 | 4,000 | 4,000 |
| TOTAL | MATERIALS AND SUPPLIES | 24,000 | 15,735 | 20,470 | 24,620 | 24,790 | 25,470 | 5,000 |
| 48102 | FURN/FIXTURE REPLACEMENT | - | - | - | 18,000 | 18,000 | - | - |
| TOTAL | CAPITAL OUTLAY | - | = | = | 18,000 | 18,000 | = | = |
| TOTAL | COMMUNITY CENTER OPERATIONS | 477,930 | 491,706 | 473,350 | 493,490 | 488,580 | 526,140 | 52,790 |

PROGRAM 17150

PURPOSE

To enrich the lives of Vienna residents of all ages by providing camps, classes and drop-in activities with a focus on education through workshops, arts, fitness and sports.

ACTIVITIES/PRODUCTS/SERVICES

- Provide camps, dance, fitness, health and wellness, music, sport and theatre classes, writing courses and one day workshops.
- Conduct program marketing and program satisfaction surveys.
- Focus on fitness and health programs.
- Increase the number of program partnerships.

FY 15-16 ACCOMPLISHMENTS

- Used RecConnect on a regular basis to contact participants for class cancellations, changes, updates and program promotion.
- Offered free educational lectures for seniors pertaining to their health and well-being offered by various business and non-profits.
- Coordinated the relocation of classes and programs to temporary facilities for the renovation expansion of the Community Center.
- Expanded partnerships for programs.
- Increased communication through RecConnect.
- Provided scholarship program for programs and camps.

FY 16-17 INITIATIVES

- Continue a working relationship with library, local churches, fire department for business space in the relocation of our programs.
- Continue to work with local businesses and non-profits to offer free monthly informative lectures.
- Expand partnerships for programs.
- Expand class programs to include different levels of skill.
- Continue to collect feedback on class programs through our new class evaluation form.
- Implement the updated Part-time Employee evaluation form for paid instructors, Community Center staff and teen staff
- Offer teacher workday camps to coincide with school schedules.

PROGRAM 17150

• Evaluate programming space allocation in the newly renovated and expanded community center.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---|-----------|----------|-----------|
| Description | Actual | Actual | Projected |
| Number of classes offered | 836 | 701 | 700 |
| Number of classes held | 704 | 501 | 500 |
| Number of scholarships offered* | 143 | 12 | 50 |
| Number of free programs | 77 | 27 | 100 |
| Number of class participants | 4,591 | 4,206 | 4,000 |
| Number of camp participants | 1,952 | 2,047 | 2,100 |
| Number of department volunteer hours logged for programs: | 7,800 | 3,755 | 5,000 |
| Total dollar value of Volunteer | \$187,200 | \$86,627 | \$110,150 |

^{*}Decrease in scholarship donation which decreased number of scholarships offerred .

PERSONNEL

Based on a fiscal year

| | Adopted | Adopted | Adopted |
|-----------------------------|----------|----------|----------|
| Authorized Positions | FY 14-15 | FY 15-16 | FY 16-17 |
| Part-time Program Staff | 21 | 20 | 22 |
| Part-time Class Instructors | 16 | 19 | 15 |
| Part-time Contractors | 43 | 31 | 43 |
| Total - Non-benefited staff | 87 | 89 | 90 |

PROGRAM 17150

FY 16-17 BUDGET CHANGES

ullet Increase in overtime for additional week and one extra staff member for teen camp and July 4^{th} assistance.

DIVISION 17150 NAME PROGRAMS

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------|---------|---------|---------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41002 | OVERTIME | 700 | 529 | 1,500 | 1,500 | 330 | 3,400 | 1,900 |
| 41004 | PART TIME W/O BENEFITS | 40,500 | 43,025 | 51,000 | 51,220 | 51,220 | 49,500 | (1,500) |
| 41005 | OTHER P.T. | 52,000 | 59,925 | 62,000 | 52,000 | 52,000 | 62,000 | - |
| TOTAL | PERSONAL SERVICES | 93,200 | 103,479 | 114,500 | 104,720 | 103,550 | 114,900 | 400 |
| 42001 | F.I.C.A. | 8,680 | 7,962 | 8,680 | 8,680 | 8,680 | 8,790 | 110 |
| TOTAL | EMPLOYEE BENEFITS | 8,680 | 7,962 | 8,680 | 8,680 | 8,680 | 8,790 | 110 |
| 43308 | CONTRACTS/SERVICES | 379,950 | 351,447 | 315,000 | 276,870 | 276,870 | 315,000 | - |
| TOTAL | PURCHASED SERVICES | 379,950 | 351,447 | 315,000 | 276,870 | 276,870 | 315,000 | = |
| 46013 | RECREATION SUPPLIES | 11,500 | 8,743 | 11,500 | 11,500 | 11,900 | 11,900 | 400 |
| TOTAL | MATERIALS AND SUPPLIES | 11,500 | 8,743 | 11,500 | 11,500 | 11,900 | 11,900 | 400 |
| 48101 | MACH/EQUIPMT REPLACEMENT | - | - | - | - | - | 5,000 | 5,000 |
| TOTAL | CAPITAL OUTLAY | - | - | - | - | - | 5,000 | 5,000 |
| TOTAL | PROGRAMS | 493,330 | 471,631 | 449,680 | 401,770 | 401,000 | 455,590 | 5,910 |

SPECIAL EVENTS 17155

PURPOSE

The purpose of the Special Events Division is to entertain, educate and foster community involvement and partnerships by providing cultural and diverse activities for all ages.

ACTIVITIES/PRODUCTS/SERVICES

- Teen travel
- Community partner events
- Sports leagues
- Adult/Senior/Family trips
- Concerts
- Plays
- Holiday events
- One-time events

FY 15-16 ACCOMPLISHMENTS

- Collaborated with the Shepard's Center to offer Holiday Tea, Valentines Dance and Bingo Ice Cream.
- Provided staff support for community special events -Viva Vienna, July 4th, Fishing Rodeo, Walk on the Hill, Old Fashioned Egg Roll, Town Clean Up, Oktoberfest, Garden Faire, Caroling on the Green, Church Street Stroll, Town Green Concerts, Arbor Day, Green Expo, Halloween Parade, Halloween on the Green, Caroling on the Green and the 125th Anniversary activities.
- Continue to support Vienna Theatre Company and the Vienna Youth Players.
- Added new events to include Dog Days of Vienna, partnered with Vienna Inn and offered a July 4th chili dog eating contest event on the Town Green, and Mature Adult Health Fair.
- Planned, secured and partnered with community volunteers for the Town's 125th Anniversary events to include the Birthday Reenactment, Six (6) Afternoons on Church, and the Evening in White.
- Organized and implemented 70 events to include but not limited to the above and Town Green Concerts.
- Secured funding for Special Events through a sponsorship contractor.

SPECIAL EVENTS 17155

FY 16-17 INITIATIVES

- Seek sponsorship for new special events such as Big Screen on the Green, Parks and Recreation Wet and Wild Day to celebrate Parks and Recreation Month, and Chill'n on Church events.
- Offer a muti-generational event in conjunction with Club Phoenix-hosting a Grandparents Swing Dance on the Town Green.
- Continue to collaborate with the Shepherd Center of Oakton-Vienna on senior adult special events such as Cinco de Mayo and Mardi Gras Socials.
- Add afternoon events on July 4th at Yeonas Park, to include vendors and children's activities.
- Plan the Grand Opening of the Community Center.

PERFORMANCE MEASURES

Based on calendar year data

| Description | 2014 Actual | 2015 Actual | 2016 Projected |
|---|----------------|----------------|-------------------|
| Number of trips offered | 11 | 24 | 20 |
| Town Green Activities | 30 | 54 | 50 |
| Total sponsorship contributions for Town Green | \$5,950 | \$7,000 | \$5,000 |
| Number of partnered events | 16 | 31 | 18 |

FY 16-17 BUDGET CHANGES

 Decreased special events/activities and increased youth trips to accommodate an extra van rental for Teen Camp as well as rental space for playground camp.

DIVISION 17155

NAME SPECIAL EVENTS

| ACCOUNT | | FY 14 | -15 | FY 15-16 | | | FY 16-17 | NET |
|---------|--------------------------|---------|---------|----------|---------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 47702 | ADULT ATHLETICS | 9,000 | 7,029 | 11,000 | 8,000 | 8,000 | 11,000 | - |
| 47703 | YOUTH TRIPS | 24,200 | 24,443 | 24,200 | 30,200 | 30,200 | 36,200 | 12,000 |
| 47704 | ADULT TRIPS | 20,000 | 25,416 | 31,500 | 31,500 | 31,500 | 30,000 | (1,500) |
| 47705 | YOUTH SPECIAL ACTIV | 11,650 | 10,193 | 11,200 | 11,400 | 11,400 | 11,400 | 200 |
| 47706 | ADULT SPECIAL ACTIV | 15,500 | 12,846 | 15,500 | 10,990 | 10,990 | 14,550 | (950) |
| 47707 | SPECIAL EVENTS/ACTIV | 53,330 | 51,319 | 44,000 | 59,350 | 59,350 | 35,450 | (8,550) |
| 47713 | FRIENDS OF VTG DONATIONS | 5,000 | 8,296 | 11,000 | 11,000 | 11,000 | 10,000 | (1,000) |
| TOTAL | PROGRAMS AND SERVICES | 138,680 | 139,541 | 148,400 | 162,440 | 162,440 | 148,600 | 200 |
| TOTAL | SPECIAL EVENTS | 138,680 | 139,541 | 148,400 | 162,440 | 162,440 | 148,600 | 200 |

TEEN CENTER 17160

PURPOSE

To provide a structured and safe environment for teens to grow socially, receive academic support and participate in physical and recreational activities.

ACTIVITIES/PRODUCTS/SERVICES

- Conduct teen centered programming including arts and crafts, cooking, special interest clubs, homework time, workshops and special seasonal events.
- Foster community partnerships.
- Conduct community service programs.
- Oversee Teen Council.

FY 15-16 ACCOMPLISHMENTS

- Implemented Teen Coalition partnerships with other community centers and agencies.
- Develop Teen Council sponsored programs
- Held Teen Council Lock In event to encourage teamwork.
- Transitioned to temporary location for 2015-16 school year.
- Partnered with local organizations to host monthly parent discussion groups.

FY 16-17 INITIATIVES

- Develop and implement a leadership at risk program.
- Partner and collaborate with local schools to provide programs for teens during the renovation.
- Provide staff with quarterly trainings.

TEEN CENTER 17160

PERFORMANCE MEASURES

Based on calendar year data

| Description | 2014 Actual | 2015 Actual | 2016 Projected |
|--|----------------|----------------|-------------------|
| Number of public and private sponsored after school programs | 4 | 5 | 5 |
| Number of parent workshops | 0 | 3 | 6 |
| Number of volunteer programs offered for teens | 20 | 30 | 30 |
| Number of volunteer hours for teens | 285 | 300 | 400 |
| Number of Teen Council Sponsored Events | 2 | 6 | 6 |
| Number of online postings of "The Phoenix" newsletter | 4 | 4 | 6 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------------------|---------------------|---------------------|---------------------|
| Recreation Coordinator | 1 | 1 | 1 |
| After-School Program Coordinator | .80 | 1 | 1 |
| Number of Part-Time Teen Center | 5 | 5 | 5 |
| Staff | | | |
| Total | 6.8 | 7 | 7 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

DIVISION 17160

NAME TEEN CENTER PROGRAM

| ACCOUNT | | FY 14 | -15 | FY 15-16 | | | FY 16-17 | NET |
|---------|--------------------------|---------|---------|----------|---------|-----------|----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 57,110 | 57,335 | 58,680 | 79,010 | 79,010 | 96,510 | 37,830 |
| 41002 | OVERTIME | 5,100 | 11,622 | 5,500 | 5,500 | 5,500 | 5,500 | - |
| 41003 | REG. P.T. WITH BENEFITS | 27,320 | 28,119 | 28,080 | 7,750 | 9,910 | - | (28,080) |
| 41004 | PART TIME W/O BENEFITS | 24,700 | 22,789 | 36,410 | 36,410 | 36,140 | 24,000 | (12,410) |
| TOTAL | PERSONAL SERVICES | 114,230 | 119,865 | 128,670 | 128,670 | 130,560 | 126,010 | (2,660) |
| 42001 | F.I.C.A. | 9,560 | 7,996 | 9,750 | 9,750 | 9,750 | 9,640 | (110) |
| 42002 | V.R.S. | 7,040 | 7,035 | 7,230 | 10,730 | 10,730 | 11,530 | 4,300 |
| 42003 | V.R.S. LIFE INS | 750 | 679 | 770 | 1,110 | 1,110 | 1,150 | 380 |
| 42007 | HEALTH INSURANCE | 11,720 | 24,241 | 23,120 | 23,120 | 23,120 | 22,310 | (810) |
| 42012 | CAFETERIA PLAN FEES | 60 | 63 | 60 | 60 | 60 | 120 | 60 |
| 42017 | CELL PHONE ALLOWANCE | 180 | - | - | - | - | - | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 1,710 | 1,845 | 2,350 | 3,470 | 3,470 | 2,420 | |
| 42021 | VRS HYBRID 401A MATCH | - | - | - | - | - | 360 | |
| 42025 | VRS HYBRID DISABILITY | - | - | - | - | - | 210 | 210 |
| TOTAL | EMPLOYEE BENEFITS | 31,020 | 41,860 | 43,280 | 48,240 | 48,240 | 47,740 | 4,030 |
| 43308 | CONTRACTS/SERVICES | 5,200 | 3,831 | 7,000 | 7,000 | 7,000 | 7,000 | - |
| TOTAL | PURCHASED SERVICES | 5,200 | 3,831 | 7,000 | 7,000 | 7,000 | 7,000 | - |
| 46013 | RECREATION SUPPLIES | 3,540 | 2,122 | 4,000 | 4,040 | 4,040 | 4,000 | - |
| 46016 | SUPPLIES FOR RESALE | 3,000 | 3,052 | 3,000 | 3,000 | 3,000 | 3,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 6,540 | 5,174 | 7,000 | 7,040 | 7,040 | 7,000 | - |
| 48102 | FURN/FIXTURE REPLACEMENT | - | - | 1,000 | 1,000 | 1,000 | 1,000 | - |
| TOTAL | CAPITAL OUTLAY | - | = | 1,000 | 1,000 | 1,000 | 1,000 | = |
| TOTAL | TEEN CENTER PROGRAM | 156,990 | 170,730 | 186,950 | 191,950 | 193,840 | 188,750 | 1,370 |

HISTORIC PRESERVATION 17250

PURPOSE

The purpose of the Historic Preservation Division is to preserve and care for the Town's historic structures and to promote the Town's history through interpretive programs.

ACTIVITIES/PRODUCTS/SERVICES

- Provide facility management for Bowman House, Freeman House, Little Library, Vienna Train Station, Caboose and historic cemeteries.
- Work with volunteer community non-profits.
- Organize and manage historic events.

FY 15-16 ACCOMPLISHMENTS

- Partnered with the Town in hosting and commemorating events for the 125th Anniversary of the Town.
- Relocated the Ayr Hill Garden Club Discover Garden to the Vienna Caboose
- Utilized Volunteers to conduct special events at the Freeman House.

FY 16-17 INITIATIVES

- Complete the Freeman Store Bridge repair.
- Replace the Salsbury Springs sign.
- Relocate book sale.
- Replace HVAC third unit at Freeman Store.
- Replace broken vertical lift for the Bowman House to remain ADA compliant.

HISTORIC PRESERVATION 17250

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted | Adopted | Adopted |
|----------------------|----------|----------|----------|
| | FY 14-15 | FY 15-16 | FY 16-17 |
| Storekeeper | \$15,000 | \$15,000 | \$15,000 |

FY 16-17 BUDGET CHANGES

• Included \$4,470 in physical improvements to replace the lift at the Bowman House to comply with ADA regulations.

DIVISION 17250

NAME HISTORIC PRESERVATION

| ACCOUNT | | FY 14 | FY 14-15FY 15-16 | | | FY 16-17 | | |
|---------|------------------------|--------|------------------|--------|---------|-----------|---------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 43101 | CONSULTING SERVICES | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - |
| 43304 | H/AC MTCE CONTRACT | 1,000 | 979 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 43307 | REPAIR/MTCE SVCES | 2,000 | 2,000 | 2,000 | 1,500 | 1,500 | 2,000 | - |
| TOTAL | PURCHASED SERVICES | 18,000 | 17,979 | 18,000 | 17,500 | 17,500 | 18,000 | - |
| 45101 | ELECTRICITY | 6,500 | 7,423 | 4,500 | 4,500 | 4,500 | 4,500 | - |
| 45102 | NATURAL GAS | 2,200 | 3,104 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 45104 | WATER/SEWER SVCE | 2,000 | 1,740 | 2,000 | 2,000 | 2,000 | 2,000 | - |
| 45202 | LONG DIST SERVICE | - - | 1 | - | - | - | - | - |
| TOTAL | OTHER CHARGES | 10,700 | 12,268 | 7,500 | 7,500 | 7,500 | 7,500 | - |
| 46001 | OFFICE SUPPLIES | - | 67 | - | - | - | - | - |
| 46007 | REPAIR/MTCE SUPPLIES | 800 | 1,503 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| TOTAL | MATERIALS AND SUPPLIES | 800 | 1,570 | 1,000 | 1,000 | 1,000 | 1,000 | - |
| 47403 | PHYSICAL IMPROVEMENTS | 450 | 42 | 5,000 | 9,000 | 9,000 | 9,470 | 4,470 |
| TOTAL | PROGRAMS AND SERVICES | 450 | 42 | 5,000 | 9,000 | 9,000 | 9,470 | 4,470 |
| TOTAL | HISTORIC PRESERVATION | 29,950 | 31,858 | 31,500 | 35,000 | 35,000 | 35,970 | 4,470 |

PLANNING & ZONING

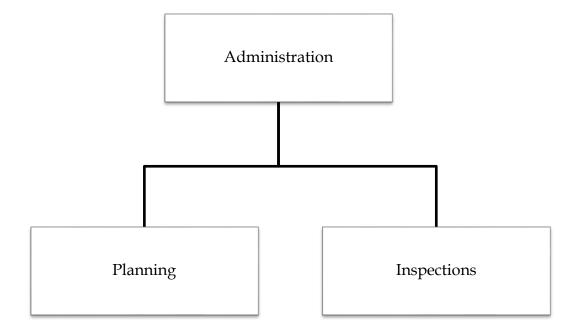
Mission

Provide the highest level of short and long-term planning, zoning and code enforcement services to the Town of Vienna to ensure that it remains attractive, safe, clean and the premier community in Northern Virginia.

PLANNING & ZONING

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|---------------------|----------|----------|----------|-----------|----------|--------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Planning and Zoning | 700,526 | 824,170 | 825,670 | 844,770 | 847,050 | 22,880 |
| Planning and Zoning | 700,526 | 824,170 | 825,670 | 844,770 | 847,050 | 22,880 |

PLANNING & ZONING



PURPOSE

The Planning and Zoning Department is responsible for long range planning, review of development applications and enforcement of the Zoning Ordinance to ensure that the Town remains a premier community in Northern Virginia.

ACTIVITIES/PRODUCTS/SERVICES

- Conduct all Town-related current and long-range planning activities.
- Enforce the provisions of Chapters 4, 13, 17, and 18 of the Vienna Town Code and issue zoning citations for specific prohibited activities.
- Provide technical advice and primary staff support to the Planning Commission, Board of Zoning Appeals, Board of Architectural Review, and the Windover Heights Board of Review.
- Provide technical advice and staff support to the Mayor and Town Council as directed by the Town Manager; prepare Town Council agenda items though Granicus as required.
- Perform the initial review and issuance of all building, fence, driveway, occupancy and sign permits.
- Resolve violations to Chapters 4, 13, 17 and 18 of the Town Code.
- Provide overall staff supervision of the development plan review process.
- Oversee multi-year special development projects
- Post and advertise required statutory public notices for the various Boards and Commissions, including those staffed primarily by the Planning & Zoning Department and others on behalf of other departments.
- Provide specific Geographic Information System (GIS) mapping services to department staff, the Boards and Commissions that we serve and other Town departments.
- Provide primary staff support to the Planning Commission in the preparation of updates and revisions to the Town's Comprehensive Plan.
- Provide staffing for various Town committees.
- Work with various Federal, Commonwealth, regional planning agencies, and other local jurisdictions.

FY 15-16 ACCOMPLISHMENTS

- Have first two Maple Avenue Commercial (MAC) zone applications under review.
- Prepared a draft update of the Comprehensive Plan and held work sessions with both the Planning Commission and Council.
- Initiated Zoning Code review and rewrite and have draft copy in process.
- Reduced development lag time by working with Fairfax County to revise permit application requirements.
- Initiated concurrent permit review process in an effort to reduce building permit review time.
- Conducted a "Builders Summit" to address citizens' concerns with impacts of building new homes in the community.

FY 16-17 INITIATIVES

- Complete Comprehensive Plan update.
- Complete Zoning Code review and rewrite.
- Continue to meet with potential developers and encourage MAC applications.
- Develop Town Master Plan and Design Guidelines.
- Increase community outreach.
- Continue outreach to the citizens and builders to assure builders are aware of and address impacts of construction.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---|--------|--------|------------|
| Description | Actual | Actual | Projected |
| Total number of permit applications: | 710 | 835 | 850 |
| (selected permits below): | | | |
| New single-family dwellings | 103 | 89 | 100 |
| Total Number of Building permits | 488 | 456 | 500 |
| Provide the highest level of technical | | | |
| advice to each Board, Commission | | | |
| and technical subcommittee that the | | | |
| Department staffs. | | | |
| Planning Commission meeting and work | | | |
| sessions: | 21 | 15 | 20 |
| Total Planning Commission applications: | 21 | 15 | 20 |
| Board of Architectural Review meetings | | | |
| and work sessions: | 20 | 19 | 20 |
| Total BAR applications: | 65 | 73 | <i>7</i> 5 |
| Board of Zoning Appeals meetings: | 9 | 9 | 10 |
| Total BZA applications: | 16 | 20 | 22 |
| Windover Heights Board of Review | | | |
| meetings: | 4 | 5 | 4 |
| Total WHBR applications: | - | 5 | 4 |
| | | | |
| Illegal Sign Removal | | | |
| Number of Overall Signs Removed: | 2,253 | 1,936 | 2,000 |
| Number of Signs Removed on Weekends: | 1,510 | 1,297 | 1,300 |
| Outreach and Communications | | | |
| GIS Online Maps Created | 15 | 7 | 5 |
| GIS Printed Maps Created | 30 | 22 | 30 |
| Brochures, Flyers and Forms Created | 5 | 3 | 5 |
| Community/Informational Meetings | 4 | 7 | 10 |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|-------------------------------|---------------------|---------------------|---------------------|
| Director of Planning & Zoning | 1 | 1 | 1 |
| Deputy Director | 1 | 1 | 1 |
| Planner | 1 | 1 | 1 |
| Planning Specialist | 1 | 1 | 1 |
| Administrative Assistant II | 1 | 1 | 1 |
| Senior Zoning Technician | 1 | 1 | 1 |
| Zoning Technician | 1 | 1 | 1 |
| Total | 7 | 7 | 7 |

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

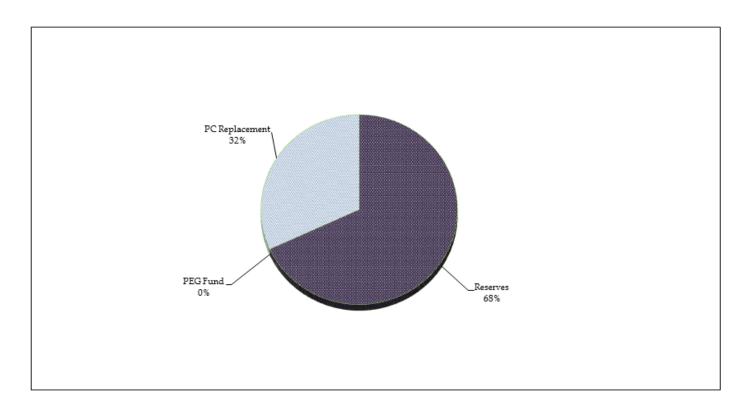
DIVISION 18110 NAME PLANNING & ZONING DEPARTMENT

| ACCOUNT | | FY 14-: | 15 | | FY 15-16 | | FY 16-17 | NET |
|---------|------------------------------|---------|---------|---------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 528,760 | 461,419 | 539,380 | 536,380 | 536,380 | 549,460 | 10,080 |
| 41002 | OVERTIME | 12,000 | 15,523 | 12,000 | 12,000 | 15,000 | 15,000 | 3,000 |
| 41004 | PART TIME W/O BENEFITS | , - | 14,850 | - | - | , - | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 19,877 | - | - | 15,840 | - | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 2,616 | - | - | 1,460 | - | - |
| 41015 | PERFORMANCE BONUS | - | - | _ | 1,500 | 1,500 | = | = |
| TOTAL | PERSONAL SERVICES | 540,760 | 514,286 | 551,380 | 549,880 | 570,180 | 564,460 | 13,080 |
| 42001 | F.I.C.A. | 42,700 | 37,748 | 42,180 | 42,180 | 42,180 | 43,180 | 1,000 |
| 42002 | V.R.S. | 67,280 | 57,453 | 66,450 | 66,450 | 66,450 | 66,700 | 250 |
| 42003 | V.R.S. LIFE INS | 7,210 | 5,550 | 7,120 | 7,120 | 7,120 | 6,530 | (590) |
| 42004 | LOCAL PENSION PLAN | 19,950 | 6,744 | - | - | - | - | - |
| 42007 | HEALTH INSURANCE | 62,170 | 43,464 | 44,850 | 44,850 | 44,850 | 53,670 | 8,820 |
| 42012 | CAFETERIA PLAN FEES | 300 | 79 | 120 | 120 | 120 | 120 | - |
| 42018 | ER CONTRIBUTIONS:DC401A | 14,910 | 15,105 | 19,270 | 19,270 | 19,270 | 18,020 | (1,250) |
| 42021 | VRS HYBRID 401A MATCH | - | - | - | - | - | 990 | 990 |
| 42025 | VRS HYBRID DISABILITY | - | 63 | - | - | - | 580 | 580 |
| TOTAL | EMPLOYEE BENEFITS | 214,520 | 166,205 | 179,990 | 179,990 | 179,990 | 189,790 | 9,800 |
| 43101 | CONSULTING SERVICES | 58,000 | - | 63,500 | 63,500 | 62,700 | 62,700 | (800) |
| 43106 | TRANSLATION SERVICES | 250 | - | 250 | 250 | 250 | 250 | - |
| 43301 | EQUIPMT MTCE CONTRACTS | 700 | - | 700 | 700 | - | = | (700) |
| 43303 | SOFTWARE MTCE CONTRACT | - | - | - | - | - | - | - |
| 43309 | CELL PHONE EXPENSE | - | - | 3,000 | 3,000 | 3,000 | 3,000 | - |
| 43501 | PRINTING/BINDING SVCES | 900 | 737 | 900 | 3,900 | 3,900 | 3,900 | 3,000 |
| 43601 | ADVERTISING | 4,800 | 2,031 | 4,800 | 4,800 | 2,800 | 2,800 | (2,000) |
| TOTAL | PURCHASED SERVICES | 64,650 | 2,767 | 73,150 | 76,150 | 72,650 | 72,650 | (500) |
| 45202 | LONG DIST SERVICE | 3,000 | 664 | 500 | 500 | 100 | 100 | (400) |
| 45203 | POSTAL SERVICES | 1,400 | 1,290 | 1,400 | 1,400 | 1,400 | 1,400 | = |
| 45403 | FACILITY LEASE/RENTAL | - | - | - | - | - | = | = |
| 45404 | CENTRAL COPIER CHARGES | 2,100 | 2,399 | 2,100 | 2,100 | 3,500 | 3,500 | 1,400 |
| 45501 | MILEAGE REIMBURSEMENT | 100 | - | 100 | 100 | 400 | 400 | 300 |
| 45502 | FARES | 300 | 129 | 300 | 300 | 1,500 | 1,500 | 1,200 |
| 45503 | SUBSISTENCE/LODGING | 750 | 46 | 750 | 750 | 1,750 | 1,750 | 1,000 |
| 45504 | CONVENTIONS/EDUCATION | 2,000 | 1,330 | 2,000 | 2,000 | 2,500 | 2,500 | 500 |
| 45801 | MEMBERSHIPS/DUES | 2,300 | 573 | 2,300 | 2,300 | 2,300 | 2,300 | - |
| 45809 | REFUNDS | 200 | - | 200 | 200 | 2,000 | 200 | = |
| TOTAL | OTHER CHARGES | 12,150 | 6,432 | 9,650 | 9,650 | 15,450 | 13,650 | 4,000 |
| 46001 | OFFICE SUPPLIES | 3,500 | 2,781 | 3,500 | 3,500 | 3,000 | 3,000 | (500) |
| 46011 | UNIFORMS/SAFETY APPAREL | 400 | 539 | 400 | 400 | 400 | 400 | - |
| 46012 | BOOKS/SUBSCRIPTIONS | 1,000 | 157 | 1,000 | 1,000 | 500 | 500 | (500) |
| 46015 | OPERATIONAL SUPPLIES | 3,000 | 2,606 | 2,500 | 2,500 | 2,000 | 2,000 | (500) |
| TOTAL | MATERIALS AND SUPPLIES | 7,900 | 6,082 | 7,400 | 7,400 | 5,900 | 5,900 | (1,500) |
| 48101 | MACH/EQUIPMT REPLACEMENT | 1,000 | - | 1,000 | 1,000 | - | - | (1,000) |
| 48102 | FURN/FIXTURE REPLACEMENT | 6,100 | 4,754 | 600 | 600 | 600 | 600 | = |
| 48107 | OFFICE/DP EQT-REPLACEMENT | 1,000 | = | 1,000 | 1,000 | - | - | (1,000) |
| TOTAL | CAPITAL OUTLAY | 8,100 | 4,754 | 2,600 | 2,600 | 600 | 600 | (2,000) |
| TOTAL | PLANNING & ZONING DEPARTMENT | 848,080 | 700,527 | 824,170 | 825,670 | 844,770 | 847,050 | 22,880 |

RESERVES

RESERVES

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|------------------------|----------|----------|----------|-----------|----------|----------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Reserves | 0 | 79,380 | 50,880 | 0 | 107,040 | 27,660 |
| PEG Fund | 0 | 150,000 | 150,000 | 113,690 | 0 | -150,000 |
| PC Replacement | 48,569 | 50,000 | 50,000 | 50,000 | 50,000 | 0 |
| Equipment Reserve | 632,211 | 656,590 | 0 | 0 | 0 | -656,590 |
| Transfers and Reserves | 680,780 | 935,970 | 250,880 | 163,690 | 157,040 | -778,930 |



CONTINGENCY RESERVE 19143

PURPOSE

This account provides a reserve for funding emergency costs incurred by General Fund operations. Transfers from the reserve to operating accounts require authorization by Town Council.

FY 16-17 BUDGET CHANGES

- The following items are currently budgeted in this reserve division:
 - o Town-wide Annual Leave Liquidation \$10,000.
 - Transferred from Human Resources to Reserves this year.
 - Allocated to departments after use.
 - o Town-wide Annual Leave Cash-in \$27,000
 - Transferred from Human Resources to Reserves this year.
 - Allocated to Departments after use.
 - o Top Employee Performance Bonus \$28,000
 - o Anticipated Donations & Misc. Reimbursements \$42,040
 - Holding in reserve and will transfer to departments as donations and misc. reimbursements are received.
 - New process as to better the budgeting process.

DIVISION 19143 NAME RESERVES

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | | NET |
|---------|--------------------------|--------|----------|--------|----------|-----------|---------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41006 | ANNUAL LEAVE LIQUIDATION | | | | | _ | 10,000 | 10,000 |
| | · | - | - | - | - | - | • | • |
| 41008 | ANNUAL LEAVE CASH-IN | - | - | - | - | - | 27,000 | 27,000 |
| TOTAL | PERSONAL SERVICES | - | - | - | - | - | 37,000 | 37,000 |
| | | | | | | | | |
| 42007 | HEALTH INSURANCE | - | - | - | - | - | - | - |
| TOTAL | EMPLOYEE BENEFITS | - | - | - | - | = | - | - |
| | | | | | | | | |
| 49900 | CONTINGENCY RESERVE | 12,930 | - | 79,380 | 50,880 | = | 70,040 | (9,340) |
| TOTAL | CONTINGENCY RESERVE | 12,930 | - | 79,380 | 50,880 | - | 70,040 | (9,340) |
| | | 10.000 | | | | | | |
| TOTAL | RESERVES | 12,930 | - | 79,380 | 50,880 | - | 107,040 | 27,660 |

PEG FUNDING 19144

PURPOSE

This account provides a consolidated view of the PEG funds available for allocation to departments by Council.

FY 16-17 BUDGET CHANGES

• There is no plan to use PEG funds during FY 16-17.

DIVISION 19144

NAME PEG FUNDS DISTRIBUTION

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | | NET |
|---------|------------------------|--------|----------|---------|----------|-----------|---------|-----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 47105 | CABLE TV PROJECT-PH 2 | - | - | - | 113,690 | 113,690 | - | = |
| TOTAL | PROGRAMS AND SERVICES | - | - | - | 113,690 | 113,690 | - | - |
| 48719 | PEG FUNDED PROJECTS | - | - | 150,000 | 36,310 | 36,310 | - | (150,000) |
| TOTAL | CAPITAL OUTLAY | - | - | 150,000 | 36,310 | 36,310 | - | (150,000) |
| TOTAL | PEG FUNDS DISTRIBUTION | - | - | 150,000 | 150,000 | 150,000 | - | (150,000) |

PC REPLACEMENT FY 16-17 BUDGET

PC REPLACEMENT RESERVE 19150

PURPOSE

The goal of the Computer Equipment replacement program is to level the cost of replacing commonly used hardware and software. It is also intended to standardize the use of various software packages so that information can be easily interchanged among departments.

FY 16-17 BUDGET CHANGES

• No significant changes to this budget.

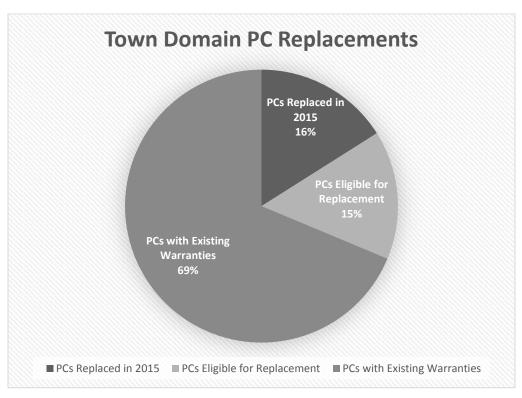
PERFORMANCE MEASURES

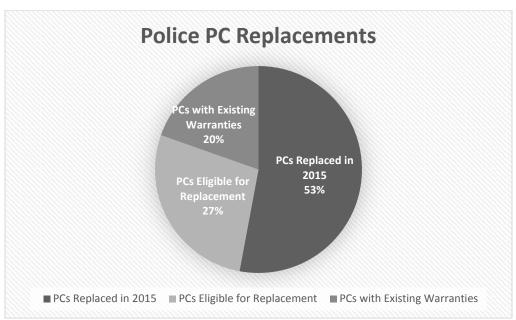
| Description | 2013 Actual | 2014 Actual | 2015 Projected |
|--|----------------|----------------|-------------------|
| Number of workstations/laptops (Town Domain) | 100 | 96 | 96 |
| Number of workstations/laptops (Police Domain) | 51 | 51 | 51 |

PC REPLACEMENT FY 16-17 BUDGET

PC REPLACEMENT RESERVE 19150

PLANNED PC REPLACEMENTS





DIVISION 19150

NAME PC REPLACEMENT RESERVE

| ACCOUNT NUMBER | TITLE | FY 14 BUDGET | -15 ACTUAL | BUDGET | FY 15-16 REVISED | ESTIMATED | FY 16-17 ADOPTED | NET CHANGE |
|-------------------|-------------------------|-----------------|---------------|--------|---------------------|-----------|---------------------|---------------|
| 47308 | POLICE CAR LAPTOPS PROG | 20,000 | 19,237 | 20,000 | 20,000 | 20,000 | 20,000 | - |
| 47309 | IT PC REPLACEMENT PROG | 30,000 | 29,333 | 30,000 | 30,000 | 30,000 | 30,000 | |
| TOTAL | PROGRAMS AND SERVICES | 50,000 | 48,569 | 50,000 | 50,000 | 50,000 | 50,000 | - |
| TOTAL | PC REPLACEMENT RESERVE | 50,000 | 48,569 | 50,000 | 50,000 | 50,000 | 50,000 | - |

VEHICLE AND EQUIPMENT REPLACEMENT 49590

PURPOSE

Account for debt service on 4-year capital leases used to finance annual replacement of Town vehicles and equipment. Such financing arrangements help level out major budgetary fluctuations from year to year.

FY 16-17 BUDGET CHANGES

• During FY 15-16 these expenses have moved from the General Fund to the Debt Service Fund in order to better track overall debt paid by the Town. The expenses were budgeted in the General Fund for FY 15-16 and will be budgeted in the Debt Service Fund starting in FY 16-17.

DIVISION 49590

NAME EQUIPMENT REPLACEMENT

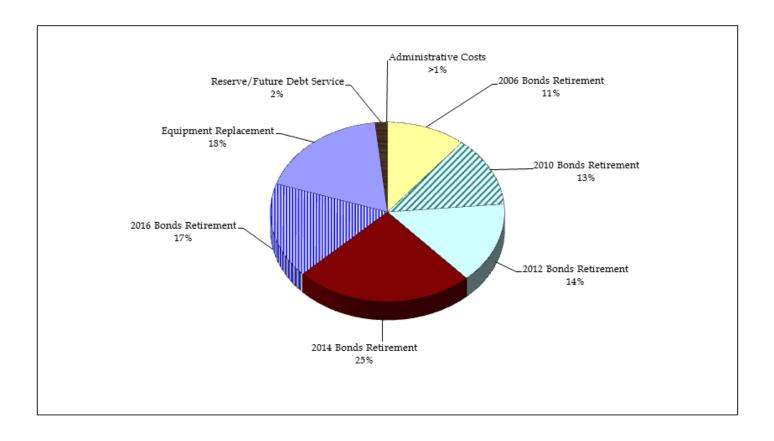
| ACCOUNT | | FY 14 | -15 | FY 15-16 | | | FY 16-17 | NET |
|---------|-----------------------------|---------|---------|----------|---------|-----------|----------|-----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 49120 | POLICE PRINCIPAL | 169,170 | 169,389 | 164,150 | _ | _ | _ | (164,150) |
| 49125 | POLICE INTEREST | 5.560 | 5.560 | 4.600 | - | - | - - | (4,600) |
| 49140 | PUBLIC WORKS PRINCIPAL | 381,300 | 382,956 | 398,650 | - | - | - | (398,650) |
| 49145 | PUBLIC WORKS INTEREST | 13,390 | 13,556 | 13,620 | - | - | - | (13,620) |
| 49170 | PARKS & REC PRINCIPAL | 49,580 | 48,883 | 63,080 | - | - | - | (63,080) |
| 49175 | PARKS & REC INTEREST | 1,380 | 1,300 | 2,250 | - | - | - | (2,250) |
| 49180 | PLANNING & ZONING PRINCIPAL | 11,350 | 10,166 | 9,970 | - | - | - | (9,970) |
| 49185 | PLANNING & ZONING INTEREST | 480 | 401 | 270 | - | - | - | (270) |
| TOTAL | DEBT SERVICE | 632,210 | 632,211 | 656,590 | - | - | - | (656,590) |
| TOTAL | EQUIPMENT REPLACEMENT | 632,210 | 632,211 | 656,590 | - | - | - | (656,590) |

DEBT SERVICE FUND

FINANCE DEPARTMENT FY 16-17 BUDGET

DEBT SERVICE

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|----------|
| | Actuals | | Adjusted | | l I | |
| Administrative Costs | 38 | 300 | 300 | 300 | 300 | 0 |
| 1999 Bonds Retirement | 327,000 | 0 | 0 | 0 | 0 | 0 |
| 2006 Bonds Retirement | 419,628 | 406,820 | 406,820 | 406,820 | 394,020 | -12,800 |
| 2010 Bonds Retirement | 471,040 | 463,920 | 463,920 | 463,920 | 455,970 | -7,950 |
| 2012 Bonds Retirement | 548,950 | 535,500 | 535,500 | 535,500 | 527,100 | -8,400 |
| 2014 Bonds Retirement | 935,714 | 912,870 | 912,870 | 912,870 | 889,120 | -23,750 |
| 2016 Bonds Retirement | 0 | 0 | 0 | 0 | 621,430 | 621,430 |
| Equipment Replacement | 0 | 0 | 656,590 | 656,950 | 656,590 | 656,590 |
| Reserve/Future Debt Service | 0 | 321,590 | 321,590 | 0 | 61,000 | -260,590 |
| Debt Service | 2,702,370 | 2,641,000 | 3,297,590 | 2,976,360 | 3,605,530 | 964,530 |



ADMINISTRATIVE COSTS 49500

PURPOSE

Account for the cost of Debt Service Fund banking services.

FY 16-17 BUDGET CHANGES

• No changes to this account.

DIVISION 49500

NAME DS ADMINISTRATIVE COSTS

| ACCOUNT NUMBER | TITLE | FY 14 BUDGET | -15 ACTUAL | BUDGET | FY 15-16 REVISED | ESTIMATED | FY 16-17 ADOPTED | NET CHANGE |
|-------------------|-------------------------|-----------------|---------------|--------|---------------------|-----------|---------------------|---------------|
| 43308 | CONTRACTS/SERVICES | 300 | 39 | 300 | 300 | 300 | 300 | _ |
| TOTAL | PURCHASED SERVICES | 300 | 39 | 300 | 300 | 300 | 300 | - |
| TOTAL | DS ADMINISTRATIVE COSTS | 300 | 39 | 300 | 300 | 300 | 300 | - |

1999 BONDS 49507

PURPOSE

Account for the cost of annual debt service for the 1999 bonds. At the end of FY 14-15 the bonds were fully retired.

FY 16-17 BUDGET CHANGES

• No debt service expense as these bonds are fully retired.

DIVISION 49507

NAME 1999 BONDS RETIREMENT

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | | NET |
|---------|-----------------------|---------|----------|--------|----------|-----------|---------|--------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| **** | | | | | | | | |
| 49101 | PRINCIPAL | 320,000 | 320,000 | - | - | - | - | - |
| 49102 | INTEREST | 7,000 | 7,000 | = | - | - | = | = |
| TOTAL | DEBT SERVICE | 327,000 | 327,000 | - | - | - | - | - |
| | | | | | | | | |
| TOTAL | 1999 BONDS RETIREMENT | 327,000 | 327,000 | = | - | - | - | - |

2006 GENERAL OBLIGATION DEBT 49509

PURPOSE

Account for the cost of annual debt service. At the end of FY 16-17 there will be an outstanding balance of \$1,320,000. The debt will be retired in FY 20-21.

FY 16-17 BUDGET CHANGES

• Debt service on the 2006 general obligation debt issue is \$394,020 of which \$330,000 is principal and \$62,020 is interest. The cost of debt service will be partially supported by transfers from the Water and Sewer Fund totaling \$39,400.

DIVISION 49509

NAME 2006 G.O. DEBT RETIREMENT

| ACCOUNT | | FY 14-15 | | FY 15-16 | | | FY 16-17 | NET |
|---------|---------------------------|----------|---------|----------|---------|-----------|----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 49101 | PRINCIPAL | 330,000 | 330,000 | 330,000 | 330,000 | 330,000 | 330,000 | _ |
| 49102 | INTEREST | 89,630 | 89,628 | 76,820 | 76,820 | 76,820 | 64,020 | (12,800) |
| TOTAL | DEBT SERVICE | 419,630 | 419,628 | 406,820 | 406,820 | 406,820 | 394,020 | (12,800) |
| TOTAL | 2006 G.O. DEBT RETIREMENT | 419,630 | 419,628 | 406,820 | 406,820 | 406,820 | 394,020 | (12,800) |

FINANCE DEPARTMENT FY 16-17 BUDGET

2010 BONDS 49510

PURPOSE

Account for the cost of annual debt service. At the end of FY 16-17 there will be an outstanding balance of \$2,980,000. The bonds will be retired in FY 25-26.

FY 16-17 BUDGET CHANGES

• Debt service on the 2010 general obligation bonds is \$455,970 of which \$335,000 is principal and \$120,970 is interest. The cost of debt service will be partially supported by transfers from the Water and Sewer fund totaling \$80,710.

DIVISION 49510

NAME 2010 BONDS RETIREMENT

| ACCOUNT NUMBER | TITLE | FY 14 BUDGET | -15 ACTUAL | BUDGET | FY 15-16 REVISED | ESTIMATED | FY 16-17 ADOPTED | NET CHANGE |
|-------------------|-----------------------|-----------------|---------------|---------|---------------------|-----------|---------------------|----------------|
| 49101 | PRINCIPAL | 335.000 | 335.000 | 335,000 | 335.000 | 335,000 | 335,000 | |
| | | , | | • | | • | • | . - |
| 49102 | INTEREST | 136,040 | 136,040 | 128,920 | 128,920 | 128,920 | 120,970 | (7,950) |
| TOTAL | DEBT SERVICE | 471,040 | 471,040 | 463,920 | 463,920 | 463,920 | 455,970 | (7,950) |
| TOTAL | 2010 BONDS RETIREMENT | 471,040 | 471,040 | 463,920 | 463,920 | 463,920 | 455,970 | (7,950) |

FINANCE DEPARTMENT FY 16-17 BUDGET

2012 BONDS 49512

PURPOSE

Account for the cost of annual debt service. At the end of FY 16-17 there will be an outstanding balance of \$4,620,000. The bonds will be retired in FY 27-28.

FY 16-17 BUDGET CHANGES

• Debt service on the 2012 general obligation bonds is \$527,100 of which \$420,000 is principal and \$107,100 is interest. The cost of debt service will be partially supported by transfers from the Water and Sewer fund totaling \$131,780.

DIVISION 49512

NAME 2012 G.O. BOND RETIREMENT

| ACCOUNT | | FY 14-15 | | FY 15-16 | | | FY 16-17 | NET |
|---------|---------------------------|----------|---------|----------|---------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 49101 | PRINCIPAL | 425,000 | 425,000 | 420,000 | 420,000 | 420,000 | 420,000 | - |
| 49102 | INTEREST | 123,950 | 123,950 | 115,500 | 115,500 | 115,500 | 107,100 | (8,400) |
| TOTAL | DEBT SERVICE | 548,950 | 548,950 | 535,500 | 535,500 | 535,500 | 527,100 | (8,400) |
| TOTAL | 2012 G.O. BOND RETIREMENT | 548,950 | 548,950 | 535,500 | 535,500 | 535,500 | 527,100 | (8,400) |

2014 BONDS 49514

PURPOSE

Account for the cost of annual debt service. At the end of FY 16-17 there will be an outstanding balance of \$5,244,000. The bonds will be retired in FY 28-29.

FY 16-17 BUDGET CHANGES

- Debt service on the 2014 general obligation bond is \$889,120 of which \$759,000 is principal and \$130,120 is interest. The cost of debt service will be partially supported by transfers from the Water and Sewer fund totaling \$43,900.
- Of the above amounts, \$322,000 of principal and \$2,870 of interest is the refunding of the 2002 GO bonds. This refunding will produce a savings of \$10,760 in interest during FY 16-17.
- There are additional monies being paid for the 2014 Bond directly from the Water & Sewer fund.

DIVISION 49514

NAME 2014 G.O. DEBT RETIREMENT

| ACCOUNT | | FY 14- | FY 14-15 | | FY 15-16 | FY 16-17 | NET | |
|---------|---------------------------|---------|----------|---------|----------|-----------|---------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 49101 | PRINCIPAL | 780,000 | 780,000 | 770,000 | 770,000 | 770,000 | 759,000 | (11,000) |
| 49102 | INTEREST | 155,720 | 155,714 | 142,870 | 142,870 | 142,870 | 130,120 | (12,750) |
| TOTAL | DEBT SERVICE | 935,720 | 935,714 | 912,870 | 912,870 | 912,870 | 889,120 | (23,750) |
| TOTAL | 2014 G.O. DEBT RETIREMENT | 935,720 | 935,714 | 912,870 | 912,870 | 912,870 | 889,120 | (23,750) |

FINANCE DEPARTMENT FY 16-17 BUDGET

2016 BONDS 49516

PURPOSE

Account for the cost of annual debt service. At the end of FY 16-17 there will be an outstanding balance of \$5,765,000. The bonds will be retired in FY 30-31.

FY 16-17 BUDGET CHANGES

• Debt service on the 2016 general obligation bond is \$621,430 of which \$415,000 is principal and \$206,430 is interest. The cost of debt service will be partially supported by transfers from the Water and Sewer fund totaling \$62,140.

DIVISION 49516

NAME 2016 G.O. DEBT RETIREMENT

| ACCOUNT | | FY 14-15 | | | FY 15-16 | FY 16-17 | NET | |
|---------|---------------------------|----------|--------|--------|----------|-----------|---------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 49101 | PRINCIPAL | - | - | - | - | - | 415,000 | 415,000 |
| 49102 | INTEREST | - | - | - | - | - | 206,430 | 206,430 |
| TOTAL | DEBT SERVICE | - | = | = | = | - | 621,430 | 621,430 |
| TOTAL | 2016 G.O. DEBT RETIREMENT | - | - | - | - | <u>-</u> | 621,430 | 621,430 |

VEHICLE AND EQUIPMENT REPLACEMENT 49590

PURPOSE

Account for debt service on 4-year capital leases used to finance annual replacement of Town vehicles and equipment. Such financing arrangements help level out major budgetary fluctuations from year to year.

FY 16-17 BUDGET CHANGES

• During FY 15-16 these expenses have moved from the General Fund to the Debt Service Fund in order to better track overall debt paid by the Town. The expenses were budgeted in the General Fund for FY 15-16 and will be budgeted in the Debt Service Fund starting in FY 16-17.

DIVISION 49590

NAME EQUIPMENT REPLACEMENT

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | FY 16-17 | NET |
|---------|-----------------------------|--------|----------|--------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 49120 | POLICE PRINCIPAL | = | = | = | 164,150 | 164,150 | 164,150 | 164,150 |
| 49125 | POLICE INTEREST | - | - | - | 4,600 | 4,600 | 4,600 | 4,600 |
| 49140 | PUBLIC WORKS PRINCIPAL | = | - | = | 398,650 | 398,650 | 398,650 | 398,650 |
| 49145 | PUBLIC WORKS INTEREST | - | = | = | 13,620 | 13,620 | 13,620 | 13,620 |
| 49170 | PARKS & REC PRINCIPAL | - | - | - | 63,080 | 63,080 | 63,080 | 63,080 |
| 49175 | PARKS & REC INTEREST | - | - | - | 2,250 | 2,250 | 2,250 | 2,250 |
| 49180 | PLANNING & ZONING PRINCIPAL | - | - | - | 9,970 | 9,970 | 9,970 | 9,970 |
| 49185 | PLANNING & ZONING INTEREST | - | - | - | 270 | 270 | 270 | 270 |
| TOTAL | DEBT SERVICE | - | - | = | 656,590 | 656,590 | 656,590 | 656,590 |
| TOTAL | EQUIPMENT REPLACEMENT | - | - | - | 656,590 | 656,590 | 656,590 | 656,590 |

FINANCE DEPARTMENT FY 16-17 BUDGET

RESERVE/FUTURE DEBT SERVICE 49599

PURPOSE

Account for the cost of annual debt service for a future bond.

FY 16-17 BUDGET CHANGES

• This account is a reserve for the future debt service owed on future capital improvement projects. There is an additional \$61,000 budgeted to increase the Debt Service reserve.

DIVISION 49599

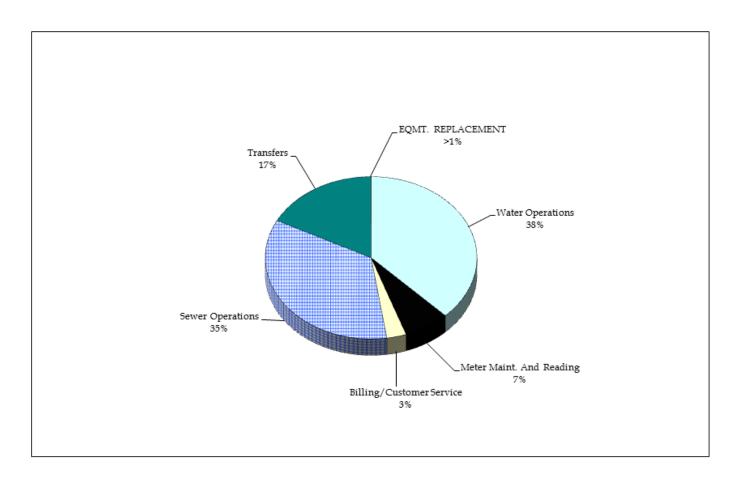
NAME RESERVE/FUTURE DEBT SVCE

| ACCOUNT | | FY 14 | FY 14-15 | | FY 15-16 | | | NET |
|---------|--------------------------|--------|----------|---------|----------|-----------|---------|-----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 40000 | CONTINCENCY DECEDVES | | | 224 500 | 224 500 | | 64.000 | (200 500) |
| 48899 | CONTINGENCY RESERVES | - | - | 321,590 | 321,590 | - | 61,000 | (260,590) |
| TOTAL | CAPITAL OUTLAY | - | - | 321,590 | 321,590 | - | 61,000 | (260,590) |
| | | | | | | | | |
| TOTAL | RESERVE/FUTURE DEBT SVCE | - | - | 321,590 | 321,590 | - | 61,000 | (260,590) |

WATER AND SEWER FUND

WATER AND SEWER FUND

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|---------|
| | Actuals | Adopted | Adjusted | Estimated | Adopted | Change |
| Water Operations | 2,244,691 | 2,707,720 | 2,777,260 | 2,661,990 | 2,724,500 | 16,780 |
| Meter Services & Water Quality | 518,354 | 463,880 | 562,170 | 617,190 | 506,430 | 42,550 |
| Billing/Customer Service | 169,676 | 183,160 | 188,160 | 200,730 | 215,630 | 32,470 |
| Sanitary Sewer Operations | 2,405,251 | 2,418,310 | 2,413,810 | 2,447,260 | 2,529,460 | 111,150 |
| Transfers/Reserves | 137,192 | 1,214,230 | 1,206,230 | 1,201,330 | 1,257,930 | 43,700 |
| Eqmt. Replacement/DS | 2,099 | 3,210 | 3,210 | 3,220 | 3,220 | 10 |
| Water and Sewer | 5,477,263 | 6,990,510 | 7,150,840 | 7,131,720 | 7,237,170 | 246,660 |



WATER DIVISION 50111

PURPOSE

The Water Division ensures the safety of the Town's water distribution system. This Division performs on-going maintenance and customer service as needed to protect public health and safety in compliance with federal, state, and Town regulations and requirements.

The Town of Vienna's water system serves approximately 16,000 residents inside the Vienna corporate boundary and 4,000 customers outside of the corporate boundary. The water distribution system consists of 131 miles of water mains, over 800 hydrants, 9,300 water service connections, two elevated storage tanks and one ground storage tank. The town is a wholesale customer of Fairfax Water and purchases approximately 775 million gallons per year.

ACTIVITIES/PRODUCTS/SERVICES

- Inspection services including new construction, demolition, repairs, and replacement of water facilities by builders.
- Fire hydrant replacement, repairs, and flushing.
- Timely response to requests for water service repairs and maintenance.
- Asphalt repairs for utility cuts after water service repairs or replacements.

FY 15-16 ACCOMPLISHMENTS

- Performed planned shutdowns of existing water mains to accommodate new connections and mains constructed with CIP and development projects.
- Performed inspections to ensure proper installation of water cap-offs and new service taps.
- Began fire hydrant flushing program to coincide with the annual switch to free chlorine disinfection by Fairfax Water.
- Contracted for the scanning of all street plans from Town Hall record files.
- Purchased and installed two Telog pressure monitors for recording and analyzing water system pressure.
- Used GIS to map water main breaks and prioritize water main repairs and replacement projects.
- Began compiling records and field data for water map updates.
- Developed door hangers for public water main break notifications.
- Began preparation for implementation of the Tyler Munis Maintenance Management System.

WATER DIVISION 50111

FY 16-17 INITIATIVES

- Complete implementation and begin using Tyler Munis Maintenance Management System.
- Begin pressure and flow data collection with fire hydrant flushing for calibration of and use in Town water model.
- Begin water distribution system audit and leak detection for increased efficiency using AWWA and EPA guidance.
- Maintain and update GIS to track system maintenance and upgrades.
- Begin valve inspection program by utilizing motorized operating equipment.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---------------------------------|--------|--------|------------|
| Description | Actual | Actual | Projected |
| Total Number of Water Main | 115 | 70 | 75 |
| Breaks Repaired | 115 | 73 | <i>7</i> 5 |
| CIP - Linear Feet of Water Main | | | |
| Cleaning and | 850 | 5,117 | 2,500 |
| Relining/Replacement | | | |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|------------------------------------|---------------------|---------------------|---------------------|
| Superintendent | .5 | .5 | .5 |
| Water & Sewer Operation Supervisor | .5 | .5 | .5 |
| Maintenance Worker | 6 | 6 | 6 |
| Total | 7 | 7 | 7 |

FY 16-17 BUDGET CHANGES

• Increase contracted asphalt, landfill, operating supplies, and other items to keep up with an aging water system.

DIVISION 50111 NAME WATER OPERATIONS

| ACCOUNT | | FY 14-15 | | | FY 15-16 | FY 16-17 | NET | |
|---------|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 310,080 | 294,840 | 347,080 | 347,080 | 352,160 | 362,430 | 15,350 |
| 41002 | OVERTIME | 85,000 | 97,150 | 85,000 | 85,000 | 85,000 | 85,000 | - |
| 41003 | REG. P.T. WITH BENEFITS | - | - | - | - | - | - | - |
| 41004 | PART TIME W/O BENEFITS | - | 360 | = | 2,100 | = | - | - |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 1,058 | - | - | - | = | - |
| 41008 | ANNUAL LEAVE CASH-IN | - | 2,173 | = | = | = | - | - |
| TOTAL | PERSONAL SERVICES | 395,080 | 395,580 | 432,080 | 434,180 | 437,160 | 447,430 | 15,350 |
| 42001 | F.I.C.A. | 31,380 | 27,858 | 33,100 | 33,100 | 30,150 | 34,230 | 1,130 |
| 42002 | V.R.S. | 40,990 | 34,059 | 42,760 | 42,760 | 40,900 | 41,050 | (1,710) |
| 42003 | V.R.S. LIFE INS | 4,390 | 3,432 | 4,580 | 4,580 | 4,220 | 4,350 | (230) |
| 42004 | LOCAL PENSION PLAN | 10,450 | 16,672 | 13,200 | 13,200 | 12,420 | 13,200 | - |
| 42007 | HEALTH INSURANCE | 54,700 | 59,812 | 56,000 | 56,000 | 47,720 | 60,150 | 4,150 |
| 42012 | CAFETERIA PLAN FEES | 60 | 76 | 60 | 60 | 60 | 60 | - |
| 42015 | MISC ALLOWANCES | 130 | - | 130 | 130 | 130 | - | (130) |
| 42018 | ER CONTRIBUTIONS:DC401A | 11,700 | 7,504 | 12,760 | 12,760 | 9,740 | 9,460 | (3,300) |
| 42021 | VRS HYBRID 401A MATCH | - | 902 | - | - | 2,170 | 3,120 | 3,120 |
| 42022 | VRS HYBRID 457 VOLUNTARY | - | 344 | - | - | 640 | - | - |
| 42025 | VRS HYBRID DISABILITY | - | 532 | - | - | 810 | 1,000 | 1,000 |
| TOTAL | EMPLOYEE BENEFITS | 153,800 | 151,192 | 162,590 | 162,590 | 148,960 | 166,620 | 4,030 |
| 43301 | EQUIPMT MTCE CONTRACTS | 2,900 | 2,900 | - | - | - | - | - |
| 43307 | REPAIR/MTCE SVCES | 800 | 446 | 800 | 29,800 | 29,800 | 800 | - |
| 43308 | CONTRACTS/SERVICES | 68,700 | 67,482 | 65,000 | 105,600 | 85,000 | 105,000 | 40,000 |
| 43309 | CELL PHONE EXPENSE | - | - | 2,500 | 2,500 | 2,250 | 2,500 | - |
| 43701 | UNIFORM RENTAL/CLEANING | 2,600 | 1,215 | 2,600 | 2,600 | 1,250 | 2,600 | - |
| 43801 | SRVCES FROM OTHER GOV'TS | 46,000 | 28,534 | 46,000 | 55,360 | 46,000 | 46,000 | - |
| 43802 | LANDFILL FEES | 25,800 | 25,622 | 32,000 | 27,000 | 27,000 | 35,000 | 3,000 |
| 43803 | WHOLESALE WATER PURCHASE | 1,800,000 | 1,420,199 | 1,800,000 | 1,665,640 | 1,600,000 | 1,700,000 | (100,000) |
| TOTAL | PURCHASED SERVICES | 1,946,800 | 1,546,398 | 1,948,900 | 1,888,500 | 1,791,300 | 1,891,900 | (57,000) |
| 45101 | ELECTRICITY | 22,000 | 16,536 | 22,000 | 22,000 | 15,000 | 22,000 | - |
| 45202 | LONG DIST SERVICE | 30 | 107 | 30 | 30 | 60 | 150 | 120 |
| 45402 | EQUIPMENT RENTAL | - | - | - | - | - | - | - |
| 45501 | MILEAGE REIMBURSEMENT | - | - | - | - | - | 100 | 100 |
| 45503 | SUBSISTENCE/LODGING | 250 | 342 | 250 | 250 | 100 | 250 | - |
| 45504 | CONVENTIONS/EDUCATION | 500 | 405 | 500 | 3,500 | 2,500 | 1,500 | 1,000 |
| 45801 | MEMBERSHIPS/DUES | 170 | 154 | 170 | 170 | 170 | 300 | 130 |
| TOTAL | OTHER CHARGES | 22,950 | 17,544 | 22,950 | 25,950 | 17,830 | 24,300 | 1,350 |
| 46001 | OFFICE SUPPLIES | 750 | 712 | 500 | 5,500 | 5,500 | 2,000 | 1,500 |
| 46007 | REPAIR/MTCE SUPPLIES | 35,000 | 29,134 | 30,000 | 54,500 | 54,500 | 45,000 | 15,000 |
| 46008 | VEHICLE/EQUIPMT FUELS | 22,500 | 19,643 | 22,500 | 16,050 | 16,050 | 22,500 | - |
| 46009 | VEH/EQUIPMT MTCE SUPPLIES | 200 | - | 200 | 400 | 300 | 200 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 2,300 | 1,244 | 2,300 | 3,300 | 4,000 | 6,000 | 3,700 |
| 46015 | OPERATIONAL SUPPLIES | 8,000 | 9,345 | 8,000 | 18,000 | 18,000 | 13,000 | 5,000 |
| 46017 | SMALL TOOLS | 500 | 423 | 500 | 1,000 | 900 | 1,500 | 1,000 |
| 46031 | TIRES AND TUBES | 1,200 | 231 | 1,200 | 2,450 | 2,450 | 2,000 | 800 |
| 46032 | SURFACE REPAIR MATERIALS | 15,000 | 12,101 | 15,000 | 14,800 | 15,000 | 18,000 | 3,000 |
| TOTAL | MATERIALS AND SUPPLIES | 85,450 | 72,832 | 80,200 | 116,000 | 116,700 | 110,200 | 30,000 |
| 47407 | CONTRACTED ASPHALT REP'RS | - | - | - | 55,200 | 55,200 | 23,050 | 23,050 |
| 47408 | INTERNAL ASPHALT REPAIRS | 60,000 | 61,144 | 60,000 | 31,800 | 31,800 | 60,000 | - |
| TOTAL | PROGRAMS AND SERVICES | 60,000 | 61,144 | 60,000 | 87,000 | 87,000 | 83,050 | 23,050 |
| 48101 | MACH/EQUIPMT REPLACEMENT | 1,000 | - | 1,000 | 63,040 | 63,040 | 1,000 | - |
| TOTAL | CAPITAL OUTLAY | 1,000 | - | 1,000 | 63,040 | 63,040 | 1,000 | - |
| | | | | | | | | |

DIVISION 50111

NAME WATER OPERATIONS

| ACCOUNT NUMBER | TITLE | FY 14 BUDGET | -15 ACTUAL | BUDGET | FY 15-16 REVISED | ESTIMATED | FY 16-17 ADOPTED | NET CHANGE |
|-------------------|--|------------------------|--------------------|--------------------|---------------------|--------------------|------------------------|------------------|
| TOTAL | DIVISION EXPENSES | 2,665,080 | 2,244,690 | 2,707,720 | 2,777,260 | 2,661,990 | 2,724,500 | 16,780 |
| 49512 TOTAL | SUPPORT ACTIVITY COSTS INTERDEPARTMENTAL CHARGES | 1,094,940 1,094,940 | 490,928 490,928 | 984,880 984,880 | 984,880 984,880 | 988,260 988,260 | 1,028,420 1,028,420 | 43,540 43,540 |
| TOTAL | WATER OPERATIONS | 3,760,020 | 2,735,619 | 3,692,600 | 3,762,140 | 3,650,250 | 3,752,920 | 60,320 |

METER SERVICES AND WATER QUALITY DIVISION 50112

PURPOSE

The Meter Services and Water Quality Division ensures the accuracy of all residential and commercial water meters within the Town's service area. This Division reports readings to Customer Service for billing purposes and collects water quality samples to comply with all state and federal regulations.

ACTIVITIES/PRODUCTS/SERVICES

- Provide a prompt response to customer concerns and work order requests
- Read all water meters
- Collect and submit water quality samples to the Fairfax Water Lab for processing

FY 15-16 ACCOMPLISHMENTS

- Provided prompt response to all customer concerns and work order requests.
- Collected all Unregulated Contaminant Monitoring samples (UCMR 3) as mandated by the EPA.
- Revised the Town's Bacteriological Sample Siting Plan (BSSP) to refine the number of Total Coliform Rule (TCR) sample sites from 90 to 35. This modification will provide reliable water quality trend data and meet new EPA requirements for the Revised Total Coliform Rule (RTCR).
- In conjunction with the billing software conversion eliminated one of the seven meter reading cycles by reorganizing meter reading routes. This improvement moved approximately 100 addresses to different billing cycles.
- Purchased new meter reading equipment to be compatible with new utility billing system to streamline reading operations.
- Began preparation for implementation of the Tyler Munis Maintenance Management System.

FY 16-17 INITIATIVES

- Complete implementation and begin using the Tyler Munis Maintenance Management System
- Complete implementation of new meter reading equipment which will allow meter readers to adjust meter reading routes and sequences within cycles.

METER SERVICES AND WATER QUALITY DIVISION 50112

• Increase water meter replacement program to reduce number of meters that are over 20 years old

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|--|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Work orders completed - including | 3,722 | 4,017 | 4,100 |
| Misc. Customer Service Requests | 3,122 | 4,017 | 4,100 |
| Water Quality samples collected and | | | |
| delivered to the Fairfax Water Lab for | 452 | 460 | 408 |
| processing | | | |

- State required water quality samples for 2014 consisted of 360 total coliform rule (TCR), 32 Trihalomethanes (THM) and 60 lead and copper samples; 2015 consisted of 374 TCR and 32 (THM), 52 UCMR 3, and 2 taste and odor samples
- The EPA published the Revised Total Coliform Rule (RTCR) on February 13, 2013 and minor corrections on February 26, 2014. The RTCR is the revision to the 1989 Total Coliform Rule (TCR) and is intended to improve public health protection. Total coliforms are a group of related bacteria that are (with few exceptions) not harmful to humans. A variety of bacteria, parasites, and viruses, known as pathogens, can potentially cause health problems if humans ingest them. EPA considers total coliforms a useful indicator of other pathogens for drinking water. All TCR sampling must comply with the Revised Total Coliform Rule starting April 1, 2016 as mandated by the EPA and VDH.
- The 1996 Safe Drinking Water Act (SDWA) amendments require that once every five years EPA issue a new list of no more than 30 unregulated contaminants to be monitored by public water systems (PWSs). The first Unregulated Contaminant Monitoring Rule (UCMR1) was published on September 17, 1999, the second (UCMR2) was published on January 4, 2007 and the third (UCMR 3) was published on May 2, 2012. This monitoring provides a basis for future regulatory actions to protect public health. The Town of Vienna started sampling its distribution system in March 2015.

METER SERVICES AND WATER QUALITY DIVISION 50112

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|----------------------|---------------------|---------------------|---------------------|
| Supervisor | 1 | 1 | 1 |
| Meter Service Worker | 3 | 3 | 3 |
| Total | 4 | 4 | 4 |

FY 16-17 BUDGET CHANGES

• Increase water meter replacement program to reduce number of meters that are over 20 years old

DIVISION 50112 NAME METER SERVICES & WATER QUALITY

| ACCOUNT | | FY 14- | 15 | | FY 15-16 | | FY 16-17 | NET |
|---------|--------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 244,860 | 253,099 | 251,630 | 251,630 | 251,830 | 258,970 | 7,340 |
| 41002 | OVERTIME | 26,000 | 79,217 | 26,000 | 26,000 | 73,850 | 50,000 | 24,000 |
| 41008 | ANNUAL LEAVE CASH-IN | - | 3,310 | - | - | 4,500 | - | - |
| TOTAL | PERSONAL SERVICES | 270,860 | 335,626 | 277,630 | 277,630 | 330,180 | 308,970 | 31,340 |
| 42001 | F.I.C.A. | 20,720 | 24,651 | 21,240 | 21,240 | 24,450 | 23,640 | 2,400 |
| 42002 | V.R.S. | 30,170 | 30,166 | 31,000 | 31,000 | 30,820 | 31,900 | 900 |
| 42003 | V.R.S. LIFE INS | 3,230 | 2,914 | 3,320 | 3,320 | 2,980 | 3,080 | (240) |
| 42004 | LOCAL PENSION PLAN | 7,500 | = | 9,480 | 9,480 | 8,890 | 9,480 | - |
| 42007 | HEALTH INSURANCE | 29,940 | 31,590 | 24,670 | 24,670 | 23,620 | 26,700 | 2,030 |
| 42012 | CAFETERIA PLAN FEES | 60 | 63 | 60 | 60 | 60 | 60 | - |
| 42015 | MISC ALLOWANCES | 300 | = | 300 | 300 | 300 | - | (300) |
| 42018 | ER CONTRIBUTIONS:DC401A | 7,550 | 7,508 | 7,760 | 7,760 | 7,650 | 7,980 | 220 |
| TOTAL | EMPLOYEE BENEFITS | 99,470 | 96,892 | 97,830 | 97,830 | 98,770 | 102,840 | 5,010 |
| 43301 | EQUIPMT MTCE CONTRACTS | 2,300 | 1,858 | - | - | - | - | - |
| 43307 | REPAIR/MTCE SVCES | 2,100 | 940 | 2,100 | 2,100 | 2,100 | 2,100 | - |
| 43308 | CONTRACTS/SERVICES | 17,500 | 11,696 | 20,000 | 20,000 | 20,000 | 20,000 | - |
| 43309 | CELL PHONE EXPENSE | = | - | 2,300 | 2,300 | 3,000 | 2,300 | = |
| 43701 | UNIFORM RENTAL/CLEANING | 1,300 | 918 | 1,300 | 1,300 | 1,000 | 1,300 | - |
| TOTAL | PURCHASED SERVICES | 23,200 | 15,412 | 25,700 | 25,700 | 26,100 | 25,700 | - |
| 45202 | LONG DIST SERVICE | 20 | 12 | 20 | 20 | 20 | 20 | - |
| 45501 | MILEAGE REIMBURSEMENT | - | - | - | - | 30 | - | - |
| 45503 | SUBSISTENCE/LODGING | 250 | - | 250 | 250 | 250 | 250 | - |
| 45504 | CONVENTIONS/EDUCATION | 500 | 328 | 500 | 500 | 500 | 500 | = |
| TOTAL | OTHER CHARGES | 770 | 340 | 770 | 770 | 800 | 770 | - |
| 46001 | OFFICE SUPPLIES | 200 | 182 | 200 | 200 | 300 | 300 | 100 |
| 46007 | REPAIR/MTCE SUPPLIES | 10,500 | 5,167 | 10,500 | 10,500 | 10,500 | 10,500 | - |
| 46011 | UNIFORMS/SAFETY APPAREL | 1,000 | 726 | 1,000 | 1,000 | 2,000 | 2,000 | 1,000 |
| 46016 | SUPPLIES FOR RESALE | 40,500 | 36,625 | 25,000 | 25,000 | 25,000 | 30,000 | 5,000 |
| 46017 | SMALL TOOLS | 250 | 149 | 250 | 250 | 250 | 350 | 100 |
| TOTAL | MATERIALS AND SUPPLIES | 52,450 | 42,848 | 36,950 | 36,950 | 38,050 | 43,150 | 6,200 |
| 48101 | MACH/EQUIPMT REPLACEMENT | 25,000 | 27,236 | 25,000 | 123,290 | 123,290 | 25,000 | - |
| TOTAL | CAPITAL OUTLAY | 25,000 | 27,236 | 25,000 | 123,290 | 123,290 | 25,000 | = |
| TOTAL | DIVISION EXPENSES | 471,750 | 518,354 | 463,880 | 562,170 | 617,190 | 506,430 | 42,550 |
| 49511 | CHARGES TO WATER DEPT | (253,760) | (277,603) | (245,040) | (245,040) | (276,600) | (262,610) | (17,570) |
| 49514 | CHARGES TO SEWER DEPT | (204,990) | (240,751) | (218,840) | (218,840) | (269,590) | (243,820) | (24,980) |
| TOTAL | INTERDEPARTMENTAL CHARGES | (458,750) | (518,354) | (463,880) | (463,880) | (546,190) | (506,430) | (42,550) |
| TOTAL | METER SERVICES & WATER QUALITY | 13,000 | - | - | 98,290 | 71,000 | - | - |

WATER AND SEWER BILLING AND CUSTOMER SERVICE 50113

PURPOSE

To produce accurate and timely bills for Water and Sewer services, to work with Public Works to schedule work and efficiently and effectively solve problems and to efficiently respond to customer questions and issues with the highest level of customer service.

ACTIVITIES/PRODUCTS/SERVICES

- Provide meter reading files to meter readers on a timely basis.
- Calculate and send out water and sewer bills by the 6th business day of each month.
- Manage the collection process by sending out reminder bills and cutoff notices according to a pre-determined schedule.
- Send uncollected accounts to the State Set-Off Debt program and manage the accounts to maximize payments to the Town.
- Post all payments and adjustments to the billing system.
- Manage and create work orders based on customer issues.
- Address all customer questions efficiently and effectively by means of written and verbal communication.

FY 15-16 ACCOMPLISHMENTS

- Began the process to convert the Water and Sewer billing system implemented in 1990 to the Munis system. Prepared data conversion files, designed crosswalks, created new forms/bill and procedures, and scrubbed data.
- Completed multiple data passes in preparation for the new system.
- Hired a new Customer Service representative in July, 2015.
- Cross-trained Customer Service and Billing as a result of the new hire.
- Continued to promote direct payment of water and sewer bills through ACH payment. Increased penetration by 3% in 2015.
- Prepared and processed over 4,000 work orders and 8,400 phone calls requiring follow up either verbally or in writing.
- Prepared approximately 38,300 bills, 4,000 late notices, 2,000 warning cutoff notices and 1,000 bill adjustments.
- Continued to make progress in converting all paper files to laser fiche eliminating five 5-drawer cabinets (2 are completed). All new paper files are being converted within the month of creation.

WATER AND SEWER BILLING AND CUSTOMER SERVICE 50113

- Billed and worked with customers identified as hooked up to our system but not previously billed.
- Re-structuring of water and sewer routes to better assist residents as well as streamline the walking routes for water meter technicians.
- Coordinated with water/sewer superintendent as re-routing and cleanup of routes is accomplished prior to Go-Live of new Munis system.
- Began encouraging the sales of sub meters to residents with irrigation systems fall 2015 to present. The promoting of the sub meter sales will generate potential revenue and will also aide in lowering sewer costs for residents with irrigation systems.
- Updated the Town of Vienna website to include more pertinent information for owners of swimming pools and irrigation systems.

FY 16-17 INITIATIVES

- Successfully complete conversion to Munis water and sewer billing system. Work with new systems processes to efficiently re-engineer current billing and customer services processes.
- Work with outside printer to create cross-walk from new billing system to the bills.
- Assist in project to create automated interface with credit card payments to streamline data entry.
- Work with new cashiering system to optimize data entry from front counter.
- Review web site customer interfaces to determine if they are sufficient and develop new communication if necessary.
- Research other strategies to collect delinquent bills, such as paycheck liens.
- Complete paper file conversion to laser fiche.

WATER AND SEWER BILLING AND CUSTOMER SERVICE 50113

PERFORMANCE MEASURES

Based on calendar year data

| Description | 2014 Actual | 2015 Actual | 2016 Projected |
|--|----------------|----------------|-------------------|
| Number of bills generated | 37,880 | 38,300 | 38,400 |
| Number of delinquent mailings generated | 6,002 | 6,072 | 6,000 |
| Number of bill adjustments processed | 1,031 | 1,036 | 900 |
| Number of customer service requests | 6,092 | 8,438 | 8,000 |
| Percent of customer calls returned by the next business day | 90% | 95% | 99% |
| Percent of follow-up letters mailed within 3-5 days of issue | 90% | 92% | 92% |

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|-----------------------------|---------------------|---------------------|---------------------|
| Customer Service Specialist | 1 | 1 | 1 |
| Fiscal Technician | 1 | 1 | 1 |
| Total | 2 | 2 | 2 |

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

TOWN OF VIENNA ADOPTED EXPENSE BUDGET BY FUND

DIVISION 50113 NAME BILLING/CUSTOMER SERVICE

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|-----------------------|----------------------|----------------------|----------------------|-----------------------|------------------------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 41001 | SALARIES AND WAGES | 116,000 | 105,021 | 113,650 | 118,650 | 112,110 | 121,260 | 7,610 |
| 41001 | OVERTIME | 1,500 | 9,023 | 1,500 | 1,500 | 10,000 | 4,000 | 2,500 |
| 41002 | ANNUAL LEAVE CASH-IN | - | 1,281 | - | 1,500 | 1,320 | 4,000 | 2,500 |
| TOTAL | PERSONAL SERVICES | 117,500 | 115,325 | - 115,150 | 120,150 | 123,430 | 125,260 | 10,110 |
| IOIAL | PERSONAL SERVICES | 117,500 | 115,525 | 115,150 | 120,130 | 123,430 | 123,260 | 10,110 |
| 42001 | F.I.C.A. | 9,390 | 8,748 | 8,810 | 8,810 | 9,440 | 9,580 | 770 |
| 42002 | V.R.S. | 14,930 | 12,555 | 14,000 | 14,000 | 13,810 | 14,430 | 430 |
| 42003 | V.R.S. LIFE INS | 1,480 | 1,250 | 1,500 | 1,500 | 1,480 | 1,440 | (60) |
| 42007 | HEALTH INSURANCE | 13,530 | 7,110 | 6,000 | 6,000 | 16,490 | 20,110 | 14,110 |
| 42018 | ER CONTRIBUTIONS:DC401A | 4,300 | 2,919 | 4,550 | 4,550 | 3,690 | 2,790 | (1,760) |
| 42021 | VRS HYBRID 401A MATCH | - | 384 | - | - | - | 520 | 520 |
| 42025 | VRS HYBRID DISABILITY | - | 227 | - | - | - | 300 | 300 |
| TOTAL | EMPLOYEE BENEFITS | 43,630 | 33,194 | 34,860 | 34,860 | 44,910 | 49,170 | 14,310 |
| | | | | | | | | |
| 43308 | CONTRACTS/SERVICES | 14,150 | 14,229 | 12,900 | 12,900 | 8,200 | 15,700 | 2,800 |
| TOTAL | PURCHASED SERVICES | 14,150 | 14,229 | 12,900 | 12,900 | 8,200 | 15,700 | 2,800 |
| 45202 | LONG DIST SERVICE | 150 | 171 | 200 | 200 | 190 | 200 | _ |
| 45203 | POSTAL SERVICES | 20,300 | 19,174 | 16,500 | 16,500 | 20,000 | 21,000 | 4,500 |
| 45404 | CENTRAL COPIER CHARGES | - | 236 | 400 | 400 | 200 | 200 | (200) |
| 45501 | MILEAGE REIMBURSEMENT | 100 | _ | 100 | 100 | 100 | 100 | - |
| 45504 | CONVENTIONS/EDUCATION | 900 | 179 | 900 | 900 | 1,500 | 2,000 | 1,100 |
| 45803 | BAD DEBT WRITE-OFF | = | (15,000) | = | = | - | , - | - |
| TOTAL | OTHER CHARGES | 21,450 | 4,760 | 18,100 | 18,100 | 21,990 | 23,500 | 5,400 |
| 46015 | OPERATIONAL SUPPLIES | 2,400 | 1,986 | 2,000 | 2,000 | 2,000 | 2,000 | |
| TOTAL | MATERIALS AND SUPPLIES | • | • | • | · · | • | • | - |
| IUIAL | WATERIALS AND SUPPLIES | 2,400 | 1,986 | 2,000 | 2,000 | 2,000 | 2,000 | = |
| 49119 | INTEREST ON DEPOSITS | 300 | 181 | 150 | 150 | 200 | - | (150) |
| TOTAL | DEBT SERVICE | 300 | 181 | 150 | 150 | 200 | - | (150) |
| TOTAL | DIVISION EXPENSES | 199,430 | 169,676 | 183,160 | 188,160 | 200,730 | 215,630 | 32,470 |
| 49511 | CHARGES TO WATER DEPT | (110 210) | (01 470) | (OC 7EO) | (06.750) | (101 650) | (111 020) | (15,070) |
| 49511 | CHARGES TO SEWER DEPT | (110,310) (89,120) | (91,478) (78,198) | (96,750) (86,410) | (96,750) (86,410) | (101,650) (99,080) | (111,820) (103,810) | (15,070) |
| | | | | | | , , , | | |
| TOTAL | INTERDEPARTMENTAL CHARGES | (199,430) | (169,676) | (183,160) | (183,160) | (200,730) | (215,630) | (32,470) |
| TOTAL | BILLING/CUSTOMER SERVICE | - | - | - | 5,000 | - | - | - |

SANITARY SEWER DIVISION 50114

PURPOSE

The Sanitary Sewer Division provides design review and operations for the Town's public sanitary sewer collection system. This Division performs on-going maintenance and customer service as needed to protect public health and safety in compliance with federal, state and Town regulations and requirements.

The Town's sanitary sewer system consists of 95 miles of sewer mains and 6,300 connections in the service area. Approximately one half of the system flows to the Noman M. Cole, Jr., Pollution Control Plant operated by Fairfax County. The other half flows to the Blue Plains Advanced Wastewater Treatment Plant operated by the District of Columbia Water and Sewer Authority. The Town pays fees to both facilities based on flow volume which is measured through sewer flow meters. The Town is also responsible for a proportionate share of capital and operating costs of the trunk sewers which convey flow to the sewage treatment plants.

ACTIVITIES/PRODUCTS/SERVICES

- Provide inspection service for construction
- Maintain sanitary sewer mains by using sewer jet and rodder truck for cleaning
- Provide video inspections of sanitary sewer mains using the Closed Circuit TV (CCTV) unit
- Timely response to work order requests
- Repair and clean out manholes
- Check sanitary sewer trouble spots as needed

FY 15-16 ACCOMPLISHMENTS

- Performed all inspections to ensure proper installation of sewer cap offs and new service connections
- Continued sewer inspections with video unit
- Continued sewer cleaning and maintenance using sewer jet truck and rodder truck
- Continued repair and maintenance of sewer manholes
- Began preparation for implementation of the Tyler Munis Maintenance Management System

SANITARY SEWER DIVISION 50114

FY 16-17 INITIATIVES

- Complete implementation and begin using the Tyler Munis Maintenance Management System.
- Begin systematic TV inspection of sewer basins draining to Blue Plains Wastewater Treatment Plant (DC Water) to identify potential sources of Infiltration and Inflow.
- Begin assessment of Blue Plains sanitary sewer metering for Town and Fairfax service areas.
- Maintain and update GIS to track system maintenance and upgrades.

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|---|----------|---------|-----------|
| Description | Actual | Actual | Projected |
| Total Linear Feet of Sanitary Sewer Mains Cleaned or Rodded | 120,000* | 120,000 | 120,000 |
| Total Linear Feet of Sanitary Sewer Mains inspected using the TV Unit | 40,000* | 40,000 | 40,000 |
| CIP -Linear Feet of Sewer Main Lining/Replacement | 4,816 | 10,857 | 4,000 |

^{*2014} measure adjusted to match daily production reports

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|------------------------------------|---------------------|---------------------|---------------------|
| Superintendent | .5 | .5 | .5 |
| Water & Sewer Operation Supervisor | .5 | .5 | .5 |
| Maintenance Worker | 6 | 6 | 6 |
| Total | 7 | 7 | 7 |

FY 16-17 BUDGET CHANGES

 Increase operating supplies and other items to keep up with an aging sewer system

TOWN OF VIENNA ADOPTED EXPENSE BUDGET BY FUND

DIVISION 50114 NAME SANITARY SEWER OPERATIONS

| ACCOUNT | | FY 14-15 | | FY 15-16 | | | FY 16-17 | NET | |
|---------|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|---------|--|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE | |
| 41001 | SALARIES AND WAGES | 374,700 | 346,702 | 407,670 | 407,670 | 405,190 | 418,430 | 10,760 | |
| 41002 | OVERTIME | 25,000 | 25,854 | 25,000 | 25,000 | 25,000 | 25,000 | | |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 1,058 | - | · - | - | - | - | |
| 41008 | ANNUAL LEAVE CASH-IN | - | 5,138 | - | = | 5,500 | - | - | |
| 41015 | PERFORMANCE BONUS | - | - - | - | 3,000 | 3,000 | - | - | |
| TOTAL | PERSONAL SERVICES | 399,700 | 378,752 | 432,670 | 435,670 | 438,690 | 443,430 | 10,760 | |
| 42001 | F.I.C.A. | 30,540 | 27,596 | 33,100 | 33,100 | 32,250 | 33,950 | 850 | |
| 42002 | V.R.S. | 47,040 | 42,064 | 50,220 | 50,220 | 42,560 | 49,200 | (1,020) | |
| 42003 | V.R.S. LIFE INS | 5,040 | 4,096 | 5,380 | 5,380 | 4,310 | 4,980 | (400) | |
| 42004 | LOCAL PENSION PLAN | 17,010 | 23,342 | 21,490 | 21,490 | 19,950 | 21,490 | - | |
| 42007 | HEALTH INSURANCE | 40,070 | 43,467 | 25,000 | 25,000 | 31,980 | 36,730 | 11,730 | |
| 42012 | CAFETERIA PLAN FEES | 60 | 76 | 60 | 60 | 60 | 60 | - | |
| 42015 | MISC ALLOWANCES | 130 | - | 130 | 130 | - | - | (130) | |
| 42018 | ER CONTRIBUTIONS:DC401A | 5,330 | 6,049 | 4,140 | 4,140 | 7,250 | 8,220 | 4,080 | |
| 42021 | VRS HYBRID 401A MATCH | = | 229 | - | - | 1,490 | 2,400 | 2,400 | |
| 42022 | VRS HYBRID 457 VOLUNTARY | = | 344 | - | - | 640 | - | - | |
| 42025 | VRS HYBRID DISABILITY | - | 135 | - | - | 460 | 570 | 570 | |
| TOTAL | EMPLOYEE BENEFITS | 145,220 | 147,398 | 139,520 | 139,520 | 140,950 | 157,600 | 18,080 | |
| 43301 | EQUIPMT MTCE CONTRACTS | 1,000 | 1,428 | - | - | - | - | - | |
| 43307 | REPAIR/MTCE SVCES | 800 | 507 | 800 | 800 | 800 | 800 | - | |
| 43308 | CONTRACTS/SERVICES | 64,000 | 63,121 | 64,000 | 64,000 | 64,000 | 85,000 | 21,000 | |
| 43309 | CELL PHONE EXPENSE | - | - | 1,900 | 1,900 | 1,900 | 1,900 | - | |
| 43701 | UNIFORM RENTAL/CLEANING | 2,800 | 1,689 | 2,800 | 2,800 | 1,500 | 2,800 | - | |
| 43801 | SRVCES FROM OTHER GOV'TS | 16,850 | 34,693 | 16,850 | 16,850 | 16,850 | 16,850 | - | |
| 43802 | LANDFILL FEES | 500 | - | 500 | 500 | 500 | 500 | - | |
| 43804 | SWG TREATMENT/POTOMAC | 988,310 | 1,176,650 | 1,128,000 | 1,119,000 | 1,150,000 | 1,184,000 | 56,000 | |
| 43805 | SWG TREATMENT/ACCOTINK | 465,410 | 533,840 | 555,160 | 555,160 | 555,160 | 550,000 | (5,160) | |
| 43807 | TWN SHARE:LPPCP UPGRADE | 40,640 | 40,641 | 38,000 | 38,000 | 38,000 | 38,000 | - | |
| TOTAL | PURCHASED SERVICES | 1,580,310 | 1,852,569 | 1,808,010 | 1,799,010 | 1,828,710 | 1,879,850 | 71,840 | |
| 45101 | ELECTRICITY | 1,000 | 1,140 | 1,000 | 1,000 | 1,000 | 1,000 | - | |
| 45202 | LONG DIST SERVICE | 30 | - | 30 | 30 | 30 | 30 | - | |
| 45402 | EQUIPMENT RENTAL | = | = | - | - | - | - | - | |
| 45501 | MILEAGE REIMBURSEMENT | = | = | - | - | - | - | = | |
| 45503 | SUBSISTENCE/LODGING | 250 | 370 | 250 | 250 | 250 | 250 | - | |
| 45504 | CONVENTIONS/EDUCATION | 500 | = | 500 | 500 | 500 | 500 | - | |
| TOTAL | OTHER CHARGES | 1,780 | 1,510 | 1,780 | 1,780 | 1,780 | 1,780 | - | |
| 46001 | OFFICE SUPPLIES | 250 | 183 | 150 | 150 | 150 | 750 | 600 | |
| 46007 | REPAIR/MTCE SUPPLIES | 4,000 | 3,974 | 4,000 | 5,500 | 5,500 | 4,000 | - | |
| 46008 | VEHICLE/EQUIPMT FUELS | 16,500 | 11,600 | 16,500 | 10,550 | 12,000 | 16,500 | - | |
| 46009 | VEH/EQUIPMT MTCE SUPPLIES | 500 | - | 500 | 500 | 500 | 500 | - | |
| 46011 | UNIFORMS/SAFETY APPAREL | 2,300 | 1,182 | 2,300 | 2,300 | 3,100 | 6,000 | 3,700 | |
| 46015 | OPERATIONAL SUPPLIES | 8,000 | 7,300 | 8,000 | 12,000 | 10,110 | 13,000 | 5,000 | |
| 46017 | SMALL TOOLS | 330 | 90 | 330 | 330 | 330 | 500 | 170 | |
| 46031 | TIRES AND TUBES | 1,250 | 694 | 1,250 | 2,250 | 2,250 | 2,250 | 1,000 | |
| TOTAL | MATERIALS AND SUPPLIES | 33,130 | 25,022 | 33,030 | 33,580 | 33,940 | 43,500 | 10,470 | |
| 47408 | INTERNAL ASPHALT REPAIRS | - | - | - | 950 | 950 | - | - | |
| TOTAL | PROGRAMS AND SERVICES | - | - | - | 950 | 950 | - | - | |
| 48101 | MACH/EQUIPMT REPLACEMENT | 1,800 | - | 1,800 | 1,800 | 1,800 | 1,800 | - | |
| 48201 | ADDITIONAL MACH/EQUIPMT | 1,500 | - | 1,500 | 1,500 | 1,500 | 1,500 | - | |
| TOTAL | CAPITAL OUTLAY | 3,300 | - | 3,300 | 3,300 | 3,300 | 3,300 | = | |

TOWN OF VIENNA ADOPTED EXPENSE BUDGET BY FUND

DIVISION 50114

NAME SANITARY SEWER OPERATIONS

| ACCOUNT NUMBER | TITLE | FY 14 BUDGET | -15 ACTUAL | BUDGET | FY 15-16 REVISED | ESTIMATED | FY 16-17 ADOPTED | NET CHANGE |
|-------------------|--|--------------------|--------------------|--------------------|---------------------|--------------------|---------------------|------------------|
| TOTAL | DIVISION EXPENSES | 2,163,440 | 2,405,251 | 2,418,310 | 2,413,810 | 2,448,320 | 2,529,460 | 111,150 |
| 49512 TOTAL | SUPPORT ACTIVITY COSTS INTERDEPARTMENTAL CHARGES | 884,540 884,540 | 336,393 336,393 | 879,600 879,600 | 879,600 879,600 | 963,210 963,210 | 954,790 954,790 | 75,190 75,190 |
| TOTAL | SANITARY SEWER OPERATIONS | 3,047,980 | 2,741,644 | 3,297,910 | 3,293,410 | 3,411,530 | 3,484,250 | 186,340 |

INTERFUND TRANSFERS 50141

PURPOSE

This division accounts for interfund transfers to the General Fund and the Debt Service Fund. The former serves to reimburse the General Fund for the costs of its support of Water and Sewer operations. The latter reimburses the Debt Service Fund for the Water and Sewer Fund's share of annual debt service based on the use of general obligation debt proceeds for water and sewer capital projects.

FY 16-17 BUDGET CHANGES

- \$900,000 transfer to the General Fund and \$357,930 transfer to the Debt Service Fund. The latter has increased by \$56,600 mainly due to the inclusion of the 2016 Debt Issue payments.
- This division also holds projected healthcare and salary increases for Water & Sewer Fund employees.
 - o \$19,000 projected healthcare increase.
 - o \$37,000 projected employee COLA and Merit increases.

TOWN OF VIENNA ADOPTED EXPENSE BUDGET BY FUND

DIVISION 50141

NAME W&S INTERFUND TRANSFERS

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| 42020 | OTHR POST EMPLOY BENFITS | | 999 | 12,900 | 4,900 | | | (12,900) |
| | PENSION EXPENSE | - | | 12,500 | 4,300 | - | - | (12,300) |
| 42030 | | - | (83,476) | | | - | - | |
| TOTAL | EMPLOYEE BENEFITS | = | (82,477) | 12,900 | 4,900 | - | - | (12,900) |
| 48311 | DEPRECIATION | - | 455,630 | _ | - | - | - | = |
| TOTAL | CAPITAL OUTLAY | = | 455,630 | - | - | - | - | = |
| | | | | | | | | |
| 49201 | WS TRANSFER TO GF | 900,000 | 900,000 | 900,000 | 900,000 | 900,000 | 900,000 | - |
| 49202 | WS TRANSFER TO DS | 371,440 | 268,336 | 301,330 | 301,330 | 301,330 | 357,930 | 56,600 |
| 49204 | CPF TRANSFER TO WSF | - | (1,404,297) | - | - | - | - | - |
| TOTAL | INTERFUND TRANSFERS | 1,271,440 | (235,961) | 1,201,330 | 1,201,330 | 1,201,330 | 1,257,930 | 56,600 |
| TOTAL | DIVISION EXPENSES | 1,271,440 | 137,192 | 1,214,230 | 1,206,230 | 1,201,330 | 1,257,930 | 43,700 |
| 49511 | CHARGES TO WATER DEPT | (703,290) | (119,979) | (641,390) | (641,390) | (608,380) | (652,320) | (10,930) |
| 49514 | CHARGES TO SEWER DEPT | (568,150) | (17,213) | (572,840) | (572,840) | (592,950) | (605,610) | (32,770) |
| TOTAL | INTERDEPARTMENTAL CHARGES | (1,271,440) | (137,192) | (1,214,230) | (1,214,230) | (1,201,330) | (1,257,930) | (43,700) |
| TOTAL | W&S INTERFUND TRANSFERS | - | - | - | (8,000) | - | - | - |

VEHICLE AND EQUIPMENT REPLACEMENT PROGRAM 59500

PURPOSE

Accounts for the cost of annual debt service on the capital leases that finance the replacement of vehicles and equipment used in water and sewer operations. The use of such financing levels large budget variances from year to year that would otherwise occur.

FY 16-17 BUDGET CHANGES

• Only interest on the Capital Lease for Water and Sewer vehicle purchases should be budgeted as an operating expense in this fund.

TOWN OF VIENNA ADOPTED EXPENSE BUDGET BY FUND

DIVISION 59500

NAME W&S VEH REPLACE PROG

| ACCOUNT | | FY 14- | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|----------|---------|---------|----------|-----------|----------|---------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 49115 | ADMINISTRATION INTEREST | - | - | - | - | 2,370 | 2,370 | 2,370 |
| 49150 | WATER & SEWER PRINCIPAL | 47,760 | (211) | - | - | - | - | - |
| 49155 | WATER & SEWER INTEREST | 2,100 | 2,309 | 3,210 | 3,210 | 850 | 850 | (2,360) |
| TOTAL | DEBT SERVICE | 49,860 | 2,099 | 3,210 | 3,210 | 3,220 | 3,220 | 10 |
| | | | | | | | | |
| TOTAL | DIVISION EXPENSES | 49,860 | 2,099 | 3,210 | 3,210 | 3,220 | 3,220 | 10 |
| | | | | | | | | |
| 49511 | CHARGES TO WATER DEPT | (27,580) | (1,868) | (1,700) | (1,700) | (1,630) | (1,670) | 30 |
| 49514 | CHARGES TO SEWER DEPT | (22,280) | (231) | (1,510) | (1,510) | (1,590) | (1,550) | (40) |
| TOTAL | INTERDEPARTMENTAL CHARGES | (49,860) | (2,099) | (3,210) | (3,210) | (3,220) | (3,220) | (10) |
| | | | | | | | | |
| TOTAL | W&S VEH REPLACE PROG | = | - | - | = | - | - | - |

STORMWATER FUND

STORMWATER FUND

| | FY 14-15 | FY 15-16 | FY 15-16 | FY 15-16 | FY 16-17 | Net |
|---------------------------|----------|----------|-----------------------|-----------|----------|---------|
| | Actuals | Adopted | Ad j usted | Estimated | Adopted | Change |
| Stormwater Administration | 155,384 | 382,130 | 382,130 | 358,610 | 370,750 | -11,380 |
| Stormwater Fund | 155,384 | 382,130 | 382,130 | 358,610 | 370,750 | -11,380 |

STORMWATER DIVISION 55111

PURPOSE

Stormwater is water from rain, melting snow or flow from springs. Land in a natural condition soaks up some of the water before it collects in watercourses or streams on its relentless path to the ocean. As land is developed water flows are collected into storm drains. All storm drains eventually lead to streams, not to a wastewater treatment facility. The Town operates its storm drains as a Municipal Separate Storm Sewer System (MS-4) under a permit issued by the Virginia Department of Environmental Quality. Newer developments are required to install storm water management measures to control both the polluted runoff and increased storm water volume caused by their development to reduce the pollution that reaches the Chesapeake Bay and help prevent flooding.

Fairfax County charges the residents of Vienna a Stormwater fee on their tax bill. Fairfax County uses a portion of the Vienna tax to provide monitoring and water quality projects outside the Town of Vienna to meet Vienna's requirements included in our stormwater permit. A portion of this fee is used by Vienna for stormwater activities within the Town. The Proposed FY16 Budget includes \$232,130 of anticipated storm water tax revenue for Vienna and is the fourth year of receipt of funding. These funds are restricted for only Stormwater projects.

ACTIVITIES/PRODUCTS/SERVICES

- Silt removal
- Stormwater system inspections
- Catch basin cleaning and inspection
- Catch basin repairs
- MS-4 permit reporting
- Perform drainage studies and design

FY 15-16 ACCOMPLISHMENTS

- Inspected 101 Stormwater Facilities & 50 Stormwater Outfalls.
- Implement Northside Property Yard SWPPP (Stormwater Pollution Prevention Plan).
- Completed drainage studies for Center Street N, Glyndon Street NE and Nelson Drive NE.
- Begin construction of Hunters Branch Stream Restoration.
- Begin design of Wolf Trap Phase II stream restoration.

STORMWATER DIVISION 55111

- Applied for Stormwater Local Assistance Fund grants for stream restoration, the Town Hall Rain Garden project and the Community Stormwater Management for a total of \$941,000.
- Continued compilation of the GIS map of paper copy records for storm sewer systems, work is ongoing.

FY 16-17 INITIATIVES

- Meet DEQ requirements for mapping of Stormwater facilities and drainage area component compiling.
- Continue comprehensive GIS mapping of stormwater infrastructure and facilities to be used in future Town stormwater model.
- Begin field inspection, documentation, and mapping of outfall reconnaissance investigations.
- Begin Best Management Practice inspection for all Town stormwater facilities to be complied in stormwater GIS and future Operation and Maintenance Manual.
- Begin GIS mapping of Town VSMP and land disturbance for inspection tracking and public review.
- Begin construction of Wolf Trap Creek Phase II Stream Restoration
- Begin design of Wolf Trap Creek Westwood Park stream restoration (pending grant award)
- Implement water quality improvements for the Northside Property Yard
- Perform drainage assessments for in response to citizen stormwater complaints: 110 Kingsley Road SE, 323 Park Street NE, Ninovan Road SE

PERFORMANCE MEASURES

Based on calendar year data

| | 2014 | 2015 | 2016 |
|-----------------------------------|--------|--------|-----------|
| Description | Actual | Actual | Projected |
| Stormwater Facilities Inspections | 101 | 101 | 101 |
| Stormwater Outfall Inspections | 35 | 50 | 50 |
| Linear Feet of Stream Restoration | - | - | 2,067 |

STORMWATER DIVISION 55111

PERSONNEL

Based on a fiscal year

| Authorized Positions | Adopted FY 14-15 | Adopted FY 15-16 | Adopted FY 16-17 |
|------------------------|---------------------|---------------------|---------------------|
| Water Quality Engineer | 1 | 1 | 1 |
| Total | 1 | 1 | 1 |

FY 16-17 BUDGET CHANGES

• There are no significant changes to this budget.

TOWN OF VIENNA ADOPTED EXPENSE BUDGET BY FUND

DIVISION 55111

NAME STORMWATER FUND ADMIN

| ACCOUNT | | FY 14 | -15 | | FY 15-16 | | FY 16-17 | NET |
|---------|---------------------------|----------|----------|----------|-----------|------------------|----------|----------|
| NUMBER | TITLE | BUDGET | ACTUAL | BUDGET | REVISED | ESTIMATED | ADOPTED | CHANGE |
| | | | | | | | | |
| 41001 | SALARIES AND WAGES | 83,960 | 62,381 | 85,800 | 85,800 | 42,900 | 75,000 | (10,800) |
| 41006 | ANNUAL LEAVE LIQUIDATION | - | 2,159 | - | - | - | - | - |
| TOTAL | PERSONAL SERVICES | 83,960 | 64,540 | 85,800 | 85,800 | 42,900 | 75,000 | (10,800) |
| 42001 | F.I.C.A. | 6,420 | 4,850 | 6,560 | 6,560 | 3,280 | 5,740 | (820) |
| 42002 | V.R.S. | 10,340 | 7,757 | 10,570 | 10,570 | 4,400 | 7,530 | (3,040) |
| 42003 | V.R.S. LIFE INS | 1,110 | 749 | 1,130 | 1,130 | 470 | 980 | (150) |
| 42007 | HEALTH INSURANCE | 5,910 | 5,103 | 6,770 | 6,770 | 2,820 | 5,390 | (1,380) |
| 42018 | ER CONTRIBUTIONS:DC401A | 3,360 | 2,454 | 3,430 | 3,430 | 1,430 | 3,000 | (430) |
| 42021 | VRS HYBRID 401A MATCH | - | - | - | _ | - | 750 | 750 |
| 42025 | VRS HYBRID DISABILITY | - | - | - | _ | - | 440 | 440 |
| TOTAL | EMPLOYEE BENEFITS | 27,140 | 20,914 | 28,460 | 28,460 | 12,400 | 23,830 | (4,630) |
| 43104 | ARCHIT/ENGINEER SVCES | 71,700 | 11,052 | 65,000 | 65,000 | 65,000 | 65,000 | - |
| 43301 | EQUIPMT MTCE CONTRACTS | 1,000 | 936 | - | - | - | , - | _ |
| 43309 | CELL PHONE EXPENSE | - | - | 800 | 800 | 800 | 800 | _ |
| TOTAL | PURCHASED SERVICES | 72,700 | 11,988 | 65,800 | 65,800 | 65,800 | 65,800 | - |
| 45202 | LONG DIST SERVICE | 50 | | F0 | F0 | F0 | F0 | |
| 45202 | LONG DIST SERVICE | | = | 50 | 50 250 | 50 | 50 | - |
| 45503 | SUBSISTENCE/LODGING | 250 | - | 250 | 250 | 250 | 250 | - |
| 45504 | CONVENTIONS/EDUCATION | 500 | 220 | 500 | 500 | 500 | 500 | - |
| 45801 | MEMBERSHIPS/DUES | 250 | - | 250 | 250 | 250 | 250 | - |
| TOTAL | OTHER CHARGES | 1,050 | 220 | 1,050 | 1,050 | 1,050 | 1,050 | - |
| 46001 | OFFICE SUPPLIES | 250 | 250 | 250 | 250 | 250 | 250 | - |
| 46008 | VEHICLE/EQUIPMT FUELS | 1,800 | 612 | 1,800 | 1,800 | 1,800 | 1,800 | = |
| 46009 | VEH/EQUIPMT MTCE SUPPLIES | 300 | - | 300 | 300 | 300 | 300 | = |
| 46011 | UNIFORMS/SAFETY APPAREL | 230 | - | 230 | 230 | 230 | 230 | = |
| 46015 | OPERATIONAL SUPPLIES | 320 | 134 | 320 | 320 | 320 | 320 | - |
| 46017 | SMALL TOOLS | 120 | - | 120 | 120 | 120 | 120 | - |
| TOTAL | MATERIALS AND SUPPLIES | 3,020 | 995 | 3,020 | 3,020 | 3,020 | 3,020 | - |
| 47403 | PHYSICAL IMPROVEMENTS | 60,000 | 27,880 | 204,010 | 174,290 | 174,290 | 204,010 | - |
| 47404 | STORMWATER MGMT PROGRAM | 53,220 | 23,502 | 51,120 | 80,840 | 80,840 | 51,120 | - |
| TOTAL | PROGRAMS AND SERVICES | 113,220 | 51,382 | 255,130 | 255,130 | 255,130 | 255,130 | - |
| 49202 | WS TRANSFER TO DS | <u>-</u> | 51,378 | <u>-</u> | _ | 5,960 | <u>-</u> | - |
| 49207 | TRANSFER TO CAP PROJ FUND | (55,550) | (46,034) | (57,130) | (57,130) | (27,650) | (53,080) | 4,050 |
| TOTAL | INTERFUND TRANSFERS | (55,550) | 5,344 | (57,130) | (57,130) | (21,690) | (53,080) | 4,050 |
| TOTAL | STORMWATER FUND ADMIN | 245,540 | 155,384 | 382,130 | 382,130 | 358,610 | 370,750 | (11,380) |

UNMET NEEDS

This section includes a listing of budget items that were not able to be included in the Proposed Budget. This report has been adjusted to show what items Town Council included in the final Adopted budget. The listing will be updated as needs and requirements change.

FY 16-17 Unmet Needs

Revenues

| | | | | Departmental |
|--------------------------|-------------------|---|-------------------|--------------|
| Key Performance Area | Department | Title | Amount | Priority |
| Invest in Infrastructure | Public Works | Begin curb, gutter & sidewalk assessments | 15,000 | 3 |
| Economic Development | Planning & Zoning | Updated Planning & Zoning Fees- | 50,000 | 1 |
| | | | 65,000 | |
| | | | | |

Expenditures

| Council Initiative | Department | Title | Amount | Departmental Priority | BCOM Priority |
|--|--------------|--|----------------------------|--------------------------|------------------|
| Active and Engaged Residents | PIO | Contractor Services for video, photography, graphic services | 8,000 | 2 | |
| Active and Engaged Residents | PIO | Branded give-away items | 10,000 | 7 | |
| Active and Engaged Residents | Parks & Rec | Evening In White | 30,000 | 12 | |
| Active and Engaged Residents | Parks & Rec | Halloween Pumpkin Balloon | 1,500 | 15 | |
| Civil, Respectful and Open Communication | IT | IT Application Administrator | 112,430 | 1 | |
| Civil, Respectful and Open Communication | IT | CivicPlus Town Web Site Upgrade | 16,393 | 2 | |
| Civil, Respectful and Open Communication | IT | Tyler Munis Town 311 Mobile Application | 12,745 | 3 | |
| Civil, Respectful and Open Communication | IT | CivicPlus Town Mobile Application | 5,500 | 4 | |
| Civil, Respectful and Open Communication | PIO | Branding Initiative - Logo Development Only | 15,000 | 1A | 1 |
| Civil, Respectful and Open Communication | PIO | Brand Development through Research & Strategy | 50,000 | 1B | |
| Civil, Respectful and Open Communication | PIO | Strategic Plan - Consulting Funds | 12,000 | 3 | |
| Civil, Respectful and Open Communication | PIO | Advertising - Brand establishment/image enhancement | 5,000 | 4 | |
| Civil, Respectful and Open Communication | Town Clerk | Scanning Services | 5,000 | 1 | 2 |
| Civil, Respectful and Open Communication | Town Clerk | Design charrette with transporatation officials | 5,000 | 2 | 2 |
| Civil, Respectful and Open Communication | Public Works | GPS in Trucks - NOT RECOMMENDED | 10,400 | 4 | |
| Economic Development | PIO | Mail newsletters to businesses | 6,480 | 6 | |
| Economic Development | PIO | Chamber-type/visitor printed publication | 7,500 | 8 | |
| Economic Development | PIO | Mail calendar to businesses | 900 | 9 | |
| Economic Development | Town Clerk | Banner for Town Business Liaison Committee | 1,500 | 3 | |
| Financially Sound Town Government | Town Manager | Reduction of Prior Year Surplus Budgeted | 50,000 | | |
| Invest in Infrastructure | Police | Upgrade New World to version 10 | 100,000 * | * 1 | 1 |
| Invest in Infrastructure | Police | Radio System | 500,000 | 3 | |
| Parks, Open Space and Recreation | Parks & Rec | New Community Center: Stage curtains, sound and light equip | 74.900 * | - | |
| Parks, Open Space and Recreation | Parks & Rec | New Comm Center - connectivity for Cedar Lane to Town Hall | | | |
| Parks, Open Space and Recreation | Parks & Rec | New Community Center - Gym Floor Coverings | 12,000 | 4 | |
| Parks, Open Space and Recreation | Parks & Rec | Dirt Removal Fees | 25,000 | 5 | |
| Parks, Open Space and Recreation | Parks & Rec | Asphalt Paving - Dog Park parking lot | 26,000 | 7 | |
| Parks, Open Space and Recreation | Parks & Rec | Trees | 4,900 | 8 | |
| Parks, Open Space and Recreation | Parks & Rec | Pottery Kilns | 15,000 | 9 | |
| Parks, Open Space and Recreation | Parks & Rec | Pottery Wheels | 8,000 | 10 | |
| Parks, Open Space and Recreation | Parks & Rec | Freeman Store Bridge | 90,000 | 16 | |
| Professional Town Staff | PIO | Convention/Education funds - 3CMA Membership | 2,000 | 5 | |
| Professional Town Staff | Finance | Replace lobby workstation, credenza & kiosk | 10,500 | 1 | |
| Professional Town Staff | Parks & Rec | Personnel – Customer Care Support Staff | 15,000 | 1 | |
| Professional Town Staff | Parks & Rec | Contracts/Services – Vermont System Training | 7,310 | 11 | |
| Professional Town Staff | Parks & Rec | Personnel – Urban Arborist – 1 FTE | 70,000 | 14 | |
| Professional Town Staff | Town Manager | Increase Merit from 1% to 2% | 130,000 | 14 | |
| | Police | | • | 2 | |
| Safe Community | | Mobile Photo for New World Systems Mobile computers | 8,500 | | |
| Safe Community | Police | Accreditation Manger - 1FTE | 100,000 | 4 | |
| Safe Community | Public Works | Salt-Brine Pretreatment Equipment | 30,000 = 24,500 | | 1 1 |
| Safe Community | Public Works | Bobcat Skid Loader/Snowblower | , | | + |
| Safe Community | Parks & Rec | ADA Compliant Equipment – Bowman House Vertical Lift | | : 6 13 | |
| Safe Community | Parks & Rec | Two Light Towers | 18,000 | 13 | |
| | Legislative | Donations Additional Funding Level Requests | 6,100 | | |
| | | | 1,665,358 | | |
| | | | | | |

^{*} Items added back into the Adopted Budget

 $Note: Budget\ Committee\ prioritized\ top\ ranked\ Unmet\ Needs\ individually.\ The\ order\ was\ determined\ by\ number\ of\ votes\ from\ Committee\ members.$

 $[\]ensuremath{^{**}}$ Possible inclusion in the Capital Improvement Plan (CIP) or use of Siezed Assets.

PAY PLANS

During FY 13-14, the Town of Vienna completed a Class and Compensation study. As a result of this study the Town moved away from a grade/step pay plan to a grade/band pay plan. In addition, positions were renamed and regraded based on data from comparable jurisdictions.

Town of Vienna, VA

Pay Plan FY 16-17

| All FLSA | Non-Exempt | unless noted |
|----------|------------|--------------|
|----------|------------|--------------|

| Pay | Class Co. 3 | Classification Title | WC C- 1 | FLSA | Minimum | Annual Salary | Mariana |
|-----|----------------------|---|--------------|--------|---------------------------------------|---------------|----------|
| | Class Code | Classification Title | WC Code | Exempt | Minimum | Mid-Point | Maximun |
| .09 | 1802 | Custodian | 9015 | | \$29,991 | \$39,175 | \$48,360 |
| 111 | 1802 | Custodian | 9015 | | \$33,065 | \$43,191 | \$53,317 |
| 111 | 1805 | Maintenance Worker I | | | \$33,003 | Φ43,191 | Φ00,017 |
| | 1005 | General Maintenance | 9015 | | | | |
| | | Parks & Recreation | 9102 | | | | |
| | | Sanitation | 9403 | | | | |
| | | Streets | 5506 | | | | |
| | | Sewer Construction | 6306 | | | | |
| | | Water Construction | 6319 | | | | |
| 112 | | Trates Constitution | 0017 | | \$34,718 | \$45,350 | \$55,982 |
| | 1602 | After School Program Coordinator | 9102 | | , | , | , |
| 113 | | | | | \$36,454 | \$47,618 | \$58,782 |
| | 1202 | Fiscal Assistant | 8810 | | · · · · · · · · · · · · · · · · · · · | · | |
| | 1302 | IT Assistant | 8810 | | | | |
| | 1807 | Maintenance Worker II | | | | | |
| | | General Maintenance | 9015 | | | | |
| | | Parks & Recreation | 9102 | | | | |
| | | Sanitation | 9403 | | | | |
| | | Streets | 5506 | | | | |
| | | Sewer Construction | 6306 | | | | |
| | | Water Construction | 6319 | | | | |
| 115 | | | | | \$40,190 | \$52,499 | \$64,807 |
| | 1102 | Administrative Assistant I | 8810 | | | | |
| | 1402 | Dispatcher I | 8810 | | | | |
| | 1810 | Maintenance Worker III | | | | | |
| | | General Maintenance | 9015 | | | | |
| | | Parks & Recreation | 9102 | | | | |
| | | Sanitation | 9403 | | | | |
| | | Streets | 5506 | | | | |
| | | Sewer Construction | 6306 | | | | |
| | | Water Construction | 6319 | | | | |
| | 1813 | Meter Service Worker III | | | A 42 200 | 055.465 | #<0 ° := |
| 116 | 1500 | A : 10 . 10(f) I | 0001 | | \$42,200 | \$55,123 | \$68,047 |
| | 1502 | Animal Control Officer I | 8831 | | | | |
| | 1605 | Community Center Supervisor | 9015 | | | | |
| | 1205 | Customer Service Specialist | 8810 | | | | |
| | 1208 | Fiscal Technician | 8810 | | | | |
| | 1003 | Human Resources Assistant | 8810 | | | | |
| | 1702 | Mechanic I | 8380 | | | | |
| 117 | 1211 | Real Estate Tax Specialist | 8810 | | ¢44 210 | ¢57 990 | ¢71 440 |
| | | | 8810 | | \$44,310 | \$57,880 | \$71,449 |
| 11/ | 1105 | Administrative Assistant II | | | | | |
| 117 | 1105 1214 | Administrative Assistant II | | | | | |
| 117 | 1105 1214 1405 | Administrative Assistant II Buyer Dispatcher II | 8810 8810 | | | | |

All FLSA Non-Exempt unless noted

| Pay | Class Cad | Classification Title | MIC C- 3 | FLSA | Minimum | Annual Salary | Maniana |
|-------|--------------------|--|--------------|--------|-----------------|---------------|-----------|
| Frade | Class Code 1819 | Classification Title | WC Code | Exempt | Minimum | Mid-Point | Maximun |
| | 1819 | Maintenance Worker IV General Maintenance | 9015 | | | | |
| | | Parks & Recreation | 9102 | | | | |
| | | Sanitation | 9403 | | | | |
| | | Streets | 5506 | | | | |
| | | Sewer Construction | 6306 | | | | |
| | | Water Construction | 6319 | | | | |
| | 1820 | Meter Service Worker IV | 9015 | | | | |
| | 1107 | Parts Specialist | 8810 | | | | |
| 118 | | 1 | | | \$46,525 | \$60,773 | \$75,022 |
| | 1217 | Business License Officer | 8810 | | | | |
| | 1822 | Electrical & Traffic Signal Technician I | 6325 | | | | |
| | 1220 | Head Cashier | 8810 | | | | |
| | 1705 | Mechanic II | 8380 | | | | |
| | 1223 | Payroll Specialist | 8810 | | | | |
| | 1901 | Zoning Technician | 9410 | | | | |
| 119 | | | - | | \$48,851 | \$63,812 | \$78,773 |
| | 1505 | Animal Control Officer II | 8831 | | | | |
| | 1408 | Communications & Records Coordinator | 8810 | | | | |
| | 1110 | Communications Specialist | 8810 | E | | | |
| | 1115 | Deputy Town Clerk | 8810 | | | | |
| | 1226 | Grant Fiscal Agent I | 8810 | | | | |
| | 1120 | Legal Secretary | 8820 | | | | |
| | 1905 | Planning Specialist | 9410 | | | | |
| | 1023 | Public Works Specialist | 8810 | | | | |
| 120 | | | | | \$51,294 | \$67,003 | \$82,712 |
| | 1125 | Executive Assistant | 8810 | | | | |
| | 1708 | Fleet Maintenance Coordinator | 8810 | | | | |
| | 1030 | Human Resources Specialist | 8810 | | | | |
| | 1508 | Police Officer | 7720 | | | | |
| | 1825 | Public Works Inspector | 9410 | | | | |
| | 1915 | Senior Zoning Technician | 9410 | | φ Ε2 ΩΕΩ | ΦΕΟ 252 | A04.04E |
| 121 | 1205 | C T | 0010 | | \$53,859 | \$70,353 | \$86,847 |
| | 1305 | Computer Technician | 8810 | | | | |
| | 1711 | Mechanic III | 8380 | | | | |
| | 1920 | Planner | 9410 | | | | |
| 122 | 1828 | Electrical & Traffic Signal Technician II | 6325 | | \$56,552 | ¢72 971 | \$91,190 |
| 122 | 1511 | Animal Control Officer III | 8831 | | φυυ,υυΔ | \$73,871 | φ71,190 |
| | 1831 | General Maintenance Supervisor | 9015 | | | | |
| | 1834 | Meter Reading Supervisor | 9015 9410 | | | | |
| | 1514 | Police Officer First Class | 7720 | | | | |
| | 1608 | Recreation Program Coordinator I | 9102 | | | | |
| | 1837 | Sanitation Supervisor | 9403 | | | | |
| | 1840 | Street Maintenance Supervisor | 5506 | | | | |
| | 1714 | VM Supervisor - Trainer | 8380 | | | | |
| | 1843 | W&S Supervisor | 9410 | | | | |
| 123 | -0.20 | | , 110 | | \$59,380 | \$77,565 | \$95,749 |
| | 1229 | Grant Fiscal Agent II | 8810 | Е | 407,000 | 4,000 | 4.01, I) |
| | 1230 | Grants/Revenue Auditor | 8810 | E | | | |
| | 1517 | Master Police Officer | 7720 | _ | | | |
| | 1614 | Recreation Program Coordinator II | 9102 | | | | |
| 124 | * | | 7104 | | \$62,348 | \$81,442 | \$100,536 |
| | 1308 | Information Technology Coordinator | 8810 | | | | +,000 |
| | | | | | | | |

All FLSA Non-Exempt unless noted

| Pay | | | | FLSA | | Annual Salar | y |
|-------|------------|--|---------|--------|-----------|--------------|-----------|
| Grade | Class Code | Classification Title | WC Code | Exempt | Minimum | Mid-Point | Maximum |
| 125 | | | | | \$65,466 | \$85,515 | \$105,563 |
| | 1846 | Civil Engineer I | 9410 | E | | | |
| | 1620 | Community Center Manager | 9102 | E | | | |
| | 1623 | Recreation Program Manager | 9102 | E | | | |
| | 1520 | Sergeant | 7720 | | | | |
| 126 | | | | | \$68,739 | \$89,790 | \$110,841 |
| | 1040 | Communications & Marketing Manager | 8810 | E | | | |
| 127 | | | | | \$72,176 | \$94,280 | \$116,384 |
| | 1232 | Budget Manager | 8810 | E | | | |
| | 1849 | Civil Engineer II | 9410 | E | | | |
| | 1850 | Construction Project Manager | 9410 | E | | | |
| | 1717 | Vehicle Maintenance Superintendent | 8380 | E | | | |
| | 1235 | Financial Operations Manager | 8810 | E | | | |
| | 1238 | Purchasing Agent | 8810 | E | | | |
| 128 | | | | | \$75,785 | \$98,994 | \$122,203 |
| | 1852 | Operations Superintendent | 9410 | E | | | |
| | 1854 | Project Engineer | 9410 | E | | | |
| | 1855 | Water and Waste Water Superintendent | 9410 | E | | | |
| 129 | | • | | | \$79,574 | \$103,944 | \$128,313 |
| | 1950 | Deputy Director of Planning and Zoning | 9410 | E | | | |
| | 1523 | Lieutenant | 7720 | E | | | |
| 130 | | | | | \$83,553 | \$109,141 | \$134,729 |
| | 1526 | Deputy Chief of Police | 7720 | E | | | |
| | 1241 | Deputy Finance Director | 8810 | E | | | |
| | 1858 | Deputy Public Works Director | 9410 | E | | | |
| 132 | | | | | \$92,117 | \$120,328 | \$148,539 |
| | 2150 | Director of Human Resources | 8810 | Е | | | |
| | 2350 | Director of Information Technology | 8810 | E | | | |
| 133 | | | | | \$96,722 | \$126,344 | \$155,965 |
| | 2650 | Director of Parks and Recreation | 9102 | Е | | | |
| | 2950 | Director of Planning and Zoning | 9410 | E | | | |
| 134 | | <u> </u> | | | \$101,559 | \$132,662 | \$163,764 |
| | 2250 | Finance Director / Treasurer | 8810 | Е | | | |
| | 2550 | Police Chief | 7720 | E | | | |
| | 2880 | Public Works Director | 9410 | E | | | |

| NON-CLASSIFIED POSITIONS | SALARY |
|--------------------------|-----------|
| Town Manager (Exempt) | \$182,014 |
| Town Clerk (Exempt) | \$106,144 |

CAPITAL IMPROVEMENTS PROGRAM

The capital improvement program is interjected within this document to provide a fuller description of the Town's financial transactions.

CAPITAL IMPROVEMENTS PROGRAM

The Capital Improvements Program (CIP) is a comprehensive plan of major public improvement projects that are proposed for the Town of Vienna in the upcoming years. A capital improvement is defined as:

- The acquisition of land for a public purpose;
- The construction of improvements or additions to existing structures, such as sewers, water lines, buildings or recreational facilities;
- Non-recurring rehabilitation or major repair to all or part of a facility (e.g., reconstruction of sewer lines or roadways) that is not considered to be recurring maintenance; and
- Specific planning, engineering or design studies related to a project described above.

Vienna's Capital Improvements Program includes projects from virtually all departments and operations. In order to be included in this plan, sufficient need must be demonstrated and preliminary plans and cost estimates developed. Items are then ranked according to the available levels of funding and urgency of the project. Capital projects are authorized by Council on a project basis rather than on an annual budgetary basis. As a result, there is no CIP budget adopted each year.

All capital improvement projects are financed through general obligation bonds. Payments for all issues prior to 1990 were made through transfers from the General Fund and Water and Sewer Fund. Debt service payments on issues released after 1990 are fully funded through a meals and lodging tax assessed on all applicable businesses within the Town and transfers from the Water and Sewer Fund.

By using the revenues generated by this tax, the General Fund was relieved of its previous burden of supporting the Town's long term debt. This then makes additional general fund dollars available for use in supporting the Town's operational activities and expenditures.

A brief review of the upcoming projects shows that their future effect on the Town's operating expenses will be contained.

Parks and Recreation: The Parks and Recreation department is in the middle of a renovation and expansion of the existing community center. Funding has been secured for almost half of the project with the

CAPITAL IMPROVEMENTS PROGRAM

remaining funding being obtained during FY 15-16. Once the renovation and expansion is complete operating expenses are expected to increase to cover additional utility and supply costs.

Public Works: The projects slated for completion in FY 15-16 will not have a major impact on the department's operating expenditures. The storm drainage and road reconstruction projects, while requiring the time and attention of the staff during design review and construction, will not place any future long term demands on the department's operating budget.

Further details on the Town's current and proposed bond issues can be found in the following tables:

- Summary of Current Debt Service Costs and Funding
- Meals and Lodging Tax Supported Capital Improvements Program
- Water and Sewer Supported Capital Improvements Program

All projects approved to-date by the Town Council are summarized in a project listing. It contains all activities by department, year and cost. Individual projects, organized by department, are then described in full. Certain projects may be finished, but are detailed to provide complete information.

Vienna's Capital Improvements Program provides an effective means of providing for the preservation and improvement of the physical assets of the Town. Planning of this nature is essential for the community in order to protect the health, safety and welfare of its citizenry.

SUMMARY OF DEBT SERVICE COST

| | 1999 | 2006 | 2010 | 2012 | 2014 | 2016 | Total | Water & | Meal & |
|--------|-----------|-----------|-----------|-----------|------------|-----------|------------|-----------|-------------|
| Fiscal | | | | | G.O. Bonds | | | | Lodging Tax |
| Year | ADS | ADS | ADS | ADS | ADS | ADS | ADS | Support | Support |
| Ending | Sched G | Sched I | Sched J | Sched K | Sched L | Sched L | | | |
| 1999 | | | | | | | 2,100,917 | 342,583 | 1,758,334 |
| 2000 | 132,053 | | | | | | 2,166,351 | 357,593 | 1,808,759 |
| 2001 | 511,600 | | | | | | 2,473,704 | 419,399 | 2,054,305 |
| 2002 | 498,640 | | | | | | 2,388,247 | 405,171 | 1,983,076 |
| 2003 | 485,680 | | | | | | 2,637,486 | 391,813 | 2,245,673 |
| 2004 | 472,720 | | | | | | 2,548,275 | 377,612 | 2,170,663 |
| 2005 | 459,760 | | | | | | 2,463,657 | 364,052 | 2,099,605 |
| 2006 | 446,800 | | | | | | 2,147,976 | 297,383 | 1,850,593 |
| 2007 | 433,840 | 512,062 | | | | | 2,588,732 | 338,202 | 2,250,530 |
| 2008 | 420,880 | 509,256 | | | | | 2,513,919 | 327,421 | 2,186,498 |
| 2009 | 407,920 | 496,452 | | | | | 2,428,484 | 315,519 | 2,112,965 |
| 2010 | 394,960 | 483,648 | | | | | 2,050,436 | 250,937 | 1,799,499 |
| 2011 | 381,880 | 470,844 | 81,074 | | | | 2,061,130 | 256,079 | 1,805,051 |
| 2012 | 368,480 | 458,040 | 491,140 | | | | 2,083,621 | 255,065 | 1,828,556 |
| 2013 | 354,800 | 445,236 | 484,440 | | | | 2,021,704 | 247,783 | 1,773,921 |
| 2014 | 340,960 | 432,432 | 477,740 | 624,661 | 418,889 | | 2,323,940 | 356,366 | 1,967,574 |
| 2015 | 327,000 | 419,628 | 471,040 | 548,950 | 935,714 | | 2,704,347 | 371,436 | 2,332,911 |
| 2016 | | 406,824 | 463,921 | 535,500 | 912,873 | | 2,321,134 | 301,334 | 2,019,800 |
| 2017 | | 394,020 | 455,965 | 527,100 | 889,120 | 621,431 | 2,889,653 | 357,927 | 2,531,726 |
| 2018 | | 381,216 | 447,590 | 518,700 | 554,466 | 593,025 | 2,497,015 | 349,462 | 2,147,553 |
| 2019 | | 368,412 | 439,215 | 510,300 | 544,677 | 582,650 | 2,447,273 | 342,800 | 2,104,473 |
| 2020 | | 355,608 | 428,328 | 501,900 | 534,888 | 570,200 | 2,392,944 | 335,486 | 2,057,458 |
| 2021 | | 342,804 | 414,928 | 493,500 | 525,099 | 557,750 | 2,336,102 | 327,727 | 2,008,375 |
| 2022 | | | 401,193 | 485,100 | 515,310 | 543,225 | 1,946,850 | 286,701 | 1,660,149 |
| 2023 | | | 386,871 | 476,700 | 505,522 | 521,725 | 1,892,841 | 279,155 | 1,613,686 |
| 2024 | | | 372,048 | 467,250 | 495,733 | 507,375 | 1,844,430 | 271,972 | 1,572,458 |
| 2025 | | | 356,805 | 456,750 | 485,944 | 495,075 | 1,796,599 | 264,657 | 1,531,942 |
| 2026 | | | 307,050 | 446,250 | 476,155 | 482,775 | 1,714,256 | 251,234 | 1,463,022 |
| 2027 | | | | 435,750 | 466,366 | 470,475 | 1,374,618 | 192,270 | 1,182,349 |
| 2028 | | | | 425,250 | 456,578 | 458,175 | 1,342,031 | 187,653 | 1,154,377 |
| 2029 | | | | | 446,789 | 445,363 | 894,180 | 79,298 | 814,882 |
| 2030 | | | | | | 431,525 | 433,555 | 43,153 | 390,403 |
| 2031 | | | | | | 417,175 | 419,206 | 41,718 | 377,489 |
| Total | 6,437,973 | 6,476,482 | 6,479,348 | 7,453,661 | 9,164,123 | 7,697,943 | 68,245,613 | 9,586,960 | 58,658,653 |

 $[\]mbox{*}$ Annual Debt Service Includes Paying Agent Fees.

Schedule G: 1999 Bonds

| Fiscal | 1999 Bonds | 1999 Bonds | Total | W/S Share | MLT Share |
|------------|------------|------------|-----------|-----------|-----------|
| Yr. Ending | Principal | Interest | 1999 ADS | Of ADS | Of ADS |
| 2000 | - | 132,053 | 132,053 | 25,618 | 106,435 |
| 2001 | 320,000 | 191,600 | 511,600 | 99,250 | 412,350 |
| 2002 | 320,000 | 178,640 | 498,640 | 96,736 | 401,904 |
| 2003 | 320,000 | 165,680 | 485,680 | 94,222 | 391,458 |
| 2004 | 320,000 | 152,720 | 472,720 | 91,708 | 381,012 |
| 2005 | 320,000 | 139,760 | 459,760 | 89,193 | 370,567 |
| 2006 | 320,000 | 126,800 | 446,800 | 86,679 | 360,121 |
| 2007 | 320,000 | 113,840 | 433,840 | 84,165 | 349,675 |
| 2008 | 320,000 | 100,880 | 420,880 | 81,651 | 339,229 |
| 2009 | 320,000 | 87,920 | 407,920 | 79,136 | 328,784 |
| 2010 | 320,000 | 74,960 | 394,960 | 76,622 | 318,338 |
| 2011 | 320,000 | 61,880 | 381,880 | 74,085 | 307,795 |
| 2012 | 320,000 | 48,480 | 368,480 | 71,485 | 296,995 |
| 2013 | 320,000 | 34,800 | 354,800 | 68,831 | 285,969 |
| 2014 | 320,000 | 20,960 | 340,960 | 66,146 | 274,814 |
| 2015 | 320,000 | 7,000 | 327,000 | 63,438 | 263,562 |
| | 4,480,000 | 1,637,973 | 6,110,973 | 1,185,529 | 4,925,445 |

Schedule I: 2006 Bonds

| Fiscal | 2006 Debt | 2006 Debt | Total | W/S Share | MLT Share |
|------------|-----------|-----------|-----------|-----------|-----------|
| Yr. Ending | Principal | Interest | 2006 ADS | Of ADS | Of ADS |
| 2007 | 330,000 | 182,062 | 512,062 | 51,206 | 460,856 |
| 2008 | 330,000 | 179,256 | 509,256 | 50,926 | 458,330 |
| 2009 | 330,000 | 166,452 | 496,452 | 49,645 | 446,807 |
| 2010 | 330,000 | 153,648 | 483,648 | 48,365 | 435,283 |
| 2011 | 330,000 | 140,844 | 470,844 | 47,084 | 423,760 |
| 2012 | 330,000 | 128,040 | 458,040 | 45,804 | 412,236 |
| 2013 | 330,000 | 115,236 | 445,236 | 44,524 | 400,712 |
| 2014 | 330,000 | 102,432 | 432,432 | 43,243 | 389,189 |
| 2015 | 330,000 | 89,628 | 419,628 | 41,963 | 377,665 |
| 2016 | 330,000 | 76,824 | 406,824 | 40,682 | 366,142 |
| 2017 | 330,000 | 64,020 | 394,020 | 39,402 | 354,618 |
| 2018 | 330,000 | 51,216 | 381,216 | 38,122 | 343,094 |
| 2019 | 330,000 | 38,412 | 368,412 | 36,841 | 331,571 |
| 2020 | 330,000 | 25,608 | 355,608 | 35,561 | 320,047 |
| 2021 | 330,000 | 12,804 | 342,804 | 34,280 | 308,524 |
| | 4,950,000 | 1,526,482 | 6,476,482 | 647,648 | 5,828,834 |

Schedule J: 2010 Bonds

| Fiscal | 2010 Bonds | 2010 Bonds | Total | W/S Share | MLT Share |
|------------|------------|------------|-----------|-----------|-----------|
| Yr. Ending | Principal | Interest | 2010 ADS | Of ADS | Of ADS |
| 2011 | - | 81,074 | 81,074 | 14,350 | 66,724 |
| 2012 | 335,000 | 156,140 | 491,140 | 86,932 | 404,208 |
| 2013 | 335,000 | 149,440 | 484,440 | 85,746 | 398,694 |
| 2014 | 335,000 | 142,740 | 477,740 | 84,560 | 393,180 |
| 2015 | 335,000 | 136,040 | 471,040 | 83,374 | 387,666 |
| 2016 | 335,000 | 128,921 | 463,921 | 82,114 | 381,807 |
| 2017 | 335,000 | 120,965 | 455,965 | 80,706 | 375,259 |
| 2018 | 335,000 | 112,590 | 447,590 | 79,223 | 368,367 |
| 2019 | 335,000 | 104,215 | 439,215 | 77,741 | 361,474 |
| 2020 | 335,000 | 93,328 | 428,328 | 75,814 | 352,514 |
| 2021 | 335,000 | 79,928 | 414,928 | 73,442 | 341,486 |
| 2022 | 335,000 | 66,193 | 401,193 | 71,011 | 330,182 |
| 2023 | 335,000 | 51,871 | 386,871 | 68,476 | 318,395 |
| 2024 | 335,000 | 37,048 | 372,048 | 65,852 | 306,196 |
| 2025 | 335,000 | 21,805 | 356,805 | 63,154 | 293,651 |
| 2026 | 300,000 | 7,050 | 307,050 | 54,348 | 252,702 |
| | 4,990,000 | 1,489,348 | 6,479,348 | 1,146,845 | 5,332,503 |

Schedule K: 2012 Bonds

| Fiscal | 2012 Bonds | 2012 Bonds | Total | W/S Share | MLT Share |
|------------|------------|------------|-----------|-----------|-----------|
| Yr. Ending | Principal | Interest | 2012 ADS | Of ADS | Of ADS |
| 2014 | 425,000 | 199,661 | 624,661 | 156,165 | 468,496 |
| 2015 | 425,000 | 123,950 | 548,950 | 137,238 | 411,713 |
| 2016 | 420,000 | 115,500 | 535,500 | 133,875 | 401,625 |
| 2017 | 420,000 | 107,100 | 527,100 | 131,775 | 395,325 |
| 2018 | 420,000 | 98,700 | 518,700 | 129,675 | 389,025 |
| 2019 | 420,000 | 90,300 | 510,300 | 127,575 | 382,725 |
| 2020 | 420,000 | 81,900 | 501,900 | 125,475 | 376,425 |
| 2021 | 420,000 | 73,500 | 493,500 | 123,375 | 370,125 |
| 2022 | 420,000 | 65,100 | 485,100 | 121,275 | 363,825 |
| 2023 | 420,000 | 56,700 | 476,700 | 119,175 | 357,525 |
| 2024 | 420,000 | 47,250 | 467,250 | 116,813 | 350,438 |
| 2025 | 420,000 | 36,750 | 456,750 | 114,188 | 342,563 |
| 2026 | 420,000 | 26,250 | 446,250 | 111,563 | 334,688 |
| 2027 | 420,000 | 15,750 | 435,750 | 108,938 | 326,813 |
| 2028 | 420,000 | 5,250 | 425,250 | 106,313 | 318,938 |
| | 6,310,000 | 1,143,661 | 7,453,661 | 1,863,415 | 5,590,246 |

Schedule L: 2014 Bonds

| Fiscal | 2014 Bonds | 2014 Bonds | Total | W/S Share | MLT Share | | | |
|------------|------------|------------|-----------|-----------|---|--|--|--|
| Yr. Ending | Principal | Interest | 2014 ADS | Of ADS | Of ADS | | | |
| 2014 | 336,000 | 82,889 | 418,889 | 6,251 | 412,638 | | | |
| 2015 | 780,000 | 155,714 | 935,714 | 45,424 | 890,290 | | | |
| 2016 | 770,000 | 142,873 | 912,873 | 44,662 | 868,210 | | | |
| 2017 | 759,000 | 130,120 | 889,120 | 43,901 | 845,219 | | | |
| 2018 | 437,000 | 117,466 | 554,466 | 43,139 | 511,326 | | | |
| 2019 | 437,000 | 107,677 | 544,677 | 42,378 | 502,299 | | | |
| 2020 | 437,000 | 97,888 | 534,888 | 41,616 | 493,272 | | | |
| 2021 | 437,000 | 88,099 | 525,099 | 40,854 | 484,245 | | | |
| 2022 | 437,000 | 78,310 | 515,310 | 40,093 | 475,218 | | | |
| 2023 | 437,000 | 68,522 | 505,522 | 39,331 | 466,190 | | | |
| 2024 | 437,000 | 58,733 | 495,733 | 38,570 | 457,163 | | | |
| 2025 | 437,000 | 48,944 | 485,944 | 37,808 | 448,136 | | | |
| 2026 | 437,000 | 39,155 | 476,155 | 37,046 | 439,109 | | | |
| 2027 | 437,000 | 29,366 | 466,366 | 36,285 | 430,082 | | | |
| 2028 | 437,000 | 19,578 | 456,578 | 35,523 | 511,326 502,299 493,272 484,245 475,218 466,190 457,163 448,136 439,109 | | | |
| 2029 | 437,000 | 9,789 | 446,789 | 34,762 | 412,027 | | | |
| | 7,889,000 | 1,275,123 | 9,164,123 | 607,643 | 8,556,479 | | | |

Schedule M: 2016 Bonds

| Fiscal | 2014 Bonds | 2014 Bonds | Total | W/S Share | MLT Share |
|------------|--------------|------------|-----------|-----------|-----------|
| Yr. Ending | Principal | Interest | 2014 ADS | Of ADS | Of ADS |
| 2017 | 415,000 | 206,431 | 621,431 | 62,143 | 559,288 |
| 2018 | 415,000 | 178,025 | 593,025 | 59,303 | 533,723 |
| 2019 | 415,000 | 167,650 | 582,650 | 58,265 | 524,385 |
| 2020 | 415,000 | 155,200 | 570,200 | 57,020 | 513,180 |
| 2021 | 415,000 | 142,750 | 557,750 | 55,775 | 501,975 |
| 2022 | 2022 415,000 | | 543,225 | 54,323 | 488,903 |
| 2023 | 410,000 | 111,725 | 521,725 | 52,173 | 469,553 |
| 2024 | 410,000 | 97,375 | 507,375 | 50,738 | 456,638 |
| 2025 | 410,000 | 85,075 | 495,075 | 49,508 | 445,568 |
| 2026 | 410,000 | 72,775 | 482,775 | 48,278 | 434,498 |
| 2027 | 410,000 | 60,475 | 470,475 | 47,048 | 423,428 |
| 2028 | 410,000 | 48,175 | 458,175 | 45,818 | 412,358 |
| 2029 | 410,000 | 35,363 | 445,363 | 44,536 | 400,826 |
| 2030 | 410,000 | 21,525 | 431,525 | 43,153 | 388,373 |
| 2031 | 410,000 | 7,175 | 417,175 | 41,718 | 375,458 |
| | 6,180,000 | 1,517,943 | 7,697,943 | 769,794 | 6,928,149 |

CAPITAL IMPROVEMENT PROGRAM

| Revenue Sources | |
|--|---------------|
| 2016 Bond Proceeds | 6,425,000 |
| 2014 Bond Proceeds | 3,674,098 |
| 2012 Bond Reserve | 807,321 |
| 2010 Bond Reserve | 254,500 |
| Capital Reserves | 1,350,716 |
| VDOT Reimbursement | 4,617,872 |
| FHWA Reimbursement | 621,600 |
| Stormwater Fund | 100,000 |
| Transportation Funds | 550,000 |
| Other Funding | 2,703,000 |
| Total Revenue Sources | \$ 21,104,107 |
| | |
| | |
| Project Expenses | |
| Nutley & Marshall Storm Drainage | 564,000 |
| Mill Street Street Reconstruction | 330,000 |
| FHWA Grant Walk-to-Downtown Iniative | 777,000 |
| Train Station Trans Enhancement Grant | 132,000 |
| New Sidewalk Construction | 360,521 |
| Water and Sewer Projects | 1,083,079 |
| Water Quality Engineer (only 1/2 funded by CIP) | 53,080 |
| Walk to Metro | 1,697,500 |
| Traffic Signals | 970,500 |
| Follin Lane | 1,100,000 |
| West & Lewis St | 98,000 |
| Community Center Renovation | 10,793,739 |
| Water & Sewer CIP Study | 99,000 |
| St Romans&Courthse WM Replacement | 57,500 |
| Revenue Sharing Sidewalk Match | 33,924 |
| Curb, Gutter & Sidewalk Project – John Marshall Drive NW | 268,000 |
| Curb, Gutter & Sidewalk Project - Glyndon Street NE | 506,000 |
| Curb, Gutter & Sidewalk Project – Ayr Hill Avenue NW | 750,000 |
| Sidewalk Petition Project - Ayito Road SE | 214,250 |
| Curb, Gutter & Sidewalk Project – Lewis Street NW | 274,000 |
| Village Greene Storm Drainage Improvements | 308,200 |
| Town-wide Financial and Operational Software | 327,629 |
| Old Courthouse SRTS | 106,185 |
| Ninovan & Talahi Storm Drain Improvements | 200,000 |
| | |
| Total Project Expenses | \$ 21,104,107 |

Capital Improvement Plan: - (2016 Spring)

| Ref No. | Title | TOV Funding | | Other Funding | Multi-Year Project Cost | | |
|------------|---|----------------|-----------|------------------|----------------------------|------------|---|
| | Community Center Renovation - Phase Two of Two (II) | \$ | 5,563,841 | \$ 750,000 | \$ | 10,413,841 | Written commitment from VYI for \$750K |
| | Water and Sewer Projects | \$ | 661,159 | | \$ | 661,159 | |
| | Storm Drainage - Ninovan & Talahi | \$ | 200,000 | | \$ | 200,000 | |
| | VDOT Grant Match | \$ | - | \$ 2,000,000 | \$ | 2,000,000 | * \$1M Transportation Funds / \$1M VDOT Revenue Share |
| | Meadow Lane Park Restroom Facility | \$ | - | | \$ | - | funds reallocated to community center |
| | Issuance Costs | \$ | 75,000 | | \$ | 75,000 | |
| | Updated Projects Total: | \$ | 6,500,000 | \$ 2,750,000 | \$ | 13,350,000 | |

^{*} Requested Fairfax County DOT for sidewalk projects approval

Capital Improvement Plan: - (2018 Spring)

| ef Title o. | | TOV Funding | | Other Funding | Multi-Year Project Cost | |
|------------------------------------|-----------------|----------------|--------|------------------|----------------------------|---|
| Police Station Renovation - Engine | ering \$ | 980, | 000 | | \$ 9,980,000 | |
| Water and Sewer Projects | \$ | 1,000, | 000 | | \$ 1,000,000 | |
| VDOT Grant Match | \$ | | - \$ | 2,000,000 | \$ 2,000,000 | \$1M Transportation Funds / \$1M VDOT Revenue |
| Storm Drainage Projects | \$ | 200, | 000 | | \$ 200,000 | |
| Contingency/Issuance Costs | \$ | 20, | 000 | | \$ 20,000 | |
| Updated Pro | jects Total: \$ | 2,200, | 000 \$ | 2,000,000 | \$ 13,200,000 | |

Capital Improvement Plan: - (2020 Spring)

| Ref No. | Title | TOV Funding | | Other Funding | | Multi-Year Project Cost | |
|------------|--|----------------|------------|------------------|---|----------------------------|------------|
| | Police Station Renovation - Construction | \$ | 9,000,000 | \$ | - | \$ | 9,980,000 |
| | Water and Sewer Projects | \$ | 1,000,000 | | | \$ | 1,000,000 |
| | Ross Drive End Wall | \$ | 350,000 | | | \$ | 350,000 |
| | Citizen Sidewalk Petition | \$ | 150,000 | | | \$ | 150,000 |
| | Contingency/Issuance Costs | \$ | 200,000 | | | \$ | 200,000 |
| | Updated Projects Total: | \$ | 10,700,000 | \$ | - | \$ | 11,680,000 |

Capital Improvement Plan: - (2022 Spring)

| Ref No. | Title | TOV Funding | Other Funding | | Multi-Year roject Cost |
|------------|---------------------------------------|-----------------|------------------|------|---------------------------|
| | Storm Drainage | \$ 150,000 | \$ | - \$ | 150,000 |
| | Operations & Maintenance Campus Study | \$ 50,000 | | \$ | 50,000 |
| | Water and Sewer Projects | \$ 1,000,000 | | \$ | 1,000,000 |
| | Revenue Sharing Sidewalk Match | \$ 450,000 | | \$ | 450,000 |
| | Police Dispatch and RMS | \$ 100,000 | | \$ | 100,000 |
| | Permitting Module - Tyler Munis | \$ 30,000 | | \$ | 30,000 |
| | Transparency of Perfomance | \$ 20,000 | | \$ | 20,000 |
| | Contingency/Issuance Costs | \$ 200,000 | | \$ | 200,000 |
| | Updated Projects Total: | \$ 2,000,000 | \$ | - \$ | 2,000,000 |

Capital Improvement Plan: - (2024 Spring)

| Ref No. | Title | TOV Funding | | Other Funding | Multi-Year oject Cost |
|------------|---|----------------|-----------|------------------|------------------------------|
| | Water and Sewer Projects | \$ | 1,000,000 | | \$ 1,000,000 |
| | Revenue Sharing Sidewalk Match | \$ | 800,000 | | \$ 800,000 |
| | Storm Drainage Projects: Unidentified Locations | \$ | 700,000 | | \$ 700,000 |
| | Contingency/Issuance Costs | \$ | 250,000 | | \$ 250,000 |
| | Updated Projects Total: | \$ | 2,750,000 | \$ - | \$ 2,750,000 |

Capital Improvement Plan: - (2026 Spring)

| Ref No. | Title | TOV Funding | Other Funding | - | Multi-Year roject Cost |
|------------|--|-----------------|------------------|------|---------------------------|
| | Eliminate Deep Roadside Ditch: Berry Street SE | \$ 2,000,000 | | \$ | 2,000,000 |
| | Water and Sewer Projects | \$ 1,500,000 | | \$ | 1,500,000 |
| | Revenue Sharing Sidewalk Match | \$ 500,000 | | \$ | 500,000 |
| | Streets/HCR: Unidentified Locations | \$ 1,180,000 | | \$ | 1,180,000 |
| | Contingency/Issuance Costs | \$ 200,000 | | \$ | 200,000 |
| | Updated Projects Total: | \$ 5,380,000 | \$ | - \$ | 5,380,000 |

Capital Improvement Plan: - (2028 Spring)

| Ref No. | Title | TOV Funding | Other Funding | | Multi-Year Project Cost | |
|------------|---|-----------------|------------------|------|----------------------------|--|
| | Operations & Maintenance Campus | \$ 1,300,000 | \$ | - \$ | 1,300,000 | |
| | Water and Sewer Projects | \$ 1,000,000 | | \$ | 1,000,000 | |
| | Revenue Sharing Sidewalk Match | \$ 500,000 | | \$ | 500,000 | |
| | Park Improvements - Playgrounds and Bathrooms | \$ 1,000,000 | | \$ | 1,000,000 | |
| | Facility Improvements ** | \$ 3,300,000 | | \$ | 4,000,000 | |
| | Contingency/Issuance Costs | \$ 200,000 | | \$ | 200,000 | |
| | Updated Projects Total: | \$ 7,300,000 | \$ | - \$ | 8,000,000 | |

Capital Improvement Plan: - (2030 Spring)

| Ref No. | Title | TOV Funding | Other Funding | | Multi-Year Project Cost |
|------------|--------------------------------|-----------------|------------------|------|----------------------------|
| | Water and Sewer Projects | \$ 2,000,000 | | \$ | 2,000,000 |
| | Revenue Sharing Sidewalk Match | \$ 500,000 | | \$ | 500,000 |
| | Facility Improvements ** | \$ 4,500,000 | | \$ | 4,500,000 |
| | Contingency/Issuance Costs | \$ 200,000 | | \$ | 200,000 |
| | Updated Projects Total: | \$ 7,200,000 | \$ | - \$ | 19,400,000 |

^{**} Facility Improvements detail: potential parking garage, existing facility major repair, and other facility improvements as necessary

Capital Improvement Plan: - (2032 Spring)

| Ref No. | Title | TOV Other Funding Funding | | Multi-Year Project Cost | |
|------------|----------------------------------|---------------------------|------|----------------------------|-----------|
| | Water and Sewer Projects | \$ 2,000,000 | | \$ | 2,000,000 |
| | Revenue Sharing Sidewalk Match | \$ 1,000,000 | | \$ | 1,000,000 |
| | Stormwater Drainage Improvements | \$ 1,000,000 | | \$ | 1,000,000 |
| | Park Improvements | \$ 600,000 | | \$ | 600,000 |
| | Street Improvements | \$ 1,500,000 | | \$ | 1,500,000 |
| | Facility Major Renovations | \$ 1,750,000 | | \$ | 1,750,000 |
| | Contingency/Issuance Costs | \$ 350,000 | | \$ | 350,000 |
| | Updated Projects Total: | \$ 8,200,000 | \$ - | \$ | 8,200,000 |

Capital Improvement Plan: - (2034 Spring)

| Ref No. | Title | TOV Funding | Other Funding | | Multi-Year Project Cost | |
|------------|----------------------------------|------------------|------------------|---------------|----------------------------|--|
| | Water and Sewer Projects | \$ 1,650,000 | | \$ | 1,650,000 | |
| | Revenue Sharing Sidewalk Match | \$ 500,000 | | \$ | 500,000 | |
| | Stormwater Drainage Improvements | \$ 1,000,000 | | \$ | 1,000,000 | |
| | Park Improvements | \$ 200,000 | | \$ | 200,000 | |
| | Street Improvements | \$ 1,500,000 | | \$ | 1,500,000 | |
| | Fields | \$ 1,100,000 | | \$ | 1,100,000 | |
| | Contingency/Issuance Costs | \$ 250,000 | | \$ | 250,000 | |
| | Updated Projects Total: | \$ 6,200,000 | \$ - | \$ | 6,200,000 | |
| | Total Projects: | \$ 58,430,000 | \$ 4,750,000 | \$ 90,160,000 | | |

TOWN OF VIENNA UNMET CAPITAL NEEDS

Estimates through 2034

| Depai | rtment | Dollars (in Million | ns) |
|--------|------------------------------|---------------------|---|
| Public | Works | | |
| | Streets | 9,000,000 | assumed 50/50 VDOT Rev Share, this is the liability if not received |
| | Facility | | |
| | Town Hall Roof | 100,000 | assumes asphalt replacement, \$200,000 if slate replacement |
| | Public Works Total | 9,100,000 | _ |
| Public | : Safety (Police) | | |
| | Facility | 3,900,000 | |
| | Police Radio Upgrade | 396,000 | fund 1/2 siezed assets, 1/2 TOV Funding |
| | Public Safety (Police) Total | 4,296,000 | - |

\$ 13,396,000

TOTAL UNMET CAPITAL NEEDS

| STREET IMPROVEMENTS | ORIGINAL | AMENDED | AMENDED | PROJECT |
|---|-----------|-----------|-----------|-----------|
| | PROJECT | PROJECT | LESS | STATUS |
| | BUDGET | BUDGET | ORIGINAL | |
| | | | BUDGET | |
| | | | | _ |
| 98 Bond Issue: | | | | |
| Desale Street VDOT Local Match | 134,000 | 134,000 | - | Completed |
| Branch Road VDOT Local Match | 32,000 | 32,000 | - | Completed |
| Beulah Road VDOT Local Match | 59,000 | 59,000 | - | Completed |
| Maple Ave Supplement | 1,126,000 | 1,137,602 | 11,602 | Completed |
| 99 Bond Issue: | | | | |
| Maple Ave IIA | 2,725,000 | 2,922,252 | 197,252 | Completed |
| Street Improvement Projects | 525,000 | 525,000 | - | Completed |
| Concrete Swale Replacements | 145,000 | 145,000 | _ | Completed |
| Maple Ave IIB | , | 143,665 | 143,665 | Completed |
| Maple Ave Bus Shelters | | 2,417 | 2,417 | Completed |
| 02 Bond Issue: | | | | |
| Maple Avenue Phase 2 | 1,050,000 | 1,050,000 | _ | Completed |
| Maple Avenue Phase 3 | 1,550,000 | 1,813,708 | 263,708 | Completed |
| Maple Avenue i nase 3 | 1,550,000 | 1,013,700 | 203,708 | Completed |
| 06 Debt Issue | | | | |
| Parking Needs Study: Maple Ave. | 50,000 | 50,000 | - | Completed |
| Additional Parking: Behind Vienna Inn | 60,000 | 60,000 | - | Completed |
| Additional Parking: Arrington | 60,000 | 60,000 | - | Completed |
| Fardale and Casmar Sts. Reconstruction | 208,000 | 208,000 | - | Completed |
| 10 Debt Issue | | | | |
| Cottage Street Reconstruction | 42,000 | 42000 | _ | Completed |
| DeSale Street Reconstruction | 605,000 | 605,000 | _ | Completed |
| Maple Avenue Phase IV A&D | 8,000 | 8,000 | - | Completed |
| 12 Debt Issue | | | | |
| Drake_Lakewood Street Reconstruction | 800,000 | 757,520 | (42,480) | Completed |
| Center Street South Street Reconstruction | 150,000 | 300,000 | 150,000 | Completed |
| Spring & Battle Streets RS Local Match | 250,000 | 292,480 | 42,480 | Completed |
| Mill Street RS Local Match | 200,000 | 50,000 | (150,000) | Cancelled |
| WIIII SHEEL INS LOCAL WIAKUI | 200,000 | 30,000 | (130,000) | Cariceneu |

| STREET IMPROVEMENT TOTALS | 9,579,000 | 10,347,644 | 768,644 |
|---------------------------|-----------|------------|---------|

| CURB,GUTTER,SIDEWALKS | ORIGINAL PROJECT BUDGET | AMENDED PROJECT BUDGET | AMENDED LESS ORIGINAL BUDGET | PROJECT STATUS |
|--|-------------------------------|------------------------------|---------------------------------------|-------------------|
| 98 Bond Issue: | | | | |
| Sidewalk Projects | 263,000 | 263,000 | - | Completed |
| 06 Bond Issue: | | | | |
| Sidewalk Projects | 381,379 | 381,379 | - | Completed |
| 12 Bond Issue: | | | | |
| New Sidewalk Construction | 500,000 | 361,000 | (139,000) | In Progress |
| FHWA Grant Walk-to-Downtown Initiative | 200,000 | 200,000 | - | In Progress |
| Park Street NE Sidewalk | - | 97,000 | 97,000 | Completed |
| Marshall Road Sidewalk | - | 42,000 | 42,000 | Completed |

CURB,GUTTER,SIDEWALK TOTALS 1,344,379 1,344,379 -

CURB, GUTTER, SIDEWALKS 2012 BOND ISSUE

PROJECT: NEW SIDEWALK CONSTRUCTION

Project Number: 200413 Department: Public Works

Status: In Progress

Original Budget: \$500,000 Revised Budget: \$361,000

DESCRIPTION:

Funds to create new sidewalks and to address the 50+ projects on the current sidewalk list. Matching funds are sought by applying for VDOT or Federal Highway Administration grants to improve the sidewalk network within the Town limits.

| Financing and Estimated Expenditures | | | | | | | | |
|--------------------------------------|------------------------|-----------|----------|----------|----------|----------|--|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | | |
| Planning & Engineering | | | | | | | | |
| Land & ROW | | | | | | | | |
| Construction | \$823 | \$360,177 | | | | | | |
| Equipment/ Furniture | | | | | | | | |
| Other Costs | | | | | | | | |
| TOTAL | \$823 | \$360,177 | | | | | | |
| Operating Costs | | | | | | | | |

CURB, GUTTER, SIDEWALKS 2012 BOND ISSUE

PROJECT: FHWA GRANT WALK-TO-DOWNTOWN INITIATIVE

Project Number: 200440 Department: Public Works

Status: In Progress

Original Budget: \$200,000

Revised Budget: \$1,000,000 (includes Federal Highway Grant Funds)

DESCRIPTION:

Create new sidewalks within 1-block of commercial areas within the Town of Vienna. There are at least 10 streets are the list which has been prioritized by Council and construction is being completed on each street until funds are exhausted.

| | Financing and Estimated Expenditures | | | | | | | | |
|---------------------------|--------------------------------------|-----------|----------|----------|----------|----------|--|--|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | | | |
| Planning & Engineering | \$232,476 | | | | | | | | |
| Land & ROW | | | | | | | | | |
| Construction | \$612,024 | \$155,500 | | | | | | | |
| Equipment/ Furniture | | | | | | | | | |
| Other Costs | | | | | | | | | |
| TOTAL | \$844,500 | \$155,500 | | | | | | | |
| Operating Costs | | | | | | | | | |

| DRAINAGE IMPROVEMENTS | ORIGINAL | AMENDED | AMENDED | PROJECT |
|--|-----------|-----------|-----------|-------------|
| | PROJECT | PROJECT | LESS | STATUS |
| | BUDGET | BUDGET | ORIGINAL | |
| | | | BUDGET | |
| | | | | |
| 98 Bond Issue: | | | | |
| Storm Drainage Projects | 345,408 | 159,329 | (186,079) | Completed |
| Wolftrap Creek Drainage Design | 105,000 | - | (105,000) | Completed |
| 06 Bond Issue: | | | | |
| St. Bernard Storm Water Project | 100,000 | 100,000 | - | Completed |
| Town Green Storm Water Replacement | 80,000 | 80,000 | - | Completed |
| 10 Bond Issue: | | | | |
| West/Lewis Street Storm Drainage | 1,325,000 | 1,325,000 | | Completed |
| Wolftrap Creek Restoration | 20,000 | 1,323,000 | (20,000) | Completed |
| Wohling Creek Restoration | 20,000 | | (20,000) | completed |
| 12 Bond Issue: | | | | |
| Nutley & Marshall Storm Drainage | 500,000 | 111,000 | (389,000) | On Hold |
| Walker Street End Wall | 50,000 | 1,864 | (48,136) | Cancelled |
| Glyndon Storm Drainage Assessment | 50,000 | 37,400 | (12,600) | Completed |
| Village Green Drainage Assessment | 25,000 | 36,436 | 11,436 | Completed |
| Center Street Storm Drainage A&E | 25,000 | 59,800 | 34,800 | Completed |
| Ninovan & Talahi Roads SW Storm Drainage | 25,000 | 39,500 | 14,500 | Completed |
| Meadow Lane & Gibson Drive Storm Drainage | 300,000 | 300,000 | - | Completed |
| 14 Bond Issue: | | | | |
| Village Greene Storm Drainage Improvements | 375,000 | 75,000 | (300,000) | On Hold |
| Marshall Rd_Nutely Street Add't funds (cont. 2012) | 75,000 | 256,000 | 181,000 | On Hold |
| Center Street Storm Drainage A&E (cont. from 2012) | 25,000 | 25,000 | - | Completed |
| Nelson Drive NE Storm Drainage A&E | 25,000 | 25,000 | _ | In Progress |
| Center St S/Battle St SW Storm Drainage Improve | 75,000 | 75,000 | - | In Progress |
| 16 Bond Issue: | | | | |
| Ninovan & Talahi Storm Drain Improvements | 200,000 | 200,000 | _ | Planning |
| Timo van a Taiani otorini Diani improventento | 200,000 | 200,000 | _ | 1 mining |

| DRAINAGE IMPROVEMENT TOTALS | 3,725,408 | 2,906,329 | (819,079) | |
|-----------------------------|-----------|-----------|-----------|--|

PROJECT: NUTLEY & MARSHALL STORM DRAINAGE

Project Number: 200408 Department: Public Works

Status: On Hold

Original Budget: \$500,000 Revised Budget: \$111,000

DESCRIPTION:

Heavy rainfall has caused flooding at 715 and 717 Marshall Road, S.W. and 1001 Deliah Drive, S.W. The existing culvert that was designed in 1963, consisting of 3 - 36" pipes, is currently undersized for surrounding development. Design & construction funding are included in this request.

| | Financing and Estimated Expenditures | | | | | | | | |
|---------------------------|--------------------------------------|----------|----------|----------|----------|----------|--|--|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | | | |
| Planning & Engineering | \$104,500 | | | | | | | | |
| Land & ROW | | | | | | | | | |
| Construction | | | | | | | | | |
| Equipment/ Furniture | | | | | | | | | |
| Other Costs | | | | | | | | | |
| TOTAL | \$104,500 | | | | | | | | |
| Operating Costs | | | | | | | | | |

PROJECT: NUTLEY & MARSHALL STORM DRAINAGE

Project Number: 300408 Department: Public Works

Status: On Hold

Original Budget: \$75,000

Revised Budget: \$256,000 (Additional Stormwater Funds added)

DESCRIPTION:

Heavy rainfall has caused flooding at 715 and 717 Marshall Road, S.W. and 1001 Deliah Drive, S.W. The existing culvert that was designed in 1963, consisting of 3 - 36" pipes, is currently undersized for surrounding development. This is additional funds needed to complete the storm drainage improvements.

| Financing and Estimated Expenditures | | | | | | | | |
|--------------------------------------|------------------------|----------|-----------|----------|----------|----------|--|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | | |
| Planning & Engineering | \$25,425 | | | | | | | |
| Land & ROW | | | | | | | | |
| Construction | | | \$230,575 | | | | | |
| Equipment/ Furniture | | | | | | | | |
| Other Costs | | | | | | | | |
| TOTAL | \$25,425 | | \$230,575 | | | | | |
| Operating Costs | | | | | | | | |

PROJECT: VILLAGE GREEN STORM DRAINAGE IMPROVEMENTS

Project Number: 300409 Department: Public Works

Status: On Hold

Original Budget: \$375,000 Revised Budget: \$75,000

DESCRIPTION:

Design and construct drainage improvements based on recommendations from the drainage assessment completed by Wiley Wilson. **In response to complaints of flooding by shopping center tenants this project is to prepare drainage study of storm drain system within the Village Green Shopping Center to determine cause of drainage problems. During heavy rain events the existing storm drains can become sur-charged causing flooding problems in the rear alley behind the shopping center and on numerous occasions has entered the rear doors of the stores along the alley.

| Financing and Estimated Expenditures | | | | | | | | | |
|--------------------------------------|------------------------|----------|----------|----------|----------|----------|--|--|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | | | |
| Planning & Engineering | \$36,670 | | \$38,330 | | | | | | |
| Land & ROW | | | | | | | | | |
| Construction | | | | | | | | | |
| Equipment/ Furniture | | | | | | | | | |
| Other Costs | | | | | | | | | |
| TOTAL | \$36,670 | | \$38,330 | | | | | | |
| Operating Costs | | | | | | | | | |

PROJECT: CENTER STREET STORM DRAINAGE A&E

Project Number: 300413 Department: Public Works

Status: Completed

Original Budget: \$25,000 Revised Budget: \$25,000

DESCRIPTION:

Additional Funds to complete project started with 2012 bond funding. A&E ONLY to review storm drainage issues at Center Street and Maple Avenue

| | Financing and Estimated Expenditures | | | | | | | | | |
|---------------------------|--------------------------------------|----------|----------|----------|----------|----------|--|--|--|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | | | | |
| Planning & Engineering | \$25,000 | | | | | | | | | |
| Land & ROW | | | | | | | | | | |
| Construction | | | | | | | | | | |
| Equipment/ Furniture | | | | | | | | | | |
| Other Costs | | | | | | | | | | |
| TOTAL | \$25,000 | | | | | | | | | |
| Operating Costs | | | | | | | | | | |

PROJECT: NELSON DRIVE NE STORM DRAINAGE A&E

Project Number: 300414 Department: Public Works

Status: In Progress

Original Budget: \$25,000 Revised Budget: \$25,000

DESCRIPTION:

Drainage Study on Nelson Drive NE in response to resident storm drainage complaint.

| Financing and Estimated Expenditures | | | | | | | |
|--------------------------------------|------------------------|----------|----------|----------|----------|----------|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | |
| Planning & Engineering | \$17,555 | \$7,445 | | | | | |
| Land & ROW | | | | | | | |
| Construction | | | | | | | |
| Equipment/ Furniture | | | | | | | |
| Other Costs | | | | | | | |
| TOTAL | \$17,555 | \$7,445 | | | | | |
| Operating Costs | | | | | | | |

PROJECT: CENTER ST S/BATTLE ST SW STORM DRAINAGE IMPROVEMENTS

Project Number: 300415 Department: Public Works

Status: In Progress

Original Budget: \$75,000 Revised Budget: \$75,000

DESCRIPTION:

Design and construct drainage improvements at the intersection and to remove the concrete valley across Battle Street SE. Additional storm inlet structure repairs along Center Street S from Battle Street SE to the fire station entrance.

| Financing and Estimated Expenditures | | | | | | | |
|--------------------------------------|------------------------|----------|----------|----------|----------|----------|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | |
| Planning & Engineering | \$25,000 | | | | | | |
| Land & ROW | | | | | | | |
| Construction | | \$50,000 | | | | | |
| Equipment/ Furniture | | | | | | | |
| Other Costs | | | | | | | |
| TOTAL | \$25,000 | \$50,000 | | | | | |
| Operating Costs | | | | | | | |

PROJECT: NINOVAN & TALAHI STORM DRAINAGE IMPROVEMENTS

Project Number:

Department: Public Works

Status: Planning

Original Budget: \$200,000 Revised Budget: \$200,000

DESCRIPTION:

Design and construct drainage improvements at the intersection.

| Financing and Estimated Expenditures | | | | | | | |
|--------------------------------------|------------------------|----------|-----------|----------|----------|----------|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | |
| Planning & Engineering | | | | | | | |
| Land & ROW | | | | | | | |
| Construction | | | \$200,000 | | | | |
| Equipment/ Furniture | | | | | | | |
| Other Costs | | | | | | | |
| TOTAL | | | \$200,000 | | | | |
| Operating Costs | | | | | | | |

| POLICE BUILDING | ORIGINAL | AMENDED | AMENDED | PROJECT |
|---|----------|---------|----------|-----------|
| | PROJECT | PROJECT | LESS | STATUS |
| | BUDGET | BUDGET | ORIGINAL | |
| | | | BUDGET | |
| 06 Bond Issue: | | | | |
| Facility Expansion Study | 165,000 | 165,000 | _ | Completed |
| Tucinty Expansion Study | 100,000 | 100,000 | | Completed |
| 12 Bond Issue: | | | | |
| Police Facility Assessment | 100,000 | 125,590 | 25,590 | Completed |
| Emergency Power Generators (Phase I Police) | 235,000 | 235,000 | - | Completed |
| Police Facility Land Acquisition | 525,000 | 499,410 | (25,590) | Completed |

POLICE BUILDING TOTALS 1,025,000 -

| TOWN HALL IMPROVEMENTS | ORIGINAL PROJECT BUDGET | AMENDED PROJECT BUDGET | AMENDED LESS ORIGINAL BUDGET | PROJECT STATUS |
|--|-------------------------------|------------------------------|---------------------------------------|-------------------------------------|
| 99 Bond Issue: Mayor's Office Improvements | - | 20,000 | 20,000 | Completed |
| 06 Bond Issue: Office Space Conversion Records Storage Building Town Hall HVAC Study | 100,000 165,000 75,000 | 100,000 165,000 75,000 | - - - | Completed Completed Completed |
| 10 Bond Issue: Town Hall HVAC Replacement | 1,800,000 | 1,800,000 | - | Completed |
| 12 Bond Issue: Town Hall Renovation Project | 300,000 | 630,337 | 330,337 | Completed |

| TOWN HALL IMPROVEMENT TOTALS | 2,440,000 | 2,790,337 | 350,337 |
|------------------------------|-----------|-----------|---------|

| PARK FACILITY IMPROVEMENTS | ORIGINAL PROJECT BUDGET | AMENDED PROJECT BUDGET | AMENDED LESS ORIGINAL | PROJECT STATUS |
|---------------------------------|-------------------------------|------------------------------|-----------------------------|-------------------|
| | DODGET | DODGET | BUDGET | |
| 98 Bond Issue: | | | | |
| Tennis Court Renovation | - | 75,000 | 75,000 | Completed |
| 99 Bond Issue: | | | | |
| Northside Park Trail and Bridge | 60,000 | 111,297 | 51,297 | Completed |
| Nutley Street Yard Improvements | 165,000 | 206,752 | 41,752 | Completed |
| 2002 Debt Issue: | | | | |
| Town Center Green Space | 2,225,000 | 2,225,000 | - | Completed |
| Wildwood Park Trail | | 7,000 | 7,000 | Completed |
| 06 Bond Issue: | | | | |
| Mercer Park Construction | 360,940 | 360,940 | - | Completed |
| Town Green Construction | 1,757,181 | 1,757,181 | - | Completed |
| Northside Connector Trail | 15,000 | 15,000 | - | Completed |
| Waters Field Improvements | 100,000 | 100,000 | - | Completed |
| Meadow Lane Park Improvements | 20,000 | 20,000 | - | Completed |
| 10 Bond Issue: | | | | |
| Meadow Lane Park Renovation | 207,000 | 382,400 | 175,400 | Completed |
| 14 Bond Issue: | | | | |
| Waters Field Restoration | 150,000 | 150,000 | - | Completed |

| PARK FACILITY IMPROVEMENT TOTALS | 5,060,121 | 5,410,570 | 350,449 | |
|----------------------------------|-----------|-----------|---------|--|

PARK FACILITY IMPROVEMENTS 2014 BOND ISSUE

PROJECT: WATERS FIELD RESTORATION

Project Number: 300714

Department: Parks & Recreation

Status: Completed

Original Budget: \$150,000

Revised Budget: \$600,000 (Additional funding from County & Youth

Organizations)

DESCRIPTION:

Replacement of synthetic turf on Waters Field as needed. Average life of synthetic turf field is 7 - 10 years and then top needs to be replaced.

| Financing and Estimated Expenditures | | | | | | | |
|--------------------------------------|------------------------|----------|----------|----------|----------|----------|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | |
| Planning & Engineering | | | | | | | |
| Land & ROW | | | | | | | |
| Construction | \$600,000 | | | | | | |
| Equipment/ Furniture | | | | | | | |
| Other Costs | | | | | | | |
| TOTAL | \$600,000 | | | | | | |
| Operating Costs | | | \$500 | \$500 | \$500 | \$500 | |

| COMMUNITY CENTER IMPROVEMENTS | ORIGINAL PROJECT BUDGET | AMENDED PROJECT BUDGET | AMENDED LESS ORIGINAL BUDGET | PROJECT STATUS |
|--|-------------------------------|------------------------------|---------------------------------------|-------------------|
| 98 Bond Issue: Community Center Improvements | 1,024,000 | 1,172,876 | 148,876 | Completed |
| 99 Bond Issue: Community Center Improvements | 85,000 | 115,000 | 30,000 | Completed |
| 12 Bond Issue: Community Center Expansion Assessment | 125,000 | 125,000 | - | Completed |
| 14 Bond Issue: Community Center Renovation - Phase One of Two | 4,000,000 | 4,000,000 | - | In Progress |
| 16 Bond Issue: Community Center Renovation - Phase Two of Two | 5,563,841 | 8,266,841 | 2,703,000 | In Progress |

| COMMUNITY CENTER | | | |
|--------------------|-----------|-----------|---------|
| IMPROVEMENT TOTALS | 5,234,000 | 5,412,876 | 178,876 |

COMMUNITY CENTER IMPROVEMENTS 2014 & 2016 BOND ISSUE

PROJECT: COMMUNITY CENTER RENOVATION

Project Number: 300707

Department: Parks & Recreation

Status: In Progress

Original Budget: \$4,000,000 & \$5,000,000

Revised Budget: \$12,266,841 (\$1,000,000 donation)

DESCRIPTION:

Renovation of the Town's Community Center to include roof replacement, updated HVAC system, update to electrical system to bring up to code, repairs to foundation to prevent flooding, update to sprinkler/fire safety, replacement of windows/doors for safety issues to name a few issues. In addition, a new full-size gym is being added as well as redesigning the entrance and staff area.

| | Financing and Estimated Expenditures | | | | | | | |
|---------------------------|--------------------------------------|-------------|-----------|-----------|-----------|-----------|--|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | | |
| Planning & Engineering | \$689,990 | \$122,625 | | | | | | |
| Land & ROW | | | | | | | | |
| Construction | \$3,179,298 | \$8,074,928 | | | | | | |
| Equipment/ Furniture | | \$200,000 | | | | | | |
| Other Costs | | | | | | | | |
| TOTAL | \$3,869,288 | \$8,397,553 | | | | | | |
| Operating Costs | | | \$100,000 | \$100,000 | \$100,000 | \$100,000 | | |

| NORTHSIDE PROPERTY YARD | ORIGINAL | AMENDED | AMENDED | PROJECT |
|--|----------|-----------|----------|-----------|
| DEVELOPMENT | PROJECT | PROJECT | LESS | STATUS |
| | BUDGET | BUDGET | ORIGINAL | |
| | | | BUDGET | |
| 98 Bond Issue: Northside Property Yard Supplement | 945,000 | 1,292,294 | 347,294 | Completed |
| 99 Bond Issue: Northside Property Yard Supplement | - | 227,000 | 227,000 | Completed |
| 14 Bond Issue: Emergency Power Generators (Phase III Northside) | 300,000 | 300,000 | - | Completed |

NORTHSIDE PROPERTY YARD
DEVELOPMENT TOTALS 1,245,000 1,819,294 574,294

NORTHSIDE PROPERTY YARD DEVELOPMENT 2014 BOND ISSUE

PROJECT: EMERGENCY POWER GENERATORS (PHASE III NORTHSIDE)

Project Number: 300401 Department: Public Works

Status: Completed

Original Budget: \$300,000 Revised Budget: \$300,000

DESCRIPTION:

Emergency generator for Northside Property Yard including all electrical work needed to install generator.

| Financing and Estimated Expenditures | | | | | | | |
|--------------------------------------|------------------------|----------|----------|----------|----------|----------|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | |
| Planning & Engineering | \$50,000 | | | | | | |
| Land & ROW | | | | | | | |
| Construction | \$250,000 | | | | | | |
| Equipment/ Furniture | | | | | | | |
| Other Costs | | | | | | | |
| TOTAL | \$300,000 | | | | | | |
| Operating Costs | | | | | | | |

| WATER SYSTEM IMPROVEMENTS | ORIGINAL | AMENDED | AMENDED | PROJECT |
|---|-----------|-----------|-----------|-------------|
| | PROJECT | PROJECT | LESS | STATUS |
| | BUDGET | BUDGET | ORIGINAL | |
| | | | BUDGET | |
| | | | | |
| 98 Bond Issue: | | | | |
| Elmar Drive Water Main Replacement | 127,600 | - | (127,600) | Completed |
| Pleasant Street Water Main Replace | 95,700 | - | (95,700) | Completed |
| Pleasant Street SW Water Main Replace | 95,700 | - | (95,700) | Completed |
| Waterline Cleaning Projects | 158,000 | 285,600 | 127,600 | Completed |
| Pleasant Street Water Main Replace | | 374,786 | 374,786 | Completed |
| 99 Bond Issue: | | | | |
| Nutley Street Water Tank Rehabilitation | 235,000 | 235,000 | _ | Completed |
| Wall Street Water Tank Rehabilitation | 120,000 | 120,000 | _ | Completed |
| Waterline Cleaning & Lining Projects | 230,000 | 230,000 | - | Completed |
| 04 P 17 | | | | |
| 06 Bond Issue: | 404.000 | 101.000 | | |
| Nutley Street Tank Improvements | 184,000 | 184,000 | - | Completed |
| Frederick Street Tank Improvements | 262,000 | 262,000 | - | Completed |
| Generators for Town Wells | 46,000 | 46,000 | - | Cancelled |
| 10 Bond Issue: | | | | |
| SCADA Monitoring System | 75,000 | 75,000 | - | In Progress |
| Water / Sewer CIP Study | 50,000 | 50,000 | - | Completed |
| St. Romains / Courthouse St. Water Main | 403,000 | 29,000 | (374,000) | Completed |
| Water Line Cleaning & Relining | 145,000 | 145,000 | - | Completed |
| Beulah & Lakeside WMEX | - | 112,000 | 112,000 | Completed |
| Desale Water Main | - | 74,000 | 74,000 | Completed |
| Water Line Replacement Blair Rd NW | - | 130,000 | 130,000 | Completed |
| Water Line Replacement Cherry St. SW | - | 58,000 | 58,000 | Completed |
| Water Line Replacement Nanterry Circle SW | - | 55,000 | 55,000 | Completed |
| 12 Bond Issue: | | | | |
| Water and Sewer Projects | 1,590,000 | 1,185,562 | (404,438) | Completed |
| 14 Bond Issue: | | | | |
| Water and Sewer Projects | 500,000 | 500,000 | - | In Progress |
| 16 Bond Issue: | | | | |
| Water and Sewer Projects | 661,159 | 661,159 | - | In Progress |

| WATER SYSTEM IMPROVEMENT TOTALS | 4,978,159 | 4,812,107 | (166,052) | |
|---------------------------------|-----------|-----------|-----------|--|

WATER SYSTEM IMPROVEMENTS 2014 & 2016 BOND ISSUE

PROJECT: WATER PROJECTS

Project Number: 300500 Department: Public Works

Status: In Progress

Original Budget: \$500,000 & \$661,159

Revised Budget: \$1,161,159

DESCRIPTION:

These funds will be used to continue working on Water & Sewer Lines needing updates/repair as outlined by the recent Wiley | Wilson study.

| Financing and Estimated Expenditures | | | | | | | |
|--------------------------------------|------------------------|-----------|----------|----------|----------|----------|--|
| | Actual Cost To-Date | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | |
| Planning & Engineering | | | | | | | |
| Land & ROW | | | | | | | |
| Construction | \$429,138 | \$707,021 | | | | | |
| Equipment/ Furniture | | | | | | | |
| Other Costs | \$25,000 | | | | | | |
| TOTAL | \$25,000 | \$707,021 | | | | | |
| Operating Costs | | | | | | | |

| SEWER SYSTEM IMPROVEMENTS | ORIGINAL PROJECT BUDGET | AMENDED PROJECT BUDGET | AMENDED LESS ORIGINAL BUDGET | PROJECT STATUS |
|------------------------------------|-------------------------------|------------------------------|---------------------------------------|-------------------|
| 98 Bond Issue: | | | | |
| Glen Avenue Sewer Relining | 69,100 | 69,100 | - | Completed |
| Wolftrap Sewer Relining | 62,500 | 62,500 | _ | Completed |
| Wolftrap Creek Sewer Relining | 91,400 | 91,400 | - | Completed |
| 99 Bond Issue: | | | | |
| Sanitary Sewer Sliplining Projects | 346,000 | 296,000 | (50,000) | Completed |
| Holmes/Sharon Sewer Rehab | | 50,000 | 50,000 | Completed |
| 10 Bond Issue: | | | | |
| Water / Sewer CIP Study | 50,000 | 50,000 | - | Completed |
| Sewer Pipe Relining | 160,000 | 160,000 | - | Completed |
| 12 Bond Issue: | | | | |
| Sewer Push Camera | - | 100,000 | 100,000 | Completed |
| Sewer Pipe Relining | - | 295,238 | 295,238 | Completed |

| SEWER SYSTEM IMPROVEMENT TOTALS | 779,000 | 1,174,238 | 395,238 | |
|---------------------------------|---------|-----------|---------|--|

| MAJOR EQUIPMENT SYSTEMS | ORIGINAL | AMENDED | AMENDED | PROJECT |
|--|----------|---------|----------|-------------|
| | PROJECT | PROJECT | LESS | STATUS |
| | BUDGET | BUDGET | ORIGINAL | |
| | | | BUDGET | |
| 98 Bond Issue: | | | | |
| Phone System Replacement | 133,000 | 154,600 | 21,600 | Completed |
| Police 800 Mhz Radio System | 30,000 | 30,000 | - | Completed |
| Traffic Signal Projects | 89,000 | 89,000 | - | Completed |
| 99 Bond Issue: | | | | |
| Traffic Signal Upgrade | 104,000 | 104,000 | - | Completed |
| 14 Bond Issue: | | | | |
| Voice Over IP - Phone System | 250,000 | 200,000 | (50,000) | Completed |
| Town-wide Financial and Operational Software | 300,000 | 768,000 | 468,000 | In Progress |

| MAJOR EQUIPMENT SYSTEM TOTALS | 906,000 | 1,345,600 | 439,600 | |
|-------------------------------|---------|-----------|---------|--|

MAJOR EQUIPMENT SYSTEMS 2014 BOND ISSUE

PROJECT: TOWN-WIDE FINANCIAL AND OPERATIONAL SOFTWARE

Project Number: 300243

Department: Information Technology

Status: In Progress

Original Budget: \$300,000

Revised Budget: \$768,000 (includes reserves for financial systems)

DESCRIPTION:

The monies are for software which will service all financial needs including General Ledger, Accounts Payable, Payroll, Time and Attendance, Cashiering, Real Estate Billing, Utility Billing, Business Licensing, Vehicle Licensing, Budget, and Purchasing. Also a new inclusion of Permitting and project accounting as well as integration with New World Systems for Police Ticket Revenue; Vermont System's RecTrak for Parks and Recreation Revenue; NeoGov for Employee Information integration into Payroll; and DPW's automated Preventative Maintenance for Utility Work Orders.

| Financing and Estimated Expenditures | | | | | | | |
|--------------------------------------|------------------------|-----------|----------|----------|----------|----------|--|
| | Actual Cost To-Date | FY 16-17 | FY 17-18 | FY 18-19 | FY 19-20 | FY 20-21 | |
| Planning & Engineering | | | | | | | |
| Land & ROW | | | | | | | |
| Construction | | | | | | | |
| Equipment/ Furniture | \$50,000 | | | | | | |
| Other Costs | \$559,141 | \$158,859 | | | | | |
| TOTAL | \$609,141 | \$158,859 | | | | | |
| Operating Costs | | | \$45,000 | \$45,000 | \$45,000 | \$45,000 | |

| PROJECT MANAGEMENT | | ORIGINAL | AMENDED | AMENDED | PROJECT |
|--------------------|----------------|----------|---------|----------------|-----------|
| | | PROJECT | PROJECT | LESS | STATUS |
| | | BUDGET | BUDGET | ORIGINAL | |
| | | | | BUDGET | |
| 00 D 4 I | EVE 00 | | 70 275 | 70.075 | C1-1-1 |
| 98 Bond Issue: | FYE 00 | - | 78,375 | 78,375 | Completed |
| | FYE 01 | - | 88,220 | 88,220 | Completed |
| | FYE 04 Reserve | - | 65,000 | 65,000 | Completed |
| | FYE 05 Reserve | - | - | - | Completed |

PROJECT MANAGEMENT TOTALS - 231,595 231,595

| BOND ISSUE COSTS | ORIGINAL PROJECT BUDGET | AMENDED PROJECT BUDGET | AMENDED LESS ORIGINAL BUDGET | PROJECT STATUS |
|------------------|-------------------------------|------------------------------|---------------------------------------|-------------------|
| 98 Bond Issue: | 75,000 | 75,000 | - | Completed |
| 99 Bond Issue: | 60,000 | 60,000 | - | Completed |
| 02 Debt Issue: | 75,000 | 75,000 | - | Completed |
| 10 Debt Issue: | 100,000 | 100,000 | - | Completed |
| 12 Debt Issue: | 161,000 | 111,000 | (50,000) | Completed |
| 14 Debt Issue: | 200,000 | 76,347 | (123,653) | Completed |
| 16 Debt Issue: | 76,517 | 76,517 | - | Completed |

| BOND ISSUE COST TOTALS | 747,517 | 573,864 | (173,653) |
|------------------------|---------|---------|-----------|

| SUMMARY OF CAPITAL | ORIGINAL | AMENDED | AMENDED | |
|---|------------|-------------------|--------------------|--|
| PROJECTS FUNDED | PROJECT | PROJECT BUDGET | LESS | |
| WITH BOND ISSUES | BUDGET | BUDGEI | ORIGINAL BUDGET | |
| | | | DODGET | |
| STREET IMPROVEMENT TOTALS | 9,579,000 | 10,347,644 | 768,644 | |
| CURB,GUTTER,SIDEWALK TOTALS | 1,344,379 | 1,344,379 | - | |
| DRAINAGE IMPROVEMENT TOTALS | 3,725,408 | 2,906,329 | (819,079) | |
| POLICE BUILDING TOTALS | 1,025,000 | 1,025,000 | - | |
| TOWN HALL IMPROVEMENT TOTALS | 2,440,000 | 2,790,337 | 350,337 | |
| PARK FACILITY IMPROVEMENT TOTALS | 5,060,121 | 5,410,570 | 350,449 | |
| COMMUNITY CENTER IMPROVEMENT TOTALS | 5,234,000 | 5,412,876 | 178,876 | |
| | | | | |
| NORTHSIDE PROPERTY YARD DEVELOPMENT TOTALS | 1,245,000 | 1,819,294 | 574,294 | |
| WATER SYSTEM IMPROVEMENT TOTALS | 4,978,159 | 4,812,107 | (166,052) | |
| SEWER SYSTEM IMPROVEMENT TOTALS | 779,000 | 1,174,238 | 395,238 | |
| MAJOR EQUIPMENT SYSTEM TOTALS | 906,000 | 1,345,600 | 439,600 | |
| PROJECT MANAGEMENT TOTALS | - | 231,595 | 231,595 | |
| BOND ISSUE COST TOTALS | 747,517 | 573,864 | (173,653) | |
| | | | | |
| TOTALS | 37,063,584 | 39,193,833 | 2,130,249 | |

GLOSSARY

This section contains definitions, descriptions, acronyms and/or explanations of terminologies, phrases or idioms used within the budget document.

GLOSSARY

<u>ABC Profits Distribution</u> - General Fund Revenue appropriated annually by the Virginia General Assembly to local governments. Source of monies is from the sales at state run alcoholic beverage control stores.

ACAD - Automated Computer Aided Dispatch.

<u>Accrual</u> - The accrual basis of accounting recognizes revenues in the accounting period in which they are earned, while expenses are recognized when the related liability is incurred.

<u>Activity Center</u> - The basic operational organization for which costs are defined and measurable activities or functions are performed.

ADA - American with Disabilities Act.

ADS - Annual Debt Service.

AED - Automated External Defibrillator.

Annual Budget - A budget applicable to a single fiscal year.

<u>Appropriation</u> - A legal authorization granted by the Town Council to make expenditures and to incur obligations for specific purposes. The Town Manager is authorized to transfer budgeted amounts among departments within any fund.

APWA - American Public Works Association.

<u>Assessed Valuation</u> - A valuation set upon real estate or other property by Fairfax County as a basis for levying taxes.

<u>Assessment</u> - The official valuation of property for purposes of taxation.

AWWA - American Water Works Association.

<u>Balance Budget</u> – A budget is balanced when total revenues equal total outlays or expenditures for a fiscal year.

<u>Bonds</u> - Interest-bearing certificates of public indebtedness used to finance the Town's construction projects.

GLOSSARY

BPOL - Business and Professional Occupational License.

<u>Budget</u> - A specific plan which identifies the program of operations for the fiscal year, states the expenditures required to meet the program, and identifies the revenues necessary to finance it. The annual Town budget is established by the Town Council by resolution.

BZA - Board of Zoning Appeals.

CAD - Computer Aided Dispatch.

<u>CAFR</u> – Comprehensive Annual Financial Report – the official annual financial report of the town.

<u>Calendar Year</u> - Twelve months beginning January 1 and ending December 31.

<u>Capital</u> - A category of account codes which identify major expenditures of public funds, beyond maintenance and operating costs, for procurement of items such as vehicles, computer equipment, office furniture, and the acquisition or construction of a needed physical facility.

<u>Capital Equipment</u> - Fixed assets such as automobiles, typewriters, furniture, technical instruments, etc., which have a life expectancy of more than one year and a value over one hundred dollars (\$100).

CDL - Commercial Driver's License.

<u>CIP</u> - Capital Improvement Project.

<u>COG</u> – Washington Metropolitan Council of Governments – an independent, nonprofit association of 17 member governments located in the Washington metropolitan region.

<u>Cost</u> - The amount of money or value exchanged for property or services.

<u>CPR</u> - cardio-pulmonary resuscitation.

<u>**Debt**</u> - An obligation resulting from the borrowing of money.

<u>Debt Service</u> - The accounting for payments of principal and interest on long-term debt.

GLOSSARY

<u>Debt Service Fund</u> - The fund in which transactions related to the payment of interest and principal on the Town's long term debt are housed.

<u>Delinquent Taxes</u> - Taxes remaining unpaid on or after the date on which a penalty for non-payment is attached.

<u>Department</u> - A separate functional and accounting entity within a certain fund type.

<u>Depreciation</u> – It is a portion of the cost of capital assets that is expensed for asset services used in the operations of a government.

<u>DP</u> - Data Processing.

DS - Debt Service (Fund).

Encumbrance - A reservation of funds for an anticipated expenditure prior to actual payment for an item. Funds usually are reserved or encumbered once a contracted obligation has been signed for an item, but prior to the cash payment actually being disbursed.

<u>Enterprise Fund</u> - Accounts for operations that are financed in a manner similar to private business where the intent is that costs of providing goods and services to the general public on a continuing basis be financed or recovered through user charges. The Town's enterprise funds are the Water & Sewer Fund and the Stormwater Fund.

EOC - Emergency Operations Center.

Expenditure - A decrease in net financial resources. Expenditures include payment in cash for current operating expenses, debt service and capital outlays.

<u>Expenses</u> - Charges incurred, whether paid or unpaid, for operations, maintenance, interest and other charges which are presumed to benefit the current fiscal year.

FICA - Federal Insurance Contributions Act.

<u>Fiduciary Fund</u> – Account for assets held by the Town in a Trustee capacity or as an agent for individuals, private organizations or other governmental units and other funds.

GLOSSARY

<u>Fiscal Year</u> - The Year running from July 1 through June 30, designated by the calendar year in which it ends.

<u>Fixed Assets</u> - Assets of a long-term character which are intended to continue to be held or used. Examples of fixed assets include items such as buildings, vehicles, machinery, furniture, and other equipment.

FT - Full Time.

<u>Fund</u> - A fiscal and accounting entity with a self-balancing set of accounts which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The excess of a fund's assets over its liabilities and reserves.

<u>FY</u> - Fiscal Year, the twelve months beginning July 1 and ending the following June 30.

GASB - Government Accounting Standards Board.

<u>General Fund</u> - Accounts for the general operations of the Town. This fund accounts for all financial transactions and resources not required to be accounted for in an enterprise fund.

<u>General Obligation Bond</u> - Bond for whose payment the full faith and credit of the Town is pledged.

GF - General Fund.

<u>Goal</u> - A long-range desirable development attained by completing stated objectives within an overall strategy.

<u>Governmental Fund</u> – Account for the expendable financial resources, other than those accounted for in Proprietary and Fiduciary Funds. The Governmental Funds utilize the modified accrual basis of accounting where the measurement focus is upon determination of financial position and changes in financial position, rather than upon net income determination as would apply to a commercial enterprise.

GLOSSARY

GTF - Gang Task Force.

<u>HB 599</u> – General Fund Revenue appropriated annually by the Virginia General Assembly in support of police services.

<u>HIDTA</u> - High Intensity Drug Trafficking Area.

HVAC - Heating, Ventilation and Air Conditioning.

LED - Light Emitting Diode.

<u>Levy</u> - To impose taxes, special assessments or service charges for support of the Town.

LGIP - Local Government Investment Pool.

<u>Line Item</u> - A specific expenditure category within an agency budget; e.g., rent, travel, telephone, postage, printing and forms, or office supplies. Defined by an objective code number.

LPPCP - Lower Potomac Pollution Control Plant.

<u>Lease-Purchase Agreements</u> - Contractual agreements that are termed leases, but that in substance are purchase contracts.

<u>Licenses & Permits</u> - Documents issued in order to regulate various kinds of businesses and other activity within the community. A degree of inspection may accompany the issuing of a license or permit, as in the case of building permits. In most instances, a fee is charged in conjunction with the issuance of a license or permit, generally to cover all or part of the cost of administration.

<u>MAC</u> – Maple Avenue Commercial Zone Regulations. A new zoning regulation where mixed use properties are developed along the main corridor of The Town.

<u>Major Fund</u> - those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

MARNIS - Mutual Aid Radio Network Interface System.

MLT - Meals and Lodging Tax.

GLOSSARY

<u>Modified Accrual</u> - The modified accrual basis of accounting is used to record revenues and related assets when they become measurable and available to finance operations of the fiscal period. Accordingly, real and personal property taxes are recorded when billed and licenses, permits and fines are recorded as revenues. Expenditures are recorded as they are incurred.

MUNIS - Tyler Munis enterprise resource planning financial solution.

NCIC - National Crime Information Center.

NVGTF - Northern Virginia Regional Gang Task Force.

<u>Objective</u> - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

<u>Operating Expenses</u> - Includes the cost of contractual services, supplies, materials and equipment.

<u>Operating Revenues</u> - Town revenues which have been received and set aside to finance current operating expenses.

<u>Ordinance</u> - A formal legislative enactment by the Town Council.

PMARS - Police Mutual Aid Radio System.

<u>Proprietary Fund</u> – Account for operations that are financed in a manner similar to private business enterprises. The Proprietary Funds utilize the accrual basis of accounting where the measurement focus is upon determination of net income, financial position and cash flows.

PT - Part Time.

<u>Public Hearing</u> - A scheduled meeting or time specifically set aside to provide an opportunity for citizens to discuss their feelings about a particular issue. Prior to a public hearing, the scheduled date and time, as well as the subject, must be advertised.

RAD - Rape Aggression Defense.

Reserve - An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a

GLOSSARY

specific future purpose.

Resolution - A special or temporary order of the Town Council.

Retained Earnings - This is the total of all operating surplus since a fund was established. Only the Enterprise and Internal Service Funds report this figure.

Revenue - Revenue is an increase in assets or financial resources which: does not increase a liability; does not represent a repayment of an expenditure already made; does not represent a cancellation of certain liabilities; and does not represent an increase in contributed capital.

<u>Stormwater Fund</u> - Fairfax County charges the residents of Vienna a Stormwater fee on their tax bill. Fairfax County uses a portion of the Vienna tax to provide monitoring and water quality projects outside the Town of Vienna to meet Vienna's requirements included in our stormwater permit. A portion of this fee is used by Vienna for stormwater activities within the Town.

<u>Tax Base</u> - The aggregate value of the items being taxed. The base of the Town's real property tax is the market value of all real estate in the Town.

<u>Tax Rate</u> - The amount of tax stated in terms of a unit of the tax base; i.e., 30 cents per \$100 of real property assessed valuation.

<u>TCP/IP</u> - Transaction Control Protocol/Internet Protocol.

<u>Transfers</u> - The amount of contribution from the General Fund to Capital Projects Funds to fund the acquisition of capital assets. Transfers are also made from the enterprise funds to the General Fund as a reimbursement for administrative support activities. A movement of money from one line item to another, or from personnel to O&M or vice versa.

<u>Unappropriated Fund Balance</u> - Fund balance at close of fiscal year is not included in the annual budget.

<u>VCIN</u> - Virginia Criminal Information Network.

<u>VDOT</u> - Virginia Department of Transportation.

VRS - Virginia Retirement System.

<u>VSMP</u> – Virginia Stormwater Management Program.

GLOSSARY

Water & Sewer Fund - See Enterprise Fund.

<u>Working Capital</u> - The amount of money available for use and the amount of current assets that remains after current liabilities are deducted.

WS - Water and Sewer (Fund).